Navy Personnel Research and Development Center

San Diego, California 92152-6800

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Officer Career Development: Cross-sectional Sample--Fiscal Years 1986-1987



Reginal A. Bruce Regina L. Burch Gerald L. Russell

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Reginald A. Bruce Regina L. Burch Gerald L. Russell

Reviewed by Robert F. Morrison

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Approved and released by
Jules I. Borack
Director, Personnel Systems Department

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				evelopment and decision-making processes of				
				ample $(N = 20.999)$ of the larger population of				
		l line officer (N =	= 23,769). These ques	tionnaires were administered during 1982 and				
then readministered during 1986	-1987 .							
As a result of this study, two) databases were	constructed: (1)	a cross-sectional data	base that includes data for all individuals who				
completed a survey in FY86-FY	87 (N = 12,319),	and (2) a longitu	dinal database that in	cludes data for all individuals who completed				
a questionnaire in FY82 ($N = 9$,	109) and in FY86	6-FY87 (N = 5.6)	33). The present doc	ument outlines the column locations for each				
variable in the cross-sectional da		•	•					
Those that wish to access th	ne database to cor	nduct additional	analyses, link it to o	r combine it with other databases, enlarge the				
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FOREWORD

This effort was conducted within program element 0602233N (Mission Support Technology), project RM33M20 (Manpower and Personnel Technology), task RM33M20.01 (Career and Occupational Design). The purpose of the work unit was to develop explanatory models of unrestricted line (URL) officer career decisions that could be used to assess the impact of present and proposed URL career policy and practices upon those decisions and the officers' career activities.

This report was completed under the sponsorship of the Office of Chief of Naval Research (ONT-222). This report presents a blueprint of the 1986-1987 cross-sectional database of URL officer career decisions. The structure of the data dictionary was based on a similar effort conducted as part of the Officer Assignment Decisions Support System (ODASS) project, a 6.3 research effort funded by the United States Marine Corps. developed in PC/FOCUS, a microcomputer-based data base management system

This document serves as a dictionary for the data from 12,319 officers who responded to one of eight questionnaires administered in 1986-1987 as part of the Officer Personnel Distribution and Career Development project. The sample represents aviation, general unrestricted line, and surface warfare officers commissioned between 1961 and 1985. Each bit of data is described in detail, including its column location in the data file.

Those that wish to access the database to conduct additional analyses, link it to or combine it with other databases, enlarge the database for the conduct of trend analyses, etc., will find this data dictionary an essential aid.

Point of contact at NAVPERSRANDCEN is Dr. Robert Morrison, AUTOVON 553-9256 or Commercial (619) 553-9256.

JULES I. BORACK Director, Personnel Systems Department

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INTRODUCTION

In 1981, an extensive research project was initiated to investigate the career development and decision-making processes of three communities of naval officers. This research was designed to provide information to policy makers and career managers so that the Navy could: (1) better manage the careers of its officers, (2) fill billets with skilled individuals at all grade levels, and (3) improve performance and increase retention (Wilcove & Wilson, 1991).

Officer career questionnaires were sent to a sub-sample (N=20,999) of the larger population (N=23,769). These officers represented three major unrestricted line (URL) officer communities; surface warfare (SWO), air warfare (AWO), and general unrestricted line (GenURL). Data were collected at two points in time, 1981-1982 (Time1 (T1)) and 1986-1987 (Time2 (T2)). Approximately 4,200 officers that responded were in the same URL community at T2 as at T1. Over 1,400 individuals had either changed designators, resigned, or retired by the T2 administration. The T1 sample represented officers who had from 1 to 20 years of commissioned service and held grades ranging from ensign to commander. The T2 sample represented officers who had from 1 to 24 years of commissioned service and held grades from ensign to captain.

At T1, community questionnaires were distributed to the three URL communities discussed previously. At T2, the T1 respondents were sent either a community questionnaire if they had remained in their original URL community or, for those who were no longer in their original community, one of the following questionnaires:

- 1. The Designator Change Questionnaire was sent to individuals who had changed designator (for example, switched from the SWO community to a restricted line community such as engineering duty officer).
- 2. The Retirement Questionnaire was sent to individuals who had retired from the Navy since completion of the T1 questionnaire.
- 3. The Warfare Officer Resignation Questionnaire was sent to SWOs and AWOs who had resigned from the Navy and were currently in the Reserve Corps.
- 4. The General URL Resignation Questionnaire was sent to GenURL officers who had resigned from the Navy.

Two additional groups also received questionnaires at T2. Those officers in the above URL communities who had been commissioned between 1981 and 1985 received a community questionnaire, and an Aviation Transition Questionnaire was distributed to AWOs who were not included in the previous samples. The latter individuals were facing or had just completed a career transition, such as promotion to lieutenant commander.

As a result of this study, two databases were constructed: (1) a cross-sectional database that includes data for all individuals who completed a survey at T2 (N = 12,319), and (2) a longitudinal

¹Wilcove, G. L., & Wilson, W. C. (1991). Officer career development: Measures and samples in the 1981-1989 research programs (NPRDC-TN-91-8). San Diego: Navy Personnel Research and Development Center.

database that includes data for all individuals who completed a questionnaire at T1 (N = 9,109) and at T1 (N = 5,633). The present document outlines the column locations for each variable in the cross-sectional database. Note, the data from the 5,633 T2 respondents contained on the longitudinal database are also contained on the cross-sectional database.

The cross-sectional database contains data from officers who responded to one of the eight T2 questionnaires. A representation of the cross-sectional database is shown in Figure 1. These questionnaires are listed in the left-hand column inside the box. The values listed in the left-hand column outside the box are the numbers for each individual that responded to a questionnaire. For example, individuals who took the Surface Warfare Officer Career Questionnaire are found in rows 4,041 through 7,099 in the database, meaning that 3,059 SWOs completed that questionnaire. The values provided along the top of the box in the figure represent the columns in which the variables are stored in the database. Survey data are contained in columns 1 through 1,709.

	OMF/Attrition
Survey Data	<u>Data</u>
1709	1710 231
A (Aviation Officer Career Questionnaire)	(OMF)
B (Surface Officer Career Questionnaire)	(OMF)
C (General URL Officer Career Questionnaire)	(OMF)
D (Warfare Officer Resignation Questionnaire)	(Attrition)
E (General URL Resignation Questionnaire)	(Attrition)
F (Aviation Officer Transition Questionnaire)	(OMF)
G (Designator Change Questionnaire)	(OMF)
H (Retirement Questionnaire)	(Attrition)

Figure 1. FY86-FY87 cross-sectional database.

The database also contains T2 data on selected variables from the Officer Master File (OMF) (a computerized personnel record of current Navy officers) and the Officer Attrition File (Attrition) (a computerized personnel file of all attrited officers). OMF data are provided for T2 respondents who were in the Navy when completing the questionnaire. T2 attrition data are provided for respondents who had already retired or resigned from the Navy when completing the questionnaire. OMF/Attrition data are contained in columns 1,710 through 2,317 of the database. The survey and OMF/Attrition data are described in detail throughout the following appendices. Note, all data elements included in the database are of a fixed format.

Those that wish to access the database to conduct additional analyses, link it to or combine it with other databases, enlarge the database for the conduct of trend analyses, etc., will find this data dictionary an essential aid.

More detailed information regarding the method, sampling strategies, and procedures involved in this study can be found in Wilcove and Wilson (1991) (see footnote 1).

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APPENDIX A

IDENTIFICATION

ENTRY NAME: QUEST2

SECTION: Identification SECTION ITEM NO.: 001

DEFINITION:

A one letter code indicating which questionnaire officer took in 1986/1987.

ITEM(S):

A=Aviation Officer Career Questionnaire (AWO)
B=Surface Warfare Officer Career Questionnaire (SWO)
C=General URL Officer Career Questionnaire (GURL)
D=Warfare Officer Resignation Questionnaire (WOR)
E=General URL Officer Resignation Questionnaire (GOR)
F=Aviation Careers In Transition (TRAN)
G=Designator Change Questionnaire (DESIG)
H=Retirement From Navy Life (RET)

ITEM	AWO	SWO	GURL	 	 	 i	COLUMN LOCATION
· · · · · · · · · · · · · · · · · · ·			-				

ENTRY NAME: TIME2

SECTION: Identification SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating that officer has taken a 1986/1987 questionnaire.

ITEM(S):

Every officer who has taken a 1986 (Time2) questionnaire has a value of "2" on this variable.

ITEM	OWA	SWO	GURL				 COLUMN LOCATION
Time2	-	-		~	-	-	 0002
:							
							<u> </u>
							1
							1
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APPENDIX B
BACKGROUND

			1	PERSO	NNEL	DIST	RIBUT	ION	AND	CARE	ER I	DEVE:	LOPMENT	•	
	ENTRY	NAM	E: \$	SOCIA	L SE	CURIT	Y NUM	BER							
	SECTI	ON:	Bad	ckgro	und				SECT	ION	ITE	M NO	.: 001		
٠	DEFIN	ITIO	N:												
	A nin Admin	e-diq istra	git atio	code	ass	igned	to a	n in	divi	dual	by	the	Social	Secur	ity
•	ITEM (S):													
	Soc	ial S	Secu	rity	Numb	er:			 ,						
						•									

RESPONSE SCALE:

B-1

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	TRAN LOCATIO	N
SSN	A1	A1	A1	Al Al	A1	A1	A1 0011-00	19
							1	
							<u> </u>	
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| COLUMN

PERSONNEL DISTRIBUTION AND CAREER DEVELOPMENT
ENTRY NAME: CURRENT DESIGNATOR
SECTION: Background SECTION ITEM NO.: 002
DEFINITION:
A four-digit numeric code used to categorize officers for accounting purposes and statistical purposes.
<pre>ITEM(S):</pre>
Current Designator:

ITEM	AWO	SWO	DESIG		RET	 i	COLUMN LOCATION
Current Desig.							

PERSONNEL	DISTRIBUTION	AND CAREER	DEVELOPMENT
-----------	--------------	------------	-------------

ENTRY NAME: PREVIOUS DESIGNATOR

SECTION: Background SECTION ITEM NO.: 003

DEFINITION:

A four-digit numeric code used to categorize officers for accounting purposes and statistical purposes.

ITEM(S):

Previous Designator: _ _ _ _

ITEM	AWO		DESIG WOR		TRAN	
Previous Desig						

PERSONNEL DISTRIBUTION AND CAREER DEVELOPMENT
ENTRY NAME: DATE OF CHANGE TO CURRENT DESIGNATOR
SECTION: Background SECTION ITEM NO.: 004
DEFINITION:
A four-digit date (MMYY) indicating the month and year of designator change.
ITEM(S):
I changed to my current designator:/

ITEM	AWO	swo	DESIG WOR		COLUMN TRAN LOCATION
Desig. Change					- 0028-0031

ENTRY NAME: GRADE

SECTION: Background SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating an officer's rank in the Navy.

ITEM(S):

Grade:

- 1. ENS
- 2. LTJG
- 3. LT
- 4. LCDR
- 5. CDR
- 6. CAPT
- 7. RADM-Lower Half
- 8. RADM-Upper Half
- 9. VADM

ITEM	AWO	SWO		GOR		COLUMN
Grade	A3	A3				1 0032

ENTRY NAME: SEX

SECTION: Background

SECTION ITEM NO.: 006

DEFINITION:

A one-position code used to identify an officer as male or female.

ITEM(S):

Sex:

- 1. Male
- 2. Female

ITEM	OWA	SWO		DESIG WO		TRAN LOCATION	
Sex	A4	A4	A4	_	-		

ENTRY NAME: FAMILY STATUS

SECTION: Background SECTION ITEM NO.: 007

DEFINITION:

A one-digit code indicating an officer's marital and family status.

ITEM(S):

Family Status:

- 1. Single
- 2. Single parent
- 3. Married without children
- 4. Married with children
- 5. Separated/Divorced
- 6. Other
- 7. Married
- 8. Widowed
- 9. Separated
- 0. Divorced

ITEM	AWO	SWO				COLUMN LOCATION
Family Status						0034

NOTES:

The original response scales differed in:

WOR & GOR: 1=Married 2=Widowed 3=Separated 4=Divorced 5=Never Married

RET: 1=Married 2=Single or Widowed 3=Separated or Divorced

DESIG: 1=Single 2=Married no children 3=Married with children 4=Divorced with children 5=Other

However the scales recoded have been recoded to match the codes on the previous page.

ENTRY NAME: NUMBER OF CHILDREN

SECTION: Background

SECTION ITEM NO.: 008

DEFINITION:

A one-digit code indicating the number of children an officer has.

ITEM(S):

Number of children:

- 1. 0
- 2. 1
- 3. 2
- 4. 3
- 5.
- 6. 5 or more

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
No. of kids	_	-	-	-	A 5	A 6	A6B	-	1638-1639
									ſ

NOTES:

Response scale differs in:

RET: How many ? This is number of children residing in the home at least part of the time.

ENTRY NAME: CHILDREN AT HOME

SECTION: Background SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating whether there are children residing in the hom least part of the time.

ITEM(S):

Do you have any children that live at home with you at least part of the time?

- 1. Yes
- 2. No

ITEM	AWO	SWO	DESIG W		TRAN LOCATION
Kids at home					- 0036

	PERSONNEL DISTRIBUTION	AND CAREER DEVELOPMENT	
ENTRY NAME:	: AGES OF CHILDREN		
SECTION: E	Background	SECTION ITEM NO.: 010	
DEFINITION:	• .		
A maximum o		nses indicating the ages of a	an
ITEM(S):			
What are	their ages		

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN		COLUMN LOCATION
Age 1	-	-	-	-	_	_	A6C	-	1	0037-0038
Age 2	-	-	-	-	-	_	A6C	_	i	0039-0040
Age 3		-	-	-	-	_	A6C	_	i	0041-0042
Age 4	• -	-	-	_	-	-	A6C	-	i	0043-0044
Age 5	-	-	-	-	-	-	A6C	_	i	0045-0046
Age 6	-	-	-	-	-	-	A6C	-	i	0047-0048
									Ĺ	
									i	

ENTRY NAME: DATE QUESTIONNAIRE COMPLETED

SECTION: Background SECTION ITEM NO.: 011

DEFINITION: .

A one-digit code indicating month and year of questionnaire completion.

ITEM(S):

Date guestionnaire completed:

- 1. May 1986
- 2. June 1986
- 3. July 1986
- 4. Aug 1986
- 5. Sept 1986
- 6. Oct 1986

ITEM	AWO	SWO	GURL	DESIG WO	R GOR	RET	TRAN	COLUMN LOCATION
Date Complete	A 6	A 6	A 6	A8 -	-	-	A 6	0049

NOTES:

Response scale differs in:

TRAN: 1=Aug '86 2=Sept '86 3=Oct '86 4=Nov '86 5=Dec '86

DESIG: 1=Mar '87 2=Apr '87 3=May '87 4=June '87 5=July '87 6=Aug '87

ENTRY NAME: AVIATOR TYPE

SECTION: Background SECTION ITEM NO.: 012

DEFINITION:

A one-digit code used to identify an officer as a pilot or an NFO.

ITEM(S):

Aviator type:

- 1. Pilot
- 2. NFO

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET		COLUMN LOCATION
Aviator type	A2A	-	-	-	-	-	-	A2A	1 0050 1

ENTRY NAME: YEAR AWARDED WARFARE DEVICE

SECTION: Background

SECTION ITEM NO.: 013

DEFINITION:

A two-digit code indicating year in which an officer was awarded warfare device.

ITEM(S):

Year Awarded Warfare Device:

- 1. 86
- 2. 84-85
- 3. 82-83
- 4. 80-81
- 5. 78-79
- 6. 76-77
- 7. 74-75
- 8. 72-73
- 9. Before 1972
- 10. N/A

ITEM	AWO	SWO	DESIG WOR		TRAN	•
Warfare Device						

NOTES:

Question differs in:

TRAN & AWO: Question is phrased, "Year awarded wings".

ENTRY NAME: AVIATION WARFARE SPECIALTY

SECTION: Background SECTION ITEM NO.: 014

DEFINITION:

A two-digit code indicating respondent's aviation warfare specialty community.

ITEM(S):

Which of the following best describes your warfare specialty community.

- 1. VAL
- 2. VAM
- 3. VAW
- 4. VAQ
- 5. VC
- 6. VF
- 7. VP
- 8. VQ
- 9. VS
- 10. HC
- 11. HM
- 12. HS
- 13. HSL
- 14. Other Support (e.g. VRC)
- 15. Other

ITEM	AWO		DESIG WOR		TRAN	•
Aviation Spec.						

NOTES:

Question is in WOR, but for AWOs only.

ENTRY NAME: LENGTH OF TIME IN WARFARE COMMUNITY

SECTION: Background SECTION ITEM NO.: 015

DEFINITION:

A one-digit code indicating officers' length of time in warfare specialty community.

ITEM(S):

How long have you been a member of the above warfare specialty community?

- 1. 1-2 years 2. 3-5 years
- 3. 6-9 years
- 4. 10-14 years
- 5. 15 or more years

ITEM			AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Length	in	comm.	A9	-	-	-	-	-	-	A9	0055
		•									
										•	
											
											
										· -	,
											1

ENTRY NAME: MEMBERSHIP IN OTHER COMMUNITIES

SECTION: Background SECTION ITEM NO.: 016

DEFINITION:

A one-digit code indicating other communities in which officer has been a member.

ITEM(S):

How many other communities have you been a member of?

- 1. None
- 2. 1
- 3. 2
- 4. 3
- 5. 4 or more

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Other Commun.	A10	_	-	•	•	-	-	A10	0056
•									i I
								ĺ	

ENTRY NAME: SWO QUALIFICATIONS

SECTION: Background

SECTION ITEM NO.: 017

DEFINITION:

A one-digit code indicating additional Surface Warfare qualifications obtained by an officer.

ITEM(S):

Which of the below Surface Warfare qualifications have you obtained?

- 1. None
- 2. OOD (U)
- 3. One goal, not OOD (U)
- 4. Several but not SWO qualified
- 5. Am SWO qualified

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	TRAN	COLUMN LOCATION
SWO Qual.	A11	-	-		-	-	A11	0057
	•							!
								[
								<u> </u>
							1	<u> </u>
							1	

ENTRY NAME: FLYING HOURS

SECTION: Background SECTION ITEM NO.: 018

DEFINITION:

A one-digit code indicating an officer's approximate flying hours.

ITEM(S):

Approximately how many hours a week do you fly?

- 1. Duty involves no flying
- 2. Less than 5 hours
- 3. 5-10 hours
- 4. 11-15 hours
- 5. 16-20 hours
- 6. More than 20 hours

ITEM	AWO	SWO	 DESIG WOR		TRAN LOCATION
Flying hrs.					

NOTES:

Question in WOR, but for AWOs only.

ENTRY NAME: OBTAINED QUALIFICATIONS

SECTION: Background SECTION ITEM NO.: 019

DEFINITION:

A one-digit code indicating whether an officer has obtained additional qualifications.

ITEM(S):

Please indicate whether or not you have obtained each of the following qualifications

- 1. Division Officer
- 2. Department Head
- 3. OOD
- 4. EOOW
- 5. Weapons Control
- 6. Evaluator/TAO
- 7. XO Afloat (LCDR and above)
- 8. Qual-Surface Ship Command
- 9. Surface Nuclear Power
- 10. Other

- 1. Yes
- 2. No

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN
1.Div. Officer	_	A8A	-	-	_	-	-	-	0059
2.Dept. Head	-	A8B	-	-	_	_	_	-	0060
3.00D	-	A8C	-	-	-	-	-	-	0061
4.EOOW	-	A8D	-	-	-	-	-	-	0062
5.Weapons Cont.		A8E	-	-	-	_	_	-	0063
6.Eval./TAO	-	A8F	-	-	-	-	-	-	0064
7.XO Afloat	-	A8G	-	-	-	-	-	- 1	0065
8.Qual-Surf.	-	H8A	-	-	-	-	-	- 1	0066
9.Surf. Nuclear	: -	A8I	-	_	-	-	_	- (0067
10.Other	-	A8J	-	-	-	-	-	- 1	0068

ENTRY NAME: ENTRANCE TO NAVY VIA NUPOC

SECTION: Background SECTION ITEM NO.: 020

DEFINITION:

A one-digit code indicating whether officer entered Navy via the NUPOC program.

ITEM(S):

Did you enter the Navy via the NUPOC program?

- 1. No
- 2. Yes-Instructor
- 3. Yes-Naval Reactors Engineer

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	TRAN	COLUMN LOCATION
NUPOC Program	-	-	A7		_	-	_	0069

ENTRY NAME: YEARS AS AN ACTIVE DUTY OFFICER

SECTION: Background SECTION ITEM NO.: 021

DEFINITION:

A two-digit code indicating years as an active duty officer.

ITEM(S):

How many years were you an active duty officer?

- 1. Less than 5
- 2. 5
- 3. 6
- 4. 7
- 5. 8
- 6. 9
- 7. 10
- 8. 11-12
- 9. 13-14
- 10. More than 14

ITEM	AWO				LOCATION	
Yrs. Active						

ENTRY NAME: EMPLOYMENT STATUS

SECTION: Background SECTION ITEM NO.: 022

DEFINITION:

A one-digit code indicating an officer's employment status.

ITEM(S):

Are you currently:

- 1. Working full-time
- 2. Working part-time
- 3. Retired
- 4. Looking for full-time work
- 5. Looking for part-time work

ITEM	AWO	SWO		GOR		COLUMN LOCATI	ON
Employment Star			-		-		

APPENDIX C
INFORMATION USE

ENTRY NAME: INFORMATION USE

SECTION: Information Use SECTION ITEM NO.: 001

DEFINITION:

A one-digit code indicating officers' use of various information sources in career planning.

ITEM(S):

In reference to present assignment, evaluate the following sources of information according to use.

- 1. CO/ISIC
- 2. XO
- 3. Department Head
- 4. Other senior officers in my community
- 5. Senior officers outside my community
- 6. Peers
- 7. Detailers
- 8. "Perspective"
- 9. "URL Officer Career Planning Handbook"
- 10. "Commanding Officer's Addendum"
- 11. "Officer Billet Summary"
- 12. Navy Times
- 13. Public media
- 14. Publications put out only for my community
- 15. Other senior officers in my previous designator
- 16. Peers in r previous designator
- 17. Senior officers from my current designator
- 18. Peers from current designator
- 19. OPNAV instructions regarding changing designator

RESPONSE SC. .E:

- 1. Very Low
- 2.
- 3.
- 4. Moderate
- 5. 6.
- 7. Very High
- 0. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.CO/ISIC	B1A1	B1A1	B1A1	B1A1	-	-	_	-	0073
2.X0	B1B1		B1B1	B1B1	-	-	-	-	0074
3.Dept. Head	B1C1		B1C1	B1C1	-	-	<u>-</u>	-	0075
4.Other Seniors			B1D1	-	-	-	-	-	0076
5.Senior Offic.			B1E1	-	-	-	-	-	0077
6.Peers		B1F1	B1F1	-	-	-	-	-	0078
7.Detailers		B1G1	B1G1	B1H1	_	-	-	_	0079
	B1H1		B1H1	B1I1	-	-	-	-	0800
9.URL Officer	B1I1		B1I1	B1N1	-	-	-	_	0081
10.Addendum	B1J1		B1J1	B1P1	-	-	-	_	0082
11.Billet Summ.			BlKl	B1M1	-	-	-	-	0083
12.Navy Times	B1L1	B1L1	B1L1	B1J1	-	-	-	_	0084
13.Public Med.	B1M1	B1M1	B1M1	B1K1	-	-	-	-	0085
14.Publications	B1N1	B1N1	-	BlLl	-	-	-	-	0086
15.Prev. Desig.		-	-	B1D1	-	-	-	-	0087
16.Peers/Prev.	-	-	-	B1E1	-	-	-	-	0088
17.Curr. Desig.	-	-	-	B1F1	-	-	-	-	0089
18.Peers/Curr.	-	-	-	B1G1	-	-	-	-	0090
19.0PNAV Instr.	-	-	-	B101	-	-	-	-	0091

NOTES:

Recode N/A on DESIG information scales to be 0 across all scales.

ENTRY NAME: INFORMATION ACCURACY

SECTION: Information Use SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating the accuracy of various information sources.

ITEM(S):

In reference to present assignment, evaluate the following sources of information in terms of accuracy.

- 1. CO/ISIC
- 2. XO
- 3. Department Head
- 4. Other senior officers in my community
- 5. Senior officers outside my community
- 6. Peers
- 7. Detailers
- 8. "Perspective"
- 9. "URL Officer Career Planning Handbook"
- 10. "Commanding Officer's Addendum"
- 11. "Officer Billet Summary"
- 12. Navy Times
- 13. Public Media
- 14. Publications put out only for my community
- 15. Other senior officers in my previous designator
- 16. Peers in my previous designator
- 17. Senior officers from my current designator
- 18. Peers from current designator
- 19. OPNAV instructions regarding changing designator

- 1. Very Low
- 2.
- 3.
- 4. Moderate
- 5.
- 6.
- 7. Very High
- 0. N/A

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.CO/ISIC	B1A2	B1A2	B1A2	B1A3	-			 1	0092
2.XO		B1B2	B1B2	B1B3	_	_	_	- i	0093
3.Dept. Head			B1C2	B1C3	-	_	-	– i	0094
4.Other Seniors			B1D2	-	_	-	-	- i	0095
5.Senior Offic.			B1E2	-	~	-	-	- i	0096
6.Peers	B1F2	B1F2	B1F2	-	-	-	-	- 1	0097
7.Detailers	B1G2	B1G2	B1G2	B1H3	-	-	-	-	0098
8.Perspective	B1H2	B1H2	B1H2	B1I3	-	-	-	- 1	0099
9.URL Officer	B112		B112	B1N3	-	_	_	- !	0100
10.Addendum	B1J2		B1J2	B1P3	~	-	-	- 1	0101
11.Billet Summ.			B1K2	B1M3	-	-	-	- 1	0102
12.Navy Times	B1L2		B1L2	B1J3	-	-	-	- 1	0103
	B1M2	B1M2	B1M2	B1K3	-	-	-	- 1	0104
14.Publications	B1N2	BlN2	-	B1L3	-	-	-	- 1	0105
15.Prev./Desig.	-	-	-	B1D3	-	-	-	- 1	0106
<pre>16.Peers/Prev.</pre>	-	-	-	B1E3	-	-	-	- 1	0107
17.Curr./Desig.	-	~	-	B1F3	-	-	-	-	0108
18.Peers/Curr.	-	~	-	B1G3	-	-	-	- 1	0109
19.0PNAV Instr.	-	~	-	B103	-	-	-	- 1	0110
								1	
								1	

NOTES:

Recode N/A on DESIG information scales to be 0 across all scales.

ENTRY NAME: INFORMATION HONESTY

SECTION: Information Use SECTION ITEM NO.: 003

DEFINITION:

A series of one-digit codes evaluating the honesty of various information sources.

ITEM(S):

In reference to present assignment, evaluate the following sources of information in terms of honesty.

- 1. CO/ISIC
- 2. XO
- 3. Department Head
- 4. Other senior officers in my community
- 5. Senior officers outside my community
- 6. Peers
- 7. Detailers
- 8. "Perspective"
- 9. "URL Officer Career Planning Handbook"
- 10. "Commanding Officer's Addendum"
- 11. "Officer Billet Summary"
- 12. Navy Times
- 13. Public media
- 14. Publications put out only for my community
- 15. Other senior officers in my previous designator
- 16. Peers in my previous designator
- 17. Senior officers from my current designator
- 18. Peers from current designator
- 19. OPNAV instructions regarding changing designator

- 1. Very Low
- 2.
- 3.
- 4. Moderate
- 5.
- 6.
- 7. Very High
- 0. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.CO/ISIC	B1A3	B1A3	B1A3	B1A5	_	_	-	- 1	0111
2.XO	B1B3	B1B3	B1B3	B1B5	-	_	-	- i	0112
3.Dept. Head	B1C3	B1C3	B1C3	B1C5	-	-	_	- i	0113
4.Other Seniors	B1D3	B1D3	B1D3	-	-	-	-	- i	0114
5.Senior Offic.	B1E3	B1E3	B1E3	-	-	-	_	- i	0115
6.Peers	B1F3	B1F3	B1F3	-	-	-	-	- i	0116
7.Detailers	B1G3	B1G3	B1G3	B1H5	-	-	-	– i	0117
8.Perspective	B1H3	B1H3	B1H3	B115	-	-	_	- i	0118
9.URL Officer	B1I3	B1I3	B113	B1N5	-	-	_	- i	0119
10.Addendum	B1J3	B1J3	B1J3	B1P5	-	-	-	- i	0120
11.Billet Summ.	B1K3	B1K3	B1K3	B1M5	-	-	_	- i	0121
12.Navy Times	B1L3	B1L3	B1L3	B1J5	-	-	-	- i	0122
13.Pub. Media	B1M3	B1M3	B1M3	B1K5	-	-	_	- i	0123
14.Publications		B1N3	-	B1L5	-	-	_	- i	0124
15.Prev./Desig.	_	_	-	B1D5	_	_	-	- i	0125
<pre>16.Peers/Prev.</pre>	-	_	-	B1E5	-	-	_	- i	0126
17.Curr./Desig.	-	-	-	B1F5	-	-	-	- i	0127
18.Peers/Curr.	-	-	-	B1G5	-	-	-	- i	0128
19.0PNAV Instr.	-	_	-	B105	-	-	-	- i	0129
								i I	

NOTES:

Recode N/A on DESIG information scales to be 0 across all scales.

ENTRY NAME: INFORMATION AVAILABILITY

SECTION: Information Use SECTION ITEM NO.: 004

DEFINITION:

A series of one-digit responses evaluating the availability of career planning information.

ITEM(S):

In reference to your present assignment, evaluate the following sources of information in terms of availability.

- 1. CO/ISIC
- 2. xo
- 3. Department Head
- 4. Other senior officers in my community
- 5. Senior officers outside my community
- 6. Peers
- 7. Detailers
- 8. "Perspective"
- 9. "URL Officer Career Planning Handbook"
- 10. "Commanding Officer's Addendum"
- 11. "Officer Billet Summary"
- 12. Navy Times
- 13. Public Media
- 14. Publications put out only for my community
- 15. Other senior officers in my previous designator
- 16. Peers in my previous designator
- 17. Senior officers from my current designator
- 18. Peers from current designator
- 19. OPNAV instructions regarding changing designator

- 1. Very Low
- 2.
- 3.
- 4. Moderate
- 5.
- 6.
- 7. Very High
- 0. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1 00/2020		D134	B1A4	B1A4					0130
1.CO/ISIC		B1A4	B1B4	B1B4	_		_	_	0130
2.X0	B1B4	B1B4	B1C4	B1C4	_	_	_	_	0132
3.Dept. Head .		B1C4 B1D4	B1D4	DIC4	_	_	_	_	0132
4.Other Seniors		B1E4	B1E4	_	_	_	_	-	0134
5. Senior Offic.		B1F4	B1F4	_	_	_	_	-	0135
6.Peers			B1G4	B1H4	_	_	_	-	0136
7.Detailers		B1G4 B1H4	B1H4	B114	_	_	_	_	0130
8.Perspective		B114	B114	B1N4	_	-	_	_	0138
9.URL Officer	B114		B1J4	B1P4	_	_	_	_	0139
10.Addendum	B1J4	B1J4		B1M4	_	_	_	_	0140
11.Billet Summ.		B1K4	B1K4		_	_	_	_	0140
12.Navy Times	B1L4	B1L4	B1L4	B1J4	_	_	_	_	0141
13.Pub. Media	B1M4	B1M4	B1M4	B1K4	_	_	_	_	
14.Publications		B1N4	-	B1L4	_	_	_	_	0143
15.Prev./Desig.	-	-	-	B1D4	-	-	-	_	0144
16.Peers/Prev.	-	-	-	B1E4	-	-	_	-	0145
17.Curr./Desig.	-	-	-	B1F4	_	-		-	0146
18.Peers/Curr.	-	-	-	B1G4	_	_	-	_	0147
19.0PNAV Instr.	-	-	_	B104	-	-	-	-	0148

NOTES:

Recode N/A on DESIG information scales to be 0 across all scales.

ENTRY NAME: INFORMATION INFLUENCE

SECTION: Information Use SECTION ITEM NO.: 005

DEFINITION:

A series of one-digit responses evaluating the influence of various information sources on career planning.

ITEM(S):

In reference to present assignment, evaluate the following sources of information in terms of influence.

- 1. CO/ISIC
- 2. XO
- 3. Department Head
- 4. Other senior officers in my community
- Senior officers outside my community
- 6. Peers
- 7. Detailers
- 8. "Perspective"
- 9. "URL Officer Career Planning Handbook"
- 10. "Commanding Officer's Addendum"
- 11. "Officer Billet Summary"
- 12. Navy Times
- 13. Public Media
- 14. Publications put out only for my community
- 15. Other senior officers in my previous designator
- 16. Peers in my previous designator
- 17. Senior officers from my current designator
- 18. Peers from current designator
- 19. OPNAV instructions regarding changing designator

- 1. Very Low
- 2.
- З.
- 4. Moderate
- 5.
- 6.
- 7. Very High
- 0. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.CO/ISIC	B1A5	B1A5	B1A5	B1A2	_	_	-	-	0149
2.XO	B1B5	B1B5	B1B5	B1B2	-	-	-	-	0150
3.Dept. Head	B1C5	B1C5	B1C5	B1C2	-	-	-	-	0151
4.Other Seniors	B1D5	B1D5	B1D5	-	-	~	_	-	0152
5.Senior Offic.	B1E5	B1E5	B1E5	-	-	-	-	_	0153
6.Peers	B1F5	B1F5	B1F5	-	-	-	-	_	0154
<pre>7.Detailers</pre>	B1G5	B1G5	B1G5	B1H2	-	-	-	-	0155
8.Perspective	B1H5	B1H5	B1H5	B1I2	-	-	-	-	0156
<pre>9.URL Officer</pre>	B115	B1I5	B1I5	B1N2	-	-	-	-	0157
10.Addendum	B1J5	B1J5	B1J5	B1P2	-	-	-	-	0158
11.Billet Summ.	B1K5	B1K5	B1K5	B1M2	-	-	-		0159
12.Navy Times	B1L5	B1L5	B1L5	B1J2	-	-	-	-	0160
13.Pub. Media	B1M5	B1M5	B1M5	B1K2	-	-	-	- !	0161
14.Publications	BlN5	B1N5	-	B1L2	-	-	-	- 1	0162
15.Prev./Desig.	_	-	-	B1D2	-	-	-	- :	0163
<pre>16.Peers/Prev.</pre>	-	-	-	B1E2	-	-	-	- 1	0164
17.Curr./Desig.	-	-	-	B1F2	-	-	_	- 1	0165
18.Peers/Curr.	-	-	-	B1G2	-	-	-	-	0166
19.0PNAV Instr.		-	_	B102	-	~	-	- 1	0167
								1	
								1	

NOTES:

Recode N/A on DESIG information scales to be 0 across all scales.

ENTRY NAME: RESOURCES USED TO PLAN CIVILIAN CAREER

SECTION: Information Use SECTION ITEM NO.: 006

DEFINITION:

A series of one-digit responses indicating to what extent a variety of resources were used in planning a civilian career.

ITEM(S):

To what extent have you used the following resources to plan or develop your civilian career?

- Interest/aptitude tests
- 2. Books and publications on civilian career
- Interviews/conversations with people in a particular field to learn more about field
- 4. Help from professional contacts, fellow workers, friends, and/or family to learn about job openings
- 5. Want ads
- 6. Placement agencies
- 7. Resumes
- 8. Professional meetings
- 9. Job interviews

- 1. Great Extent
- 2.
- 4. Moderate Extent
- 5. 6.
- 7. Little or No Extent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Interest test	; -	-	-	-	_	_	D2A	-	0168
2.Books	-	-	-	-	-	_	D2B	- 1	0169
3.Interviews	-	-	-	-	-	-	D2C	- 1	0170
4.Professionals	; -	-	-	-	-	_	D2D	- 1	0171
5.Want ads	-	-	-	-	_	_	D2E	- 1	0172
6.Agencies	-	-	-	-	_	-	D2F	- 1	0173
7.Resumes	-	-	-	-	-	-	D2G	- 1	0174
8.Meetings	-	-	-	-	-	-	D2H	- 1	0175
9.Job interview	7 -	-	-	-	-	-	D2I	- 1	0176

APPENDIX D PRESENT ASSIGNMENT

ENTRY NAME: PRESENT TOUR - SEA OR SHORE

SECTION: Present Assignment SECTION ITEM NO.: 001

DEFINITION:

A one digit code indicating location of an officer's present tour.

ITEM(S):

My present tour is:

- Sea
 Shore

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN: LOCATION
Pres. Tour	C1	C1	-	_	_	-	-	-	0177
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								 	ı
								{ 	
								; !	

ENTRY NAME: DETACH FROM LAST ASSIGNMENT

SECTION: Present Assignment SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating when an officer detached from his/her last assignment.

ITEM(S):

When did you detach from your last assignment?

- 1. Less than 1 month ago.
- 2. 1 month, but less than 3 months ago.
- 3. 3 months, but less than 6 months ago.
- 4. 6 months, but less than 9 months ago.
 5. 9 months, but less than 1 years ago.
 6. 1 year or more ago.
- 7. No reassignment.

ITEM	 _			TRAN	LOCATION
Detach assignm					

ENTRY NAME: PRD - PROJECTED ROTATION DATE

SECTION: Present Assignment SECTION ITEM NO.: 003

DEFINITION:

A one-digit code indicating an officer's PRD.

ITEM(S):

My PRD is:

- 1. Less than 1 month from now.
- 1 month, but less than 3 months from now.
 3 months, but less than 6 months from now.
- 4. 6 months, but less than 9 months from now.
- 5. 9 months, but less than 1 year from now.
- 1 year or more from now.
 Don't know.

ITEM	AWO	SWO	GURL		COLUMN TRAN LOCATION
PRD	С3	C3	C3		- 0179

ENTRY NAME: LENGTH OF TIME IN PRESENT ASSIGNMENT

SECTION: Present Assignment SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating the length of time in present assignment.

ITEM(S):

How long have you been in your present assignment?

- 1. Less than 1 month ago
- 2. 1 month, but less than 3 months ago
- 3. 3 months, but less than 6 months ago
- 4. 6 months, but less than 9 months ago
- 5. 9 months, but less than 1 year ago6. 1 year or more ago

ITEM		AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Length	assignm.		-	-	D1	-	_	-	-	0180
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									į į	
									† 	

ENTRY NAME: AWARE OF OFFICER REPORTING FOR DUTY

SECTION: Present Assignment SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating whether command was aware that an officer was reporting for duty.

ITEM(S):

How aware was your command that you would be reporting for duty?

- Not at all
 Partially
- 3. Fully

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Awareness	_	-	C1	-	-	-	_	_	0181
	•								!
									1
								İ	

ENTRY NAME: EVALUATION OF JOB AND RELATED DUTIES

SECTION: Present Assignment SECTION ITEM NO.: 006

DEFINITION:

A series of one-digit responses evaluating aspects of present job and related duties.

ITEM(S):

What is your evaluation of the following aspects of your present job and related duties?

- 1. Challenge
- 2. Separation from family/friends
- 3. Use of skills and abilities
- 4. Working environment
- 5. Hours of work required
- 6. Work pressure
- 7. Interesting duties
- 8. Ability to plan and schedule activities
- 9. Adventure
- 10. Sense of accomplishment
- 11. Opportunity to grow professionally
- 12. Doing something important

- 1. Very Negative
- 2.
- 4. Neutral
- 5.
- 6.
- 7. Very Positive

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Challenge 2. Separation	C4A C4B	C4A C4B	C4A C4B	D2A D2B	-	_	-	-	0182 0183
Use skills	C4C	C4C	C4C	D2C	-	-	-	-	0184
4. Environment 5. Hrs of work	C4D C4E	C4D C4E	C4D C4E	D2D D2E	-	<u>-</u>	<u>-</u>	- I	0185 0186
 Pressure Duties 	C4F C4G	C4F C4G	C4F C4G	D2F D2G	-	-	- -	-	0187 0188
8. Planning 9. Adventure	C4H C4I	C4H C4I	C4H C4I	D2H D2I	- -	-	-	- i	0189 0190
10.Accomplish.	C4J	C4J	C4J	D2J	-	-	-	-	0191
11.Oppor. grow 12.Importance	C4K C4L	C4K C4L	C4K C4L	D2K D2L	_	-	_	-	0192 0193
								!	

ENTRY NAME: EVALUATION OF TOUR

SECTION: Present Assignment SECTION ITEM NO.: 007

DEFINITION:

A series of one-digit responses evaluating aspects of tour.

ITEM(S):

Overall, how do you evaluate this tour in terms of

- 1. Command
 Squadron/Command
 Ship/Command
- 2. Type duties
- 3. Superiors
- 4. Immediate subordinates
- 5. Peers
 Wardroom/peers
 Ready room/peers
- 6. Relationship with CO
- 7. Wardroom at sea (the SWOs)

- * Each questionnaire
- * contained only one of
- * these items
- * Each questionnaire
- * contained only one of
- * these itema

- 1. Highly Unfavorable
- 2. Unfavorable
- 3. Neutral
- 4. Favorable
- 5. Highly Favorable
- 6. Not Applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Command	C5A	C5A	C5A	D4A	-	_	_	- 1	0194
2.Duties	C5B	C5B	C5B	D4B	-	-	_	- i	0195
3.Superiors .	C5C	C5D	C5D	D4D	-	-	-	- 1	0196
4.Subordinates	C5D	C5E	C5E	D4E	-	_	~	- i	0197
5.Peers	C5F	C5F	C5C	D4F	-	-	-	- 1	0198
6.CO	-	C5C	-	D4C	-	-	-	- 1	0199
7.Ward. at sea	C5E	-	-	-	-	-	-	- 1	0200

NOTES:

Response scale differs in:

DESIG: 1=Highly Unfavorable 2 3 4=Neutral 5 6 7=Highly Unfavorable 8=N/A

ENTRY NAME: REACTIONS TO LAST NAVY ASSIGNMENT

SECTION: Present Assignment SECTION ITEM NO.: 008

DEFINITION:

A series of one-digit responses indicating reactions to last Navy assignment.

ITEM(S):

What are your reactions to your last Navy assignment?

- 1. <u>Job Characteristics</u> (variety, importance, pressure, interpersonal relationships, clarity of demands, feedback on performance, autonomy, etc.)
- 2. <u>Supervisor Characteristics</u> (supportive, facilitate work, plans and coordinates activities, trustworthy, relies of performance and judgments of subordinates, etc.)
- 3. Workgroup Characteristics (workgroup is cooperative, effective, takes pride in work; has open communication, trust, and friendly relations among members, etc.)
- 4. Organizational Characteristics (openness of expression, personnel kept informed, interdepartmental cooperation, consistent application of organizational policies, opportunities for growth and advancement, etc.)

- 1. Extremely Favorable
- 2.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Unfavorable
- 8. Not Applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Job Charact. 2.Supervisors 3.Workgroup 4.Organization	- - - -	- - - -	- - -	- - -	-	-	B7A1 B7B1 B7C1 B7D1	- - -	0201 0202 0203 0204

ENTRY NAME: REACTIONS TO CURRENT WORK SITUATION

SECTION ITEM NO.: 009 SECTION: Present Assignment

DEFINITION:

A series of one-digit responses indicating reactions to current work

ITEM(S):

What are your reactions to your current work situation?

- 1. Job Characteristics (variety, importance, pressure, interpersonal relationships, clarity of demands, feedback on performance, autonomy, etc.)
- 2. Supervisor Characteristics (supportive, facilitates work, plans and coordinates activities, trustworthy, relies on performance and judgments of subordinates, etc.)
- 3. Workgroup Characteristics (workgroup is cooperative, effective, takes pride in work; has open communication, trust, and friendly relations among members, etc.)
- 4. Organizational Characteristics (openness of expression, personnel kept informed, interdepartmental cooperation, consistent applicatic of organizational policies, opportunities for growth and advancement, etc.)

- 1. Extremely Favorable
- 2. 3.
- 4. Neutral
- 5. 6.
- 7. Extremely Unfavorable
- Not Applicable

ITEM	AWO	SWO	GURL	DESIG WO	R GOR	RET	TRAN	 -	LOCATION
1.Job Charact.	-	-	-		-	B7A2	-	i	0205
2.Supervisor	_	-	_		-	B7B2	-	-	0206
3.Workgroup	_	-	_		-	B7C2	-	İ	0207
4.Organization	-	-	-		-	B7D2	-		0208

ENTRY NAME: COMPARISON OF CURRENT JOB TO LAST NAVY ASSIGNMENT

SECTION ITEM NO.: 010 SECTION: Present Assignment

DEFINITION:

A series of one-digit responses comparing current job to last Navy assignment.

ITEM(S):

Compare your present job with your last Navy assignment in the following areas.

- 1. Prestige
- Level of skills and knowledge
 Authority over people
- 4. Income level
- 5. Importance

- 1. Much More
- 2 Somewhat More
- 3. About the Same
- 4. Somewhat Less
- 5. Much Less

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Prestige 2. Skills 3. Authority 4. Income 5. Importance		- - - - -	- - - - -	- - - - -			B9A B9B B9C B9D B9E	-	0209 0210 0211 0212 0213

ENTRY NAME: ACTIVITIES SAME AS IN LAST ASSIGNMENT

SECTION: Present Assignment SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses indicating whether current jour activities are the same or different from last Navy assignment.

ITEM(S):

Indicate whether your current job activities are the same or different from your last Navy assignment.

- 1. The actual work you perform
- 2. Knowledge and skill you use on the job

- 1. The Same
- 2. Similar
- 3. Somehwat Different
- 4. Very Different
- 5. Nothing in Common

ΙT	EM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.	Actual work Knowledge					-		B10A B10B	TRAIN	0214 0215 0215

ENTRY NAME: ROLE CLARITY

SECTION: Present Assignment SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating how often different aspects of work appear on the job.

ITEM(S):

These questions deal with different aspects of work. Please indicate how often these aspects appear in your job.

- 1. How often are you unsure about what your nonflying job responsibilities are?
- 2. How often can you predict what others will expect of you on the job?
- 3. How much of the time are your work objectives poorly defined?
- 4. How often are you clear about what others expect of you on the job?

- 1. Rarely or Never
- 2. Sometimes
- 3. Fairly Often
- 4. Very Often

ITEM	AWO	SWO	GURL	DESIG WO	R GOR	RET	TRAN	COLUMN LOCATION
1.Nonflying	_	-	-			-	B1A	0216
2.Others expect	. -	-	-		• •	-	BlB	0217
3.Objectives		-	-		· -	-	B1C	0218
4.Clear expect.	_	-	-		-	_	B1D	0219
-							1	

ENTRY NAME: ROLE AMBIGUITY

SECTION: Present Assignment SECTION ITEM NO.: 013

DEFINITION:

A series of one-digit responses indicating degree of agreement with statements concerning various aspects of work.

ITEM(S):

The following statements deal with different aspects of work. How strongly do you agree or disagree with each statement?

- On my job, I know exactly what is expected of me.
- 2. Rarely do I know what I have to do on my job.
- 3. On my job there are procedures for handling everything that comes up.
- 4. My job has rules and regulations concerning almost everything I might do or say.
- 5. My superior does not give me clear goals to achieve.
- 6. My superior makes it clear how I should do my work.
- 7. I don't know what performance standards are expected of me.

- 1. Strongly Disagree
- 2. Disagree
- 3. Uncertain
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	COLUMN TRAN LOCATION
1. Expected	-	_	-		-	_	B2A 0220
2. Rarely know	_	-	-		-	_	B2B 0221
3. Procedures	_	-	-		-	-	B2C 0222
4. Rules & Reg		-	-		-	-	B2D 0223
5. Clear goals	-	-	-		-	-	B2E 0224
6. Superior	_	-	-		-	-	B2F 0225
7. Performance	-	-	-		-	-	B2G 0226
							1

ENTRY NAME: ROLE CONFLICT

SECTION: Present Assignment SECTION ITEM NO.: 014

DEFINITION:

A series of one-digit responses indicating how often various conflicts are experienced at work.

ITEM(S):

Conflicts can occur in any job. How often do you face problems in your work like those listed below?

- 1. Persons who have equal rank over you ask you to do things which conflict.
- People who closely supervise your work give you things to do which conflict with one another.
- 3. Persons who do not have authority over you give you things to do which conflict with other work you have to do.

- 1. Rarely Or Never
- 2. Sometimes
- 3. Fairly Often
- 4. Very Often

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Equal rank	_	-	-	-	-	-	_	вза	0227
2. Close supers	v	-	-	-	-	-	-	B3B	0228
3. No authority	y -	-	-	-	-	-	-	B3C	0229

ENTRY NAME: FEELINGS DURING PAST TWO WEEKS - PSYCHOLOGICAL STRAIN

SECTION: Present Assignment SECTION ITEM NO.: 015

DEFINITION:

A series of one-digit responses indicating how often an officer has experienced various feelings during the past two weeks.

ITEM(S):

Here are some items about how people feel. When you think about your feelings during the past two weeks, how much of the time did you feel this way?

- 1. I felt good
- 2. I felt nervous
- 3. I felt angry
- 4. I felt sad
- 5. I felt jittery
- 6. I felt calm
- 7. I felt aggravated
- 8. I felt unhappy
- 9. I felt irritated
- 10. I felt depressed
- 11. I felt fidgety
- 12. I felt blue
- 13. I felt cheerful
- 14. I felt annoyed

- 1. Never Or A Little Of The Time
- 2. Some Of The Time
- 3. A Good Part Of The Time
- 4. Most Of The Time

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Good		-	-	_	_	_	_	B4A	0230
2. Nervous	_	-	-	-	-	-	-	B4B	0231
3. Angry	_	_	-	-	-	-	_	B4C	0232
4. Sad	_	_	-	-	-	-	-	B4D	0233
5. Jittery	-	_	-	-	-	-	-	B4E	0234
6. Calm	_	_	-	-	-	-	-	B4F	0235
 Aggravated 	-	-	-	-	-	-	-	B4G	0236
8. Unhappy	_	_	-	-	-	-	-	B4H	0237
9. Irritated	-	_	-	-	-	-	-	B4I	0238
10.Depressed	_	_	-	-	-	-	-	B4J	0239
11.Fidgety	-	-	-	-	-	_	-	B4K	0240
12.Blue	-	-	-	-	-	_	-	B4L	0241
13.Cheerful	-	-	-	-	-	-	-	B4M	0242
14.Annoyed	-	-	-	-	-	-	-	B4N	0243

ENTRY NAME: LOCUS OF CONTROL

SECTION: Present Assignment SECTION ITEM NO.: 016

DEFINITION:

A series of one-digit responses indicating the degree of agreement with statements concerning control of one's life.

ITEM(S):

How strongly do you agree or disagree with these statements about yourself?

- Sometimes I feel that I'm being pushed around in life
- I have little control over the things that happen to me
- I can do just about anything I really set my mind to
- 4. What happens to me in the future mostly depends on me
- 5. There is little I can do to change many of the important things in my life

- 1. Strongly Disagree
- 2. Disagree
- 3. Uncertain
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG WOF	GOR	RET	COLUMN TRAN LOCATION
1. Push around	<u>-</u>	_	-		-	-	B5A 0244
2. Amt. contro		-	-		-	-	B5B 024 5
3. Do anything	-	_	-		_	-	B5C 0246
4. Future on m		-	-		-	-	B5D 0247
5. Change thin	gs-	-	-	- -	_	-	B6E 0248

ENTRY NAME: ADJUSTMENT TO LEADERSHIP ROLE

SECTION: Present Assignment SECTION ITEM NO.: 017

DEFINITION:

A one-digit response indicating an officer's adjustment to the leadership role of a Navy officer.

ITEM(S):

Overall, how would you describe your adjustment to the leadership role of a Navy officer? Would you say you understand and accept the responsibilities the position entails?

- 1. Very well adjusted
- 2. Adjusted
- 3. Somewhat adjusted
- 4. Not well adjusted
- 5. Don't know

ITEM	AWO			TRAN	LOCATION
Leader role					

ENTRY NAME: ADJUSTMENT TO PRESENT BILLET

SECTION: Present Assignment

SECTION ITEM NO.: 018

DEFINITION:

A one-digit response indicating an officer's adjustment to present billet and assignment.

ITEM(S):

Overall, how would you describe your adjustment to your present billet and assignment?

- 1. Very well adjusted
- 2. Adjusted
- 3. Somewhat adjusted
- 4. Not well adjusted
- 5. Don't know

ITEM	AWO	SWO	DESIG WOR		TRAN	ĺ	
Present billet							

ENTRY NAME: CURRENT CAREER / IDEAL CAREER MATCH

SECTION: Present Assignment SECTION ITEM NO.: 019

DEFINITION:

A one-digit response indicating the match between current career and ideal career.

ITEM(S):

Most of us have in our minds an idea of an "ideal" career and work situation for ourselves. Would you say that your current career in the Navy is:

- 1. A very poor match with your ideal
- 2. A poor match with your ideal
- 3. Probably ok, but there are portions of it that are a poor match
- 4. A good match with your ideal
- 5. A very good match with your ideal
- 6. Uncertain at this time

ITEM	AWO	SWO			TRAN LOCATION
Ideal career					

NOTES:

Question worded differently in:

RET: Most of us have in our minds an "ideal" career for ourselves. To what extent does your present career fulfill your ideal?

1=A very poor match with my ideal 2=A poor match with my ideal 3=A moderately good match 4=A good match 5=A very good match 6=Uncertain/too early to tell

ENTRY NAME: IDEAL EXISTED IN THE NAVY

SECTION: Present Assignment SECTION ITEM NO.: 020

DEFINITION:

A one-digit response indicating the degree to which ideal career existed in the Navy.

ITEM(S):

Most of us have in our minds an "ideal" career for ourselves. To what extent would you say this ideal existed in the Navy?

- 1. A very poor match with my ideal
- 2. A poor match with my ideal
- 3. A moderately good match
- 4. A good match
- 5. A very good match
- 6. Uncertain/too early to tell

ITEM	AWO			TRAN LOCATION
Ideal in Navy				

APPENDIX E
ASSIGNMENT PROCESS

ENTRY NAME: SUBMIT NEW PREFERENCE CARD

SECTION: Assignment Process SECTION ITEM NO.: 001

DEFINITION:

A one-digit code indicating how many months prior to PRD a new preference card was submitted.

ITEM(S):

How many months prior to your PRD to your current assignment did you submit a new preference card?

- 1. 1 to 2 months
- 2. 3 to 4 months
- 3. 5 to 6 months
- 4. 7 to 8 months
- 5. 9 to 10 months
- 6. 11 to 12 months
- 7. More than a year before PRD
- 8. None submitted

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	COLUMN TRAN LOCATION
Pref. Card	D1	D1	D1		-	-	- 0253

ENTRY NAME: APPROACH TO COMPLETING PREFERENCE CARD

SECTION: Assignment Process SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating the choices made when filling out most recent preference card.

ITEM(S):

When I completed my most recent preference card I:

- Put down choices I personally wanted, regardless of how they might affect my Navy career.
- 2. Put down primarily what I wanted, but tempered them a little with what I thought would help my Navy career.
- 3. Put down choices which I wanted, and I felt the Navy would want me to have, because Navy requirements and my interests are alike.
- 4. Put down choices which I thought would help my Navy career, but tempered with my personal desires.
- 5. Put down choices which I thought would help my Navy career even though they weren't personally desirable.
- 6. Did not complete one.

ITEM	 			TRAN LOCATION
Pref. Card				

ENTRY NAME: ACCEPTABILITY OF CURRENT ASSIGNMENT

SECTION: Assignment Process SECTION IT

SECTION ITEM NO.: 003

DEFINITION:

A series of one-digit codes evaluating the acceptability of current assignment.

ITEM(S):

Assess the acceptability of your current assignment in comparison with what was expressed on your preference card:

- 1. Location
- 2. Type Billet
- 3. Type Activity

- 1. Very Poor
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Very Good
- 8. Preference Card Not Sent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	•	COLUMN LOCATION
1. Location	D3A	D3A	D3A	E2A	-	-	_	_	1	0255
2. Billet	D3B	D3B	D3B	E2B	-	-	_	_	i	0256
3. Activity	D3C	D3C	D3C	E2C	-	-	-	_	j	0257
_									l	

NOTES:

Response set differs in:

DESIG: Choice number (8) is N/A.

ENTRY NAME: PROMISED ORDERS CHANGED

SECTION: Assignment Process SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating whether an officer was promised one type of duty or duty station and then the orders were changed.

ITEM(S):

During my most recent transfer, I was promised one type of duty or duty station; however, it was changed in the orders I received before I transferred.

- 1. No
- 2. Yes
- 3. No previous reassignment

ITEM				TRAN	LOCATION
Recent Train					

ENTRY NAME: ORDERS RECEIVED IN A TIMELY FASHION

SECTION: Assignment Process SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating whether orders were received in a timely fashion.

ITEM(S):

With respect to your most recent transfer, did your detailer inform you that orders were being forwarded, but they were not received in a timely fashion?

- 1. No
- 2. Yes
- 3. No previous reassignment

ITEM	OWA			TRAN	LOCATION
Timely Fashion					

ENTRY NAME: SUBMITTED A NEW PREFERENCE CARD

SECTION: Assignment Process SECTION ITEM NO.: 006

DEFINITION:

A one-digit code indicating whether a new preference card was submitted during current assignment.

ITEM(S):

Have you submitted a new preference card during your current assignment?

- 1. No
- 2. Yes

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET		LOCATION
New card	D6	D6	D6		-	-	-	026 0

ENTRY NAME: ACTIVITIES RELATED TO REASSIGNMENT

SECTION: Assignment Process SECTION ITEM NO.: 007

DEFINITION:

A series of one-digit responses indicating officers' activities in regard to last reassignment.

ITEM(S):

When did you begin the following activities in regard to your last reassignment?

- 1. Contacting your detailer
- Specifically seeking the advice of a senior officer
- 3. Specifically seeking the advice of a peer
- 4. Discussing possible assignments with my spouse/family
- 5. Considering choices of location
- 6. Considering choices of types of billets
- 7. Considering choices of types of duty
- 8. Contacting a placement officer

- 1. Systematically throughout tour
- 2. More than 14 months before PRD
- 3. 11 to 14 months before PRD
- 4. 7 to 10 months before PRD
- 5. 3 to 6 months before PRD
- 6. Within 3 months before PRD
- 7. I didn't do this
- 8. Not applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Detailer 2. Advice Sen. 3. Advice Peer 4. Spouse/Fam. 5. Location 6. Billets 7. Duty 8. Officer		D7A D7B D7C D7D D7E D7E D7G D7H	D7A D7B D7C D7D D7E D7F D7G D7H	E5A E5B E5C E5D E5E E5F E5G E5H	- - - - -	- - - - - -	- - - - - -	- - - - -	0261 0262 0263 0264 0265 0266 0267 0268
								 -	

ENTRY NAME: NO ONE INTERVENED DURING REASSIGNMENT

SECTION: Assignment Process SECTION ITEM NO.: 008

DEFINITION:

A one-digit response indicating either an officer had no previous assignment or used no one to intervene in reassignment.

ITEM(S):

What individual(s) did you use to intervene on your behalf to obtain the assignment you wanted during your last reassignment?

If you had no previous assignment or used no one to intervene on your behalf. Please mark here.

- 1. No previous assignment
- 2. No one

ITEM	AWO	-		DESIG WOR		İ	LOCATION
No one		D8	_				

ENTRY NAME: INDIVIDUALS USED TO INTERVENE ON BEHALF

SECTION: Assignment Process SECTION ITEM NO.: 008

DEFINITION:

A series of one-digit responses indicating whether an individual was used or not used to intervene on officers' behalf during reassignment.

ITEM(S):

What individual(s) did you use to intervene on your behalf to obtain the assignment you wanted during your last reassignment?

- 1. My CO/XO/ISIC
- 2. CO/ISIC of the billet I wanted
- 3. A senior office in my direct chain of command from my previous assignment

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.CO/XO/ISIC 2.CO of billet 3.Prev. assig. 4.Desire assi. 5.Not either 6.Sen. outside 7.Other	D8C D8D D8E	D8A D8B D8C D8B D8F D8G	D8A D8B D8C D8E D8F D8G			-		- -	0270 0271 0272 0273 0274 0275 0276

ENTRY NAME: EXPERIENCE IN OBTAINING ASSIGNMENT

SECTION: Assignment Process SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating officers' experience in obtaining current assignment.

ITEM(S):

Which one of the following statements best describes your experience in obtaining your current assignment?

- 0. Haven't been through reassignment
- 1. Tended to run smoothly-my detailer located an acceptable billet relatively quickly.
- 2. Tended to run smoothly, but there was a certain amount of uncertainty and discussion with my detailer along the way
- 3. Tended to be a very difficult, unhappy experience. However, I eventually received a satisfactory or acceptable assignment.
- 4. Tended to be a frustrating, anxiety-producing experience. Only through the intervention of senior officers or extreme effort did I have any influence on the assignment I received.
- 5. Tended to be a completely hopeless situation. No amount of effort on my part or by others was successful in influencing the system.

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Experience	D9	D9	D9	E4	-	C20	-	_	0277
	:								! ! !
									!
									'
								·	

NOTES:

Response scale differs in:

AWO: This questionnaire doesn't include choice number (4) "Tended to be a frustrating, anxiety-producing experience. Only through the intervention of senior officers or extreme effort did I have any influence on the assignment I received". Instead, number (4) in the AWO questionnaire corresponds to number (5). Wording is slightly different. AWO questionnaire is worded "Tended to be a completely frustrating situation. No amount of effort on my part or by others was successful in influencing the system".

Stem differs in:

GOR: Which one of the following statements best describes your experiences in obtaining assignments in the Navy?

ENTRY NAME: METHODS FOR DETAILER INTERACTION

SECTION: Assignment Process SECTION ITEM NO.: 010

DEFINITION: -

A series of one-digit responses indicating the effectiveness of various methods for interacting with detailer.

ITEM(S):

How effective do you feel each of the following methods are for interacting with your detailer?

- 1. Preference Card
- 2. Letter
- 3. Telephone
- 4. Personal visit
- 5. Detailer field trip

- 1. Very Ineffective
- 2. Ineffective
- 3. So-So
- 4. Effective
- 5. Very Effective

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	COLUMN TRAN LOCATION
1. Pref. Card 2. Letter 3. Telephone 4. Visit 5. Field trip	D10B D10C D10D		D10B D10C D10D	 	- - -	- - - -	- 0278 - 0279 - 0280 - 0281 - 0282

ENTRY NAME: DETAILER EVALUATION

SECTION: Assignment Process SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses evaluating aspects of current detailer knowledge and counseling.

ITEM(S):

If you have formed an opinion of your current detailer, evaluate your detailer in the below areas. If not, please evaluate your former detailer.

- 1. Knowledge of current policy trends
- 2. Knowledge of which billets are available
- 3. Knowledge of requirements and duties of available billets
- 4. Knowledge of my career development needs
- 5. Knowledge of my personal desires
- 6. Returns telephone calls
- 7. Shares information
- 8. Knowledgeable of previous communications
- 9. What (s)he says can be trusted
- 10. Looks out for my best interests
- 11. Listens to my problems, desires, needs, etc.
- 12. Provides useful career counseling
- 13. Responds to correspondence
- 14. Availability
- 15. Provides useful career counseling on "tickets to be punched"
- 16. Provides useful career counseling on "right contacts" to make

- 1. Very Negative
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Very Positive
- 8. Don't Know

ITEN	м	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. F	Poli. trend	D11A	D11A	D11A	E6A	_	_	-	_	0283
2. F	Billets	D11B	D11B	D11B	E6B	-	-	-	_	0284
3. I	Outies	D11C	D11C	D11C	E6C	-	-	-	-	0285
4. 1	My needs	D11D	D11D	D11D	E6D	-	-	-	-	0286
5. I	Desires	D11E	D11E	D11E	E6E	-	-	-	-	0287
6. F	Phone calls	D11F	DllF	D11F	E6F	-	-	-	-	0288
7. 5	Shares info.	.D11G	D11G	D11G	E6G	-	-	-	-	0289
8. F	Prev. comm.	DllH	DllH	D11H	E6H	_	-	-	-	0290
9. 7	rusted	D11I	D11I	D11I	E6I	-	-	_	-	0291
10.1	Interests	DllJ	D11J	D11J	E6J	_	-	_	_	0292
11.I	Listens	D11K	DllK	D11K	E6K	_	-	-	-	0293
12.0	seful coun.	DllL	DllL	D11L	E6L	-	-	-	-	0294
13.F	Responds	D11M	DllM	D11M	E6M	_	_	-	- 1	0295
14.F	vailability	/D11N	DllN	DllN	E6N	-	-	-	-	0296
15.1	lickets	D110	D110	D110	E60	_	-	_	- 1	0297
16.C	Contacts	D11P	DllP	DllP	E6P	-	-	-	- i	0298
									i	
									i	
									ï	

NOTES:

Response scale differs in:

DESIG: Response number (8) is N/A.

ENTRY NAME: WHICH DETAILER EVALUATED

SECTION: Assignment Process SECTION ITEM NO.: 012

DEFINITION:

A one-digit code indicating which detailer was evaluated.

ITEM(S):

Which detailer did you evaluate?

- 1. Current detailer
- 2. Former detailer

ITEM	AWO	SWO			TRAN	i	LOCATION
			E7				

ENTRY NAME: COMMUNITY OF FORMER DETAILER

SECTION: Assignment Process SECTION ITEM NO.: 013

DEFINITION:

A one-digit code indicating whether former detailer was from current or previous community.

ITEM(S):

If you evaluated your former detailer, was (s)he from your current or previous community?

- 1. Current community
- 2. Former detailer

ITEM				TRAN LOCATION
				- 0300

ENTRY NAME: NUMBER OF TIMES SPOKEN WITH DETAILER

SECTION: Assignment Process SECTION ITEM NO.: 014

DEFINITION:

A one-digit code indicating number of times spoken to current detailer.

ITEM(S):

How many times have you spoken to your current detailer?

- 1. 0
- 2. 1
- 3. 2
- 4. 3
- 5. 4
- 6. 5
- 7. 6
- 8. 7 or more times

ITEM	 SWO	 DESIG WOR		TRAN	•
No. of times					

ENTRY NAME: EVALUATION OF FIELD TRIP

SECTION: Assignment Process SECTION ITEM NO.: 015

DEFINITION:

A series of one-digit responses evaluating a detailer field trip meeting.

ITEM(S):

If you have attended a detailer field trip meeting in the last two years, to what extent:

- Did it provide clarification of assignment policies and practices?
- 2. Did it give you an appreciation of officer career paths and alternatives?
- 3. Did it resolve some assignment problems you had?
- 4. Was it conducted in an open and honest manner?
- 5. Was it a useful and beneficial meeting?

- 1. Very Little
- 2.
- 3.
- 4. Some
- 5.
- 6.
- 7. Very Great
- 8. Not Attended

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Clarificatio	nD14A	D14A	D14A	_	-	-	-	-	0302
2.Alternative	D14B	D14B	D14B	_	-	-	-	-	0303
3.Resolve prob	.D14C	D14C	D14C	_	-	-	-	-	0304
4.Open/honest		D14D	D14D	-	-	-	-	-	0305
	D14E	D14E	D14E	-	-	-	_	-	0306

ENTRY NAME: DEPENDENCE ON DETAILING SYSTEM

SECTION: Assignment Process SECTION ITEM NO.: 016

DEFINITION: .

A one-digit code indicating an officer's degree of dependence on the detailing system.

ITEM(S):

I cannot depend upon the detailing system to find a job that I want.

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5. 6.
- 7. Strongly Agree

ITEM	OWA				TRAN	İ	LOCATION
Detailing							
						1	

ENTRY NAME: DETAILER ASSESSMENT

SECTION: Assignment Process SECTION ITEM NO.: 017

DEFINITION: .

A series of one-digit responses evaluating the detailer who assigned the officer to his/her current command.

ITEM(S):

Please indicate your degree of agreement with the below statements. Use the provided scale in answering the statements about the detailer who assigned you to your current command.

- I was favorably impressed with the way my detailer handled our interactions
- My detailer tended to have a closed mind, and thus I could not influence him/her
- My detailer made a sincere effort to meet my needs or to explain why he/she couldn't
- The detailer located for me the best billet that he/she could, given the circumstances

- Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree
- Not Assigned

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Impressed 2.Closed mind 3.Sincere 4.Best billet	D16A D16B D16C D16D	D16A D16B D16C D16D	D16A D16B D16C D16D	E10A E10B E10C E10D	-	- - -	-		0308 0309 0310 0311

NOTES:

Response scale differs in:

DESIG: In this questionnaire there is no number (8) choice. The response scale only goes from 1 to 7.

ENTRY NAME: NOT DISAPPOINTED WITH ASSIGNMENT

SECTION: Assignment Process SECTION ITEM NO.: 018

DEFINITION:

A one-digit response indicating whether or not officer was disappointed with the assignment received.

ITEM(S):

If you were not disappointed please mark here.

l=Not Disappointed+

ITEM	 			TRAN	COLUMN LOCATION
Not disappoi.					

ENTRY NAME: DISAPPOINTED WITH ASSIGNMENT RECEIVED

SECTION: Assignment Process SECTION ITEM NO.: 018

DEFINITION:

A series of one-digit responses indicating agreement with statements concerning assignment received.

ITEM(S):

If you were disappointed with the assignment received, indicate your degree of agreement with the below statements.

- My detailer conveyed the news of my new assignment in a callous fashion
- 2. My detailer attempted to explain why the assignment was made

- Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree
- 8. Not Assigned

ITEM	AWO	swo				GOR			COLUMN LOCATION
1. Callous	D17A D17B	D17A	D17A	-	-		-	_	0313 0314

ENTRY NAME: DETAILER DESIGNATOR DURING ASSIGNMENT

SECTION: Assignment Process SECTION ITEM NO.: 019

DEFINITION:

A one-digit code indicating the designator of the detailer who assigned officer to present command.

ITEM(S):

What was the designator of the detailer who assigned you to your present command?

- 1. 110X (General URL)
- 111X (Surface Warfare)
- 3. Other
- 4. Don't know

ITEM	AWO	swo	DESIG WOR	 	COLUMN TRAN LOCATION
Designator					

ENTRY NAME: DESIGNATOR OF CURRENT DETAILER

SECTION: Assignment Process SECTION ITEM NO.: 020

DEFINITION:

A one-digit code indicating the designator of the officers' current detailer.

ITEM(S):

The designator of my current detailer is:

- 1. 110X (General URL)
- 111X (Surface Warfare)
- 3. Other
- 4. Don't Knew

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Designator	_	-	D19	-	-	-	-	-	0316
									<u> </u>
									; ;
									\ !
									† 1

ENTRY NAME: 1984 POLICY CHANGE FOR GENERAL URL OFFICERS

SECTION: Assignment Process SECTION ITEM NO.: 021

DEFINITION:

A series of one-digit responses indicating level of agreement with statements regarding the 1984 policy change for General URLs.

ITEM(S):

As a result of a 1984 policy change, General URLs are now detailing all 1100s (except CAPTs and CDRs who have been screened for command). Previously, SWOs handled this function, for the most part. Indicate your level of agreement with each of the following statements concerning this policy change

- 1. The ambiguous nature of the GURLs career path was the primary problem involved in reassignment, not the fact....our community
- The new system means that GURLs have lost some of the parity they had gained with surface warfare specialists
- 3. The quality of the detailer is the important issue, or GURL
- 4. GURL detailers will be more knowledgeable....SWO predecessors
- 5. GURL detailers will have less power....their SWO predecessors
- 6. I will now be able to select from a wider...the old system
- 7. GURL detailers will be more knowledgeable.... SWO predecessors
- 8. The new system means that GURLs are less....enhancing billets
- 9. SWO detailers who sit on selection...did under the old system
- 10. GURL detailers will have more information.... SWO predecessors
- 11. GURL detailers will be more informed than...to the GURL officer
- 12. The detailing system, for the most part, has been improved
- 13. The detailing system has become less responsive to the needs of GURL officer

- 1. Strongly Disagree
- 2.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Ambiguous	_	_	D20A	-	-	-	_	-	1 0317
2.Lost parity	-	_	D20B	-	-	_	-	-	0318
3.Quality	-	-	D20C	-	-	-	-	_	0319
4.Knowledge	-	-	D20D	-	-	-	-	-	0320
5.Less power	-	-	D20E	-	-	-	-	_	0321
6.Billets	_	-	D20F	-	-	_	_	_	0322
7.Tickets	-	-	D20G	-	-	-	_	_	0323
8.Enhancing	-	-	D20H	-	_	_	-	_	0324
9.Patterns	-	-	D20I	-	_	_	-	_	0325
10.Dead ends	-	-	D20J	-	-	-	-	-	0326
11. Viable paths	3 -	-	D20K	-	-	-	-	-	0327
12.Improved	-	-	D20L	-	-	-	-	_	0328
13.Responsive			D20M						0329
-									1

APPENDIX F DECISION PROCESS

ENTRY NAME: YEARS IN ACTIVE DUTY SERVICE

SECTION ITEM NO.: 001 SECTION: Decision Process

DEFINITION:

A two-digit code indicating number of years an officer plans to remain in active duty.

ITEM(S):

How many more years do you plan to remain on active duty?

- 1.
- 2. 2
- 3 3.
- 4 4.
- 5. 5
- 6 6.
- 7. 7
- 8.
- 8
- 9. 9
- 10. 10
- 11. 11
- 12. 12
- 13. 13
- 14 14.
- 15 15. 16. 16
- 17. 17
- 18. 18
- 19. 19
- 20. 20
- 20 + 21.

ITEM	AWO	SWO	 DESIG WOR		TRAN	•
· -						0330-0331

NOTES:

Response scale differs in:

DESIG: How many years from now do you plan to remain on active

duty? _____years.

ENTRY NAME: NAVY WAN1S YOU

SECTION: Decision Process SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating whether officer feels the Navy wants him/her to continue as an active duty naval officer.

ITEM(S):

Do you feel that the Navy wants you to continue your career as an active duty naval officer?

- 1. Definitely Not
- 2.
- 3.
- 4. Don't Know
- 6.
- 7. Definitely Does

ITEM	 _			TRAN	i	LOCATION
Wants You						

ENTRY NAME: GOOD IDEA OF AVAILABLE BILLETS

SECTION: Decision Process SECTION ITEM NO.: 003

DEFINITION:

A one-digit code indicating whether officer has a good idea of available billets when completing preference card.

ITEM(S):

When you are (or "should be") completing your Officer Preference Card, do you have a good idea of available billets for which you would be fully competitive?

- 1. Definitely Do Not
- 2.
- 3.
- 4. Somewhat
- 5.
- 6.
- 7. Definitely Do

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Good Idea	E3	E3	E3	E3	_	_	-	-	0333
)
									1
								,	! !
									1
									1
									1
									1
									}

ENTRY NAME: BILLETS REFLECT PAST PERFORMANCE

SECTION: Decision Process SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating whether officer feels billets received reflect experience and past performance.

ITEM(S):

Do you feel the billets you have received reflected your experience and past performance?

- 1. Definitely Do Not
- 2.
- 3.
- 4. Somewhat
- 5.
- 6.
- 7. Definitely Do

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Reflect	E4	E4	E4	G8	-	F3	_	-	0334
									
									
									
									'
									!
									 -

NOTES:

Question and Response scale differ in:

DESIG: The billets that I received were a good reflection of my past experience and performance.

1=Strongly Disagree 2=Disagree 3=Uncertain 4=Agree
5=Strongly Agree

ENTRY NAME: EVALUATING ASPECTS OF NAVY CAREER

SECTION: Decision Process

SECTION ITEM NO.: 005

DEFINITION:

A series of one-digit responses evaluating aspects of Navy career.

ITEM(S):

What is your evaluation of the following aspects of a Navy career?

Detailers
 Continuity of detailers

- * Each survey contained
- * only one of these

- 2. Assignments received
- 3. Change of assignments at 2-3 year intervals
- 4. Possibility of change of geographic location with assignment changes
- 5. Sea duty
- 6. Shore duty
- 7. Overseas assignments, accompanied
- 8. Overseas assginemtns, unaccompanied
- 9. Benefits
- 10. Medical benefits/care
- 11. Amount of paperwork
- 12. Liberty ports
- 13. Crisis management
- 14. Fellow Navy officers
- 15. Leadership provided to you
- 16. Work hours

- 1. Very Negative
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Very Positive

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Detailer 2. Assignments 3. Change Assi 4. Location 5. Sea duty 6. Shore duty 7. Overseas/ac 8. Overseas/un 9. Benefits 10.Medical	E5A E5B .E5C E5D E5E E5F	SWO E5A E5B E5C E5D E5E E5F E5G E5H E5I	E5A E5B E5C E5D - E5E E5F E5G		WOR C1A C1B C1C C1D C1E C1F C1G C1H C1I	C1A C1B C1C C1D - - C1E C1F C1G	RET	TRAN - - - - - - - - -	0335 0336 0337 0338 0339 0340 0341 0342 0343 0344 0345
11.Paperwork 12.Lib. ports 13.Crisis 14.Fellow off. 15.Leadership 16.Work hrs.	-			-	C1J C1K C1L C1M C1N	C1H C1I C1J C1K	-	- - - - -	0346 0347 0348 0349 0350

NOTES:

Response scale differs in:

WOR & GOR: 1=Very Negative

2

3=Neutral

4

5=Very Positive

ENTRY NAME: EVALUATION OF FLYING IN PREVIOUS NAVY CAREER

SECTION: Decision Process SECTION ITEM NO.: 006

DEFINITION:

A series of one-digit responses evaluating aspects of previous Navy career.

ITEM(S):

What is your evaluation of the following aspects of your previous Navy career?

- 1. Amount of flying time
- 2. Quality of flying time

- 1. Very Negative
- 2.
- 3. Neutral
- 4.
- 5. Very Positive

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Amount 2. Quality	-	_	-	- -	FA3A FA3B	-	-	-	0351
								;	
									1 } !

NOTES:

These questions were in WOR, but for AWOs only.

ENTRY NAME: PREPARATION FOR CIVILIAN EMPLOYMENT

SECTION: Decision Process SECTION ITEM NO.: 007

DEFINITION:

A one-digit code indicating how prepared officer is to seek civilian employment.

ITEM(S):

If you were to seek civilian employment, how prepared are you to do so?

- 1. Essentially Unprepared
- 2.
- 3.
- 4. Neither Prepared nor Unprepared
- 5.
- 6.
- 7. Essentially Prepared

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Prepared	E6	E6	E6	G9	-	-	_	_	0353
									1
									<u> </u>
									1

NOTES:

Response scale differs in:

DESIG: 1=Totally Unprepared
2
3
4=Neutral

5

7=Totally Prepared

ENTRY NAME: HELP OF SUBSPECIALTY IN JOB

SECTION: Decision Process SECTION ITEM NO.: 008

DEFINITION:

A series of one-digit responses evaluating the help of subspecialty in finding and performing a job.

ITEM(S):

Please use the following scale to answer "a" and "b". Record your numerical response in the blank provided.

If you obtained a subspecialty(ies) in the Navy, did it (they) help you

- a. Find a job,
- b. Perform on this job.

- 1. Not at all
- 2. Somewhat
- 3. Moderately
- 4. Very much
- 5. Extremely
- 6. Had no subspecialty

ITEM	AWO	SWO	GURL	DESIG WO	OR GOR	RET	TRAN	•	LOCATION
1. Find a job 2. Perform job	-	- -	-				- -	•	

ENTRY NAME: LEAVE THE NAVY PRIOR TO RETIREMENT

SECTION: Decision Process SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating whether officer would leave Navy prior to retirement.

ITEM(S):

If you had to do it over again, would you leave the Navy prior to retirement?

- 1. Definitely Would Not
- 2. Probably Would Not
- 3. Uncertain
- 4. Probably Would
- 5. Definitely Would

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	LOCATION
Leave prior	-	-	-	-	C2	C2	-	- l	0356
								!	
								! !	
								.1	

| COLUMN

ENTRY NAME: NAVY MADE STRONG EFFORT TO KEEP YOU

SECTION: Decision Process SECTION ITEM NO.: 010

DEFINITION:

A one-digit code indicating whether Navy made strong effort to have officer continue as an active duty officer.

ITEM(S):

During the year before you left, do you feel the Navy made a strong effort to have you continue your career as an active duty officer?

- 1. Definitely Did Not
- 2. Probably Did Not
- 3. Probably Did
- 4. Definitely Did

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET		COLUMN LOCATION
Made effort	-	_	-	-	С3	С3	_	-	0357

ENTRY NAME: FACTORS THAT AFFECT CAREER CHANGE

SECTION: Decision Process SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses evaluating the presence of various factors which affect the career change process.

ITEM(S):

Listed below are a number of factors that can affect the career change process. Do you agree... which civilian career or job type to pursue?

- 1. Free of worry about meeting financial obligations.
- Spouse and/or family supportive of career change plans (N/A=8).
- 3. Friends supportive of career change plans.
- 4. Access to others making career changes.
- 5. Confidence in my ability to make a successful career change.
- 6. Confidence in my ability to make the "right" decisions.
- 7. A willingness to take the risks necessary to change careers.
- 8. Control of my life.
- 9. A job market that accepts individuals who are middle age.
- 10. Confidence in my ability to handle the stresses associated with a career change.
- 11. Skills necessary for meeting civilian job requirements.
- 12. Sufficient formal education for a career change.
- 13. Physical health.
- 14. No major personal problems.
- 15. No major family problems.

- 1. Strongly Agree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- Strongly Disagree

ITEM	OWA	SWO	GURL	DESIG WO	R GOR	RET	TRAN	COLUMN LOCATION
1. Financial		-			-	DIA	_	0358
2. Spouse	_	_	-		_	DlB	-	0359
3. Friends	-	_	-		_	D1C	-	1 0360
4. Access othe	rs-	-	-		-	D1D	-	0361
5. Confidence	-	-	_		-	D1E	-	0362
6. Conf. decis		-	-		-	D1F	-	1 0363
7. Take risk	-	-	-		-	D1G	-	1 0364
8. Control	-	-	-		-	D1H	-) 0365
9. Middle age	-	-	-		-	D1I	-	0366
10.Stress	-	-	-		_	D1J	-	1 0367
ll.Skills	-	_	-		-	DlK	-	0368
12.Education	-	-	-		-	DlL	-	1 0369
13.Health	-	-	-		-	D1M	-	1 0370
14.Personal	-	-	-		-	DIN	-	I 0371
15.Family Prob		-	_		-	D10	-	0372
-								1
								1
								1
								1
								1
								1

ENTRY NAME: OPPORTUNITY IN NAVY VERSUS CIVILIAN LIFE (CIVNAV1)

SECTION: Decision Process SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating the opportunity of obtaining various characteristics in the Navy versus obtaining them in a civilian career.

ITEM(S):

Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus your expectations of obtaining them in a civilian career if you left the Navy.

- 1. Interesting and challenging work
- 2. Ability to plan work
- 3. Work hours
- 4. Minimal work stress
- 5. Freedom from hassle
- 6. Own initiative
- 7. Pay and allowances
- 8. Health benefits/care
- 9. Job security
- 10. Family stability
- 11. Desirable place to live

- 1. Substantially Better
- 2. Much Better
- Better
- 4. Comparable
- 5. Better
- 6. Much Better
- 7. Substantially Better

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Interesting 2. Plan work 3. Work hrs. 4. Stress 5. Hassle 6. Initiative 7. Pay 8. Health 9. Security 10. Stability 11. Living	E7B E7C E7D E7E E7F E7G E7H E7I	E7A E7B E7C E7E E7F E7G E7H E7I E7J	E7A E7B E7C E7D E7E E7F E7G E7H E7I E7K	G11A G11B G11C G11D G11E G11F G11G G11H G11J G11K	C15A - C15B C15C C15D - C15E C15F C15G C15H C15I	C16A C16B C16C C16D C16E C16F C16G C16H C16I	B12A B12B B12C B12D B12E B12F B12G B12H B12J B12X	-	0373 0374 0375 0376 0377 0378 0379 0380 0381 0382 0383

NOTES:

For question #10 Family Stability, RET survey gives the choice of (N/A=8).

ENTRY NAME: CIVNAV2

SECTION: Decision Process SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating the opportunity of obtaining various characteristics in the Navy versus obtaining them in civilian life.

ITEM(S):

Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus your expectations of obtaining them in a civilian career if you left the Navy.

- 12. Desirable co-workers
- 13. Recognition
- 14. Responsibility
- 15. Chance for spouse to develop own interests
- 16. Quality of superiors *Each survey contained Quality leadership *only one of these
- 17. Retirement program
- 18. Variety of assignments
- 19. Educational opportunities
- 20. Promotional opportunities
- 21. Social relationships
- 22. Amount of crisis management Freedom from crisis management
- 23. Leadership opportunities

*Each survey contained

*only one of these

- 1. Substantially Better
- 2. Much Better
- Better
- 4. Comparable
- 5. Better
- 6. Much Better
- 7. Substantially Better

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
12.Co-workers 13.Recognition 14.Responsibi. 15.Spouse inte 16.Superiors 17.Retirement 18.Variety 19.Education 20.Promotions 21.Social rel. 22.Crisis mana 23.Leadership	E7N .E70 E7P E7Q E7R E7S E7T E7U	E7L E7M E7N E7P E7P E7R E7T E7T E7T E7T	E7L E7M E7N E7O E7P E7Q E7R E7S E7T E7V -	G11L G11M G11N G110 G11P G11Q G11R G11S G11T G11U G11V	C15J - C15K C15L C15M 	C16J C16K C16L C16M - - - - C16N	B12L B12M B12N B12O B12P B12Q B12R B12S B12T B12V	- - - - - - - - - -	0384 0385 0386 0387 0388 0389 0391 0391 0392 0393 0394 0395

NOTES:

This is a continuation of "OPPORTUNITY IN NAVY VERSUS CIVILIAN LIFE".

In RET survey, question #15 "Chance for spouse to develop own interests" has N/A=8 as a response choice.

ENTRY NAME: CHARACTERISTICS MOST AND LEAST IMPORTANT (CIVNAV1)

SECTION: Decision Process SECTION ITEM NO.: 013

DEFINITION:

A series of one-digit responses indicating the most and least important characteristics.

ITEM(S):

Please go back to question 12 and circle those 5 characteristics that are most important to you and cross out those 5 characteristics that are least important to you.

- 1. Interesting and challenging work
- 2. Ability to plan work
- 3. Work hours
- 4. Minimal work stress
- 5. Freedom from hassle
- 6. Own initiative
- 7. Pay and allowances
- 8. Health benefits/care
- 9. Job security
- 10. Family stability (N/A=8)
- 11. Desirable place to live

- Least important (crossed out)
- 2. Blank
- Most important (circled)

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Interesting 2. Planning 3. Work hrs. 4. Stress 5. Hassle 6. Initiative 7. Pay 8. Benefits 9. Security 10.Stability 11.Living		SWO - - - - - - - -	GURL - - - - - - - -	DESIG	WOR	GOR	RET B13A B13B B13C B13D B13E B13F B13G B13H B13J B13J	TRAN	

ENTRY NAME: CHARACTERISTICS MOST AND LEAST IMPORTANT (CIVNAV2)

SECTION: Decision Process SECTION ITEM NO.: 013

DEFINITION:

A series of one-digit responses indicating the most and least important characteristics.

ITEM(S):

Please go back to question 12 and circle those 5 characteristics that are most important to you and cross out those 5 characteristics that are least important to you.

- 12. Desirable co-workers
- 13. Recognition
- 14. Responsibility
- 15. Chance for spouse to develop own interests (N/A=8)
- 16. Quality of superiors
- 17. Retirement program
- 18. Variety of assignments
- 19. Educational opportunities
- 20. Promotional opportunities
- 21. Social relationships
- 22. Leadership opportunities

- Least Important (crossed out)
- 2. Blank
- Most Important (circled)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
12.Co-workers		_	-	-	_	-	B13L	<u>-</u>	0407
13.Recognition	_	-	-	-	-	-	B13M	-	0408
14.Responsibil		_	-	-	-	-	B13N	- 1	0409
15. Spouse inter		-	-	_	-	-	B130	- 1	0410
16.Superiors	_	_	-	-	-	-	B13P	- 1	0411
17.Retirement	-	_	-	-	-	-	B13Q	- 1	0412
18.Assignments	-	-	-	-	-	-	B13R	- 1	0413
19.Education	-	-	-	-	-	-	B13S	- 1	0414
20.Promotion	-	-	-	-	-	-	B13T	- 1	0415
21.Social	_	_	-	-	-	-	B13U	- 1	0416
22.Leadership	-	-	-	-	-	-	B13V	- 1	0417

NOTES:

This is a continuation of "CHARACTERISTICS MOST AND LEAST IMPORTANT".

ENTRY NAME: CAREER DECISIONS

SECTION: Decision Process SECTION ITEM NO.: 014

DEFINITION:

A series of one-digit responses indicating officers' decisions for various career options.

ITEM(S):

Indicate what your decision was, if one has been made, for the following career options.

I have decided to:

- 1. Obtain a master's degree
- 2. Request PG School
- 3. Make the Navy a career
- 4. Qualify for a different aircraft
- 5. Seek a designator change from aviation Seek a designator change from SWO
- 6. Obtain a proven subspecialty
- 7. Remain geographically stable
- 8. Request Staff or War College
- 9. Accept a Washington headquarters staff assignment
- 10. Strive for Command
 Strive for operational squadron
 command
 Strive for Command at sea
- 11. Prepare for a career outside the Navy

*Each survey

*Each survey *contained only

*these choices

- *contained only
- *one of

*one of

*these choices

- 1. No
- 2. Undecided
- 3. Yes

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Master's 2. PG School 3. Navy career 4. Aircraft 5. Desig. chang 6. Subspecialty 7. Geographical 8. Staff or Was 9. Wash. headqu 10. Squadron 11. Outside Navy	E8D geE8E y E8F 1 E8C r E8H u.E8I E8J	- C E 8 B E	E8A E8B E8C E8F E8B E8B E8B E8B E8B E8B E8B			-	-	-	0418 0419 0420 0421 0422 0423 0424 0425 0426 0427 0428

ENTRY NAME: CAREER DECISIONS (CONT.)

SECTION: Decision Process SECTION ITEM NO.: 014

DEFINITION:

A series of one-digit responses indicating officers' decisions for various career options.

ITEM(S):

- 12. Remain in the Navy beyond eligible retirement date
- 13. Strive for CAPT
- 14. Strive for flag rank
- 15. Seek a designator change to Material Professional
- 16. Obtain designation as a subspecialist
- 17. Follow my spouse's career
- 18. Strive for $\overline{\text{XO}}$ assignment
- 19. Complete SWO PQS
- 20. Request Dept. Head School
- 21. Complete EOOW Qual
- 22. Complete qualification for Command

- 1. No
- 2. Undecided
- 3. Yes

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	•	COLUMN LOCATION
12.Remain in	E8L	E8M	E8K	-	_	-	_	-	1 (0429
13.Strive CAPT	E8M	E80	E8L	-	-	_	_	-	j (0430
14.Strive Flag	E8N	E8P	E8M	-	_	_	-	-	1	0431
15. Change to ME		E8Q	E8N	-	-	-	-	-] (0432
16.Obtain Subsp		_	E8D	-	-	-	-	-	1	0433
17.Spouse's	-	-	E80	-	-	-	-	-] (0434
18.XO assign.	-	-	E8P	-	-	-	-	-		0435
19.SWO PQS	-	E8A	-	-	-	-	-	-	•	0436
20.Dept Head	-	E8B	-	-	-	-	-	-		0437
21.EOOW Qual	-	E8F	-	-	-	-	-	-	•	0438
22.Command	-	E8G	-	-	-	-	-	-	+	0439
									1	
									l.	

ENTRY NAME: CHARACTERISTICS LEADING TO DESIGNATOR CHANGE

SECTION: Decision Process SECTION ITEM NO.: 015

DEFINITION:

A series of one-digit responses indicating the importance of various characteristics to officers' decisions to change designator.

ITEM(S):

Please indicate the importance of each of the following to your decision to change designator

- 1. More shore duty
- 2. Prepare for career outside of the Navy
- 3. Greater geographical stability
- 4. Greater opportunity for promotion
- 5. To utilize technical education
- 6. More time with family
- 7. More interesting and challenging work
- 8. Develop greater technical skill
- 9. Failure to progress in previous community
- 10. Physically unable to continue in previous community
- 11. Clearer career path
- 12. Minimal work stress
- 13. Chance for spouse to develop own interests
- 14. Recognition for technical accomplishments
- 15. Greater freedom from hassle
- 16. Enjoy being a specialist
- 17. Amount of crisis management
- 18. Technical control of work
- 19. Chance to solve technical problems

- 1. Not Important
- 2.
- 3. Somewhat Important
- 4 .
- 5. Extremely Important
- 6. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Shore duty			-	C3A	_	_	-	-	1 0440
2. Outside Navy	· -	-	_	C3B	-	_	-	_	0441
3. Geographica		_	_	C3C	-	_	_	_	0442
4. Promotion	-	_	_	C3D	-	_	_	-	0443
5. Tech. educat		_	_	C3E	_	_	_	_	0444
6. Family	- ·	_	_	C3F	_	_	_	_	0445
7. Interesting	-	_	-	C3G	_	-	_	_	0446
8. Tech. skill	_	_	_	СЗН	_	_	_	_	0447
9. Prev. Commu.	_	_		C3I	_	_	_	_	0448
10.Unable to	• _	_		C3J	_	-	_	_	0449
11.Career path	_	_	_	C3K	_	_	_	_	0450
12.Work stress	_	-	_	C3L	_	_	_	***	0451
13. Spouse inter	- -	_	_	C3M	_	_	_	_	0452
14.Recognition	· •	_	_	C3N	_	_	_	_	0453
15.Hassle	_	_	_	C30	_	_	_	_	0454
16.Specialist	_	_	_	C3P	_	-	_	_	0455
	<u> </u>	_	_	C3R	_	_	_	_	0456
17.Crisis manag		_	_	C3S	_	_	_	_	1 0457
18.Control work		_	_	C3T	_	_	_	_	1 0458
19.Tech. proble	=1111-	_	_	C31	_	_	_	·	1 0430
									1

ENTRY NAME: EVENTS LEADING TO DESIGNATOR CHANGE

SECTION: Decision Process SECTION ITEM NO.: 016

DEFINITION:

A series of one-digit responses indicating the events which lead to the decision to change designators.

ITEM(S):

What events led you to first think about changing designators?

- 1. Saw notice by current community for application
- 2. CO/ISIC suggested it
- 3. Other senior officer in my previous community suggested it
- 4. Detailer suggested it
- 5. Sought out by new community
- 6. Assignments in area
- 7. Family problems8. One of my peers changed

- 1. No
- 2. N/A
- 3. Yes

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	•	COLUMN
1. Saw notice	_	_	-	C4A	-	-	_	-	1	0459
2. CO/ISIC	-	-	-	C4B	-	-	-	-	1	0460
Senior Off.	-	-	-	C4C	-	-	-	-	1	0461
4. Detailer	-	-	-	C4D	-	-	-	-	1	0462
5. Sought out	-	-	-	C4E	-	-	-	-	1	0463
6. Assignments	_	-	-	C4F	-	-	-	-	1	0464
7. Family prob	1	-	-	C4G	-	-	-	-	1	0465
8. Peers chang		-	-	C4H	-	-	-	-		0466

ENTRY NAME: YEAR STARTED THINKING ABOUT CHANGING DESIGNATOR

SECTION: Decision Process SECTION ITEM NO.: 017

DEFINITION:

A two-digit code indicating year in which officer first started thinking about changing designator.

ITEM(S):

Indicate the year you first started thinking about changing designator: 19_

ITEM	AWO	_	DESIG WOR		TRAN	•
Year thinking						

ENTRY NAME: NUMBER OF MONTHS TO DECIDE TO CHANGE DESIGNATOR

SECTION: Decision Process SECTION ITEM NO.: 018

DEFINITION:

A two-digit code indicating the number of months it took officer to decide to change designator.

ITEM(S):

Approximately how many months did it take you to decide to change your designator:

ITEM		DESIG WOR		TRAN	įı	
Number of mo.						

ENTRY NAME: PREPARATION TO CHANGE DESIGNATOR

SECTION: Decision Process

SECTION ITEM NO.: 019

DEFINITION:

A series of one-digit responses indicating what officers' did in order to prepare for a designator change.

ITEM(S):

Which of the following did you do specifically to prepare to change designator?

- 1. Obtain a master's degree
- 2. Obtain a subspecialty
- 3. Post-graduate education
- 4. Seek specific assignment

- 1. No
- 2. Yes

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	 	LOCATION
1. Master's	_	_	_	C7A	_	_	_	-	i	0471
2. Subspecialty	, -	-	_	C7B	-	-	-	-	Ì	0472
3. Post-graduat		-	_	C7C	-	-	-	_	1	0473
4. Seek assign		-	_	C7D	-	-	-	-	1	0474
_									1	

ENTRY NAME: BAD MOVE CHANGING DESIGNATOR

SECTION: Decision Process SECTION ITEM NO.: 020

DEFINITION:

A one-digit code indicating whether officer feels he/she made a bad move changing designators.

ITEM(S):

The more I think about it, the more I feel I made a bad move changing my designator:

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree

ITEM		DESIG WOR		TRAN	•	N
		C1 -				_

ENTRY NAME: TIME SPENT THINKING ABOUT DECISION TO CHANGE DESIGNATOR

SECTION: Decision Process SECTION ITEM NO.: 021

DEFINITION:

A one-digit code indicating whether more time should have been spent thinking about changing designator.

ITEM(S):

I should have spent more time thinking about changing my designator:

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO					COLUMN LOCATION
			C2 -		_	

ENTRY NAME: AVIATION SEA ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 022

DEFINITION:

A series of one-digit responses rating Aviation Sea Assignments on their potential contribution to an aviator career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to an aviator career (your community and designator).

SEA ASSIGNMENTS

- 1. CO Carrier
- 2. XO Carrier
- 3. XO LHA

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- €. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO-Carrier 2. XO-Carrier 3. XO-LHA	E9A1		- - -		-		-	- - - 	0477 0478 0479
								t f	

ENTRY NAME: AVIATION SHIP'S COMPANY ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 023

DEFINITION: .

A series of one-digit responses indicating the potential contribution of various Aviation Ship's Company assignments to an aviator's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to an aviator career (your community and designator).

SHIP'S COMPANY (CV, LHA, LPH)

- 1. Communications Officer
- 2. Navigator
- 3. Assistant Navigator
- 4. Weapons Officer
- 5. ASW Officer
- 6. Safety Officer
- 7. Operations Administrative Assistant
- 8. Air Operations Officer
- 9. Strike Operations Officer
- 10. CIC Officer
- 11. Assistant for Air Warfare
- 12. Assistant for ASW
- 13. Air Boss (Air Officer)
- 14. Aircraft Handling Officer
- 15. Catapult Officer
- 16. Flight Deck Officer
- 17. Hangar Deck Officer

- 1. Strongly Negative
- 2. Substantially Negative
- . Moderately Negative
- . Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Communica.	E9B1	-	-	_	-	_	-	_	0480
2. Navigator	E9B2	_	-	-	-	-	-	-	0481
3. Asst. Navig		-	-	-	-	-	-	-	0482
4. Weapons	E9B4	-	-	-	_	-	-	-	0483
5. ASW Off.	E9B5	_	-	-	-	-	-	-	0484
6. Safety	E9B6	-	-	-	-	-	-	-	0485
7. Op Adm Asst	.E9B7	-	-	-	-	-	-	-	0486
8. Air Op. Off		-	-	-	_	-	-	-	0487
9. Strike Op.	E9B9	-	-	-	-	-	-	-	0488
10.CIC Officer	E9B10	-	-	-	-	-	-	-	0489
11.Asst. Warfa	.E9B11	-	-	-	-	-	-	-	0490
12.Asst. ASW	E9B12	-	-	-	-	-	-	-	0491
13.Air Boss	E9B13	-	-	-	-	-	-	_	0492
14.Aircraft	E9B14	-	-	-	-	-	-	-	0493
15.Catapult	E9B15	-	-	-	-	-	-	-	0494
16.Flight Deck	E9B16	-	-	-	-	-	-	-	0495
17. Hangar Deck		-	-	-	_	-	-	-	0496
_									

ENTRY NAME: AVIATION AIR WING ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 024

DEFINITION:

A series of one-digit responses indicating the potential contribution of various Aviation Air Wing assignments to an aviator's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to an aviator career (your community and designator).

AIR WING

- 1. CAG-Air Wing Commander (Assume it's an O-5 billet)
- CAG-Air Wing Commander (Assume it's an 0-6 billet)
- 3. Deputy CAG
- 4. CAG OPS
- 5. CAG ASW
- 6. CAG LSO

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG WO	R GOR	RET	TRAN	, .	COLUMN
1. CAG 0-5	E9C1	_	-		-		_	(1497
2. CAG 0-6	E9C2	-	-		-	-	_	(498
3. Deputy CAG	E9C3	_	_		-	-	-	1 (499
4. CAG OPS	E9C4	_	-		_	-	-	1 (500
5. CAG ASW	E9C5	-	-		-	-	-	1 (501
6. CAG LSO	E9C6	-	-		-	-	-	1 0	502
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ENTRY NAME: AVIATION SQUADRON ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 025

DEFINITION:

A series of one-digit responses indicating the potential contribution of various Aviation Squadron assignments to an aviator's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to an aviator career (your community and designator).

SOUADRON

- 1. XO/CO
- 2. Department Head (DH)-Administration
- 3. DH-Maintenance
- 4. DH-Operations
- 5. DH-Safety
- 6. DH-Training
- 7. Aviation Officer (OIC Helo Detachment)

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM ,	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	 	COLUMN LOCATION
1. XO/CO E	E9D1	-	-	-	-	_	_	_	1	0503
2. Dept Head H	E9D2	-	-	-	-	-	_	-	İ	0504
3. DH - Main B	E9D3	-	-	-	-	-	-	_	İ	0505
4. DH - Oper. H	E9D4	-	-	-	-	_	-	-	ĺ	0506
5. DH - Safe. E	E9D5		-	-	-	-	-	-	1	0507
6. DH - Train. E	E9D6	-	-	-	-	-	-	-	١	0508
7. Avia. Offic.E	E9D7	~	-	-	-	-	-	-		0509-
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ENTRY NAME: SWO SEA ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 026

DEFINITION:

A series of one-digit responses indicating the potential contribution of various SWO Sea Assignments to an officer's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to a SWO career (your community and designator).

SEA ASSIGNMENTS

- 1. Department Head (DH)-Weapons
- 2. DH-Engineering
- 3. DH-OPS
- 4. DH-CRUDES
- 5. DH-AMPHIB
- 6. DH-SERVICE
- 7. XO-CRUDES
- 8. XO-Non CRUDES
- 9. XO-NRF
- 10. CO-AE
- 11. CO-DD
- 12. Flag Aide

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Not Realistic

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN (COLUMN LOCATION
1. Dept. Head	-	E9A1	_	-	-	-	_	- 1	0510
2. DH-Engineer	-	E9A2	-	-	-	-	-	- 1	0511
3. DH-OPS	-	E9A3	-	-	-	-	-	~ 1	0512
4. DH-CRUDES	-	E9A4	-	-	-	-	-	- 1	0513
5. DH-AMPHIB	-	E9A5	-	-	-	-	-	- 1	0514
6. DH-SERVICE	-	E9A6	-	-	-	-	-	-	0515
7. XO-CRUDES	-	E9A7	-	-	_	-	-	-	0516
8. XO-NON CRU.	-	E9A8	-	-	-	-	-	- 1	0517
9. XO-NRF	-	E9A9	-	-	-	-	-	- 1	0518
10.CO-AE	-	E9A10	-	-	-	-	-	- 1	0519
11.CO-DD	-	E9A11	-	-	_	-	-	- 1	0520
12.Flag Aide	-	E9A12	-	-	-	-	-	~	0521
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ENTRY NAME: SWO SHORE ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 027

DEFINITION:

A series of one-digit responses indicating the potential contribution of various SWO Shore Assignments to an officer's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to a SWO career (your community and designator).

SHORE ASSIGNMENTS

- 1. Shore Support Unit (OIC)
- 2. SWOS-Basic Instructor
- 3. NROTC Instructor
- 4. OCS Instructor
- 5. Washington Tour-OPNAV
- 6. Washington Tour-NAV SEA
- 7. Major Shore Staff
- 8. Training Command (Enlisted)
- 9. Service College
- 10. Overseas Staff-WESTPAC
- 11. Overseas Staff-EUROPG

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Not Realistic

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Shore Suppo	r	E9B1	_		_	_	-	-	0522
2. Basic Instr		E9B3	_	-	-	_	-	- i	0523
3. NROTC Instr		E9B5	-	-	-	-	-	- i	0524
4. OCS Instr.	· _	E9B6	-	_	-	_	-	- i	0525
5. OPNAV	_	E9B8	_	-	-	_	-	- i	0526
6. NAV SEA	_	E9B9	-	-	_	_	-	- i	0527
7. Major Shore	-	E9B10	_	-	-	-	_	- i	0528
8. Train. Comm		E9B12	_	_	_	-	-	- 1	0529
9. Service Col		E9B14	-	_	-	-		- j	0530
10.WESTPAC		E9B15	_	_	-	-	-	- i	0531
11.EUROPG	-	E9B16	-	-	-	-	-	-	0532
								! ! ! ! !	

ENTRY NAME: AVIATION SHORE ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 028

DEFINITION:

A series of one-digit responses indicating the potential contribution of various Aviation Shore Assignments to an officer's career.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to an aviator career (your community and designator).

SHORE ASSIGNMENT

- 1. FRS (RAG) Instructor
- 2. CO/XO-Training Squadron
- 3. XO-Fleet Replacement Squadron (RAG)
- 4. CO-Fleet Replacement Squadron (RAG)
- 5. Test Pilot School
- 6. Washington Tour
- 7. Wing Staff
- 8. Naval Aviation Training Instructor
- 9. Top Gun Instructor
- 10. Strike University Instructor

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. FRS Instr.	E9E2	_	-	_	_	-	_	-	0533
2. CO/XO	E9E4	-	_	-	_	-	_	- i	0534
3. XO - RAG	E9E5	-	-	-	_	_	-	- i	0535
4. CO - RAG	E9E6	-	-	-	-	-	-	- i	0536
5. Test Pilot	E9E7	-	-	-	-	_	-	- i	0537
6. Wash. Tour	E9E9	-	-	-	-	-	-	- i	0538
7. Wing Staff	E9E10	-	-	-	_	-	-	- 1	0539
8. Instructor	E9E12	-	-	-	-	-	-	- !	0540
9. Top Gun	E9E14	-	-	-	-	-	-	- 1	0541
10.Strike Univ	.E9E15	-	-	-	-	-	-	- 1	0542

ENTRY NAME: AWO & SWO SHORE ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 029

DEFINITION:

A series of one-digit responses indicating the potential contribution of various Shore Assignments common to AWO and SWO careers.

ITEM(S):

Please use your personal impressions to rate EVERY assignment below on its potential contribution to a aviator (SWC) career (your community and designator).

SHORE ASSIGNMENTS

- 1. Flag Aide
- 2. Naval Academy Instructor
- 3. Detailer
- 4. Recruiting
- 5. Navy PG School Student

- 1. Strongly Negative
- 2. Substantially Negative
- 3. Moderatery Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Strongly Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Flag Aide	E9E1	E9B2	-	~	-	-	_	_	1	0543
2. Instructor	E9E3	E9B4	-	-	-	-	-	-	1	0544
3. Detailer	E9E8	E9B7	_	-	-	-	-	-	ı	0545
4. Recruiting	E9E11	E9B11	-	-	-	-	-	-	1	0546
5. PG School	E9E13	E9B13	-	-	-	-	-	-	i	0547
									1	
									1	
									1	

NOTES:

Response scale differs in:

SWO - Response number "8" is "Not Realistic" instead of "Don't Know".

ENTRY NAME: GENERAL URL - SPECIALIST VS. GENERAL TRACK

SECTION: Decision Process SECTION ITEM NO.: 030

DEFINITION:

A one-digit response indicating whether officer selected the Specialist or General Track.

ITEM(S):

Looking at recent changes in the General URL career path, which of the two options have you selected?

- 1. Specialist Track
- 2. General Track
- 3. Undecided
- 4. So senior that new path not relevant

ITEM				TRAN	LOCATION

ENTRY NAME: GURL ENS BILLETS

SECTION: Decision Process SECTION ITEM NO.: 031

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale.

ENS

- 1. Watch Officer, COMSTA
- 2. Watch Officer, NAVFAC
- 3. Public Affairs Officer
- 4. Admin. Asst./Personnel
- 5. Naval Base Staff
- 6. Division Officer, Training Command

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 5. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. COMSTA 2. NAVFAC 3. Pub. Affair 4. Admin. Asst 5. Naval Base 6. Div. Off.	- - -	- - - - -	E10A1 E10A2 E10A3 E10A4 E10A5	- - - -	- - - -	- - - - -	- - - - -	- - - -	0549 0550 0551 0552 0553 0554
								, !	

ENTRY NAME: GURL LTJG BILLETS

SECTION: Decision Process SECTION ITEM NO.: 032

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale:

LTJG

- 1. Instructor, Nuclear Power School
- 2. Legal Officer, Training Command
- 3. Watch Officer, NAVFAC
- 4. NAVMECDET Manpower Analyst
- 5. Port Services NAV BASE
- 6. Admin/Personnel Officer
- 7. Student Control Officer, Training Command
- 8. Recruiter

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ΙT	EM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN
1.	Instructor	_	_	E10B1	-	_	-		-	: 0555
2.	Legal Offic.	. –	-	E10B2	-	-	-	-	-	0556
3.	Watch Offic.		-	E10B3	-	-	-	-	_	0557
4.	NAVMECDET	-	-	E10B4	-	-	_	-	_	0558
5.	Port Serv.	-	-	E10B5	_	-	-	-	_	0559
6.	Admin/Persor	1	-	E10B6	-	_	-	_	_	0560
7.	Stud. Offic.	-	E10B7	_	_	-	-	-		0561
8.	Recruiter	-	-	E10B8	-	-	-	-	-	0562

ENTRY NAME: GURL LT BILLETS

SECTION: Decision Process SECTION ITEM NO.: 033

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale:

LT

- 1. Flag Aide
- 2. Washington Staff (NMPC, CRUITCOM)
- 3. Communications Officer
- 4. PG School Student
- 5. Division Officer, RTC
- 6. Major Fleet Staff (COMNAVSURFPAC)
- 7. Enlisted Programs Officer, NRD
- 8. Dept Head, PSA

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Flag Aide 2. Wash. Staff 3. Communicate 4. PG Student 5. Div. Office 6. Major Fleet 7. Enlist. Pro 8. Dept. Head	- - r - -	- - - - - - -	E10C1 E10C2 E10C3 E10C4 E10C5 E10C6 E10C7 E10C8	-					0563 0564 0565 0566 0567 0568 0569 0570

ENTRY NAME: GURL LCDR BILLETS

SECTION: Decision Process SECTION ITEM NO.: 034

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale:

LCDR

- 1. Joint Staff Assignments
- 2. XO, PSA
- 3. Dept Head, Recruiting Area
- 4. CO, Brig
- 5. OIC of MEC as Dept Head Equivalent
- 6. XO, NRD
- 7. Instructor, USNA

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Joint Staff 2. XO, PSA 3. Dept Head 4. CO, Brig 5. OIC of MEC 6. XO, NRD 7. Instructor			E10D1 E10D2 E10D3 E10D4 E10D5 E10D6 E10D7			-		-	0571 0572 0573 0574 0575 0576 0577

ENTRY NAME: GURL CDR BILLETS

SECTION: Decision Process SECTION ITEM NO.: 035

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale:

CDR

- 1. Washington Staff (NMPC, CRUITCOM)
- Major Fleet Staff (COMNAVSURFPAC)
- 3. XO, Training Command
- 4. Instructor, Service College
- 5. Special Asst, Civil Affairs
- 6. XO, NAVSTA
- 7. CO, COMSTA
- 8. CO, NRD

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Wash. Staff	-	_	E10E1	_	-	-	_	-	1 0578
2. Major Fleet	-	-	E10E2	-	-	-	-	-	0579
3. XO, Training	7 -	-	E10E3	-	-	-	-	-	0580
4. Instructor	_	-	E10E4	-	-	-	-	-	0581
5. Special Asst	: 	-	E10E5	-	-	-	-	-	0582
6. XO, NAVSTA	-	-	E10E6	-	-	-	-	-	0583
7. CO, COMSTA	-	-	E10E7	-	-	-	-	-	0584
8. CO, NRD	-	-	E10E8	-	-	-	-	-	1 0585
									1

ENTRY NAME: GURL CAPT BILLETS

SECTION: Decision Process SECTION ITEM NO.: 036

DEFINITION:

A series of one-digit responses indicating the potential contribution of various assignments for success in the General Track.

ITEM(S):

How important are each of the below billets for success in the General Track. Use the following scale:

CAPT

- 1. CO, NAVMEC
- 2. Instructor, Service College
- 3. Major Fleet Staff (COMNAVSURFPAC)
- 4. CO, PSA
- 5. CO, Training Command
- 6. Washington Staff (NMPC, CRUITCOM)

- 1. Very Negative
- 2. Substantially Negative
- 3. Moderately Negative
- 4. Neutral
- 5. Moderately Positive
- 6. Substantially Positive
- 7. Very Positive
- 8. Don't Know

ITE	M	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN		COLUMN LOCATION
1.	CO, NAVMEC	_	-	E10F1	-	-	-	_	_	1	0586
	Instructor	-	-	E10F2	-	-	-	_	-	Ĺ	0587
3.	Major Fleet	-	-	E10F3	-	-	-	-	-	1	0588
	CO, PSA	-	-	E10F4	-	-	-	-	-	ĺ	0589
	CO, Training	ī -	-	E10F5	-	-	-	-	-	İ	0590
	Wash. Staff		-	E10F6	-	-	-	_	-	İ	0591
										ĺ	

ENTRY NAME: IMPORTANCE TO YOU REMAINING IN NAVY

SECTION: Decision Process SECTION ITEM NO.: 037

DEFINITION:

A series of one-digit responses indicating the importance of various areas to an officer remaining in the Navy.

ITEM(S):

Please indicate how IMPORTANT each of the following areas are to remaining in the Navy.

- 1. Number of cruise liberty ports
- 2. Quality of liberty ports
- 3. Command duties
- 4. Family separation
- 5. Retirement benefits
- 6. Geographical stability
- 7. Basic salary
- 8. Esprit de corps Aviation life-style/esprit de corps
- 9. Recognition for accomplishments
- 10. Opportunity for operational flying
- 11. Non-flying assignments
- 12. Aviation Officer Continuation Pay (AOCP)
- 13. Aviation Career Incentive Pay (ACIP)
- 14. Disassociated sea tour
- 15. Amount of operational flying for 0-4s
- 16. Amount of operational flying for 0-5s & above
- 17. Status of my community in the Navy
 Status of SWO community in the Navy
- *Each survey contain *only one of these

*Each survey contain

*only one of these

- 1. Not At All Important
- 2.
- 3. Neutral
- 4.
- 5. Extremely Important
- 6. Not Applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Lib. ports	E10A	E11A	-		_	_	_	_	1 0592
2. Qua. of port			-	-	_	-	-	-	0593
3. Duties		E11C	_	G1I	_	_	-	-	0594
4. Separation	E10H		-	G1J	-	-	-	-	0595
5. Ret. benefit			-	G1L	-	-	-	-	0596
6. Geographic		E11F	-	G1M	-	-	-	-	0597
7. Salary		E11G	-	GlN	-	-	-	-	0598
8. Espr. de con			-	G10	-	-	-	-	1 0599
9. Accomplish		E11I	-	G1P	-	-	-	-	1 0600
10.Oper. Flying	E10C	-	-	-	-	-	-	-	0601
11.Non-flying	ElOD	-	-	-	-	-	-	-	1 0602
12.AOCP	E10E	-	-	-	-	-	-	-	1 0603
13.ACIP	E10F	-	-	-	-	-	-	-	1 0604
14.Sea tour	ElOI	-	-	-	-	-	-	-	1 0605
15.0-4's	E100	-	-	-	-		-	-	1 0606
16.0-5's	E10P	_	-	-	-	-		-	1 0607
17.Status comm.	_	E11J	-	G1Q	-	-	-		1 0608
									!
									1
									1
									l

NOTES:

Response scale differs in:

DESIG - 1=Not Important 2 3=Somewhat Important 4 5=Extremely Important 6=N/A

ENTRY NAME: IMPORTANCE TO REMAINING AFTER 20 YEARS

SECTION ITEM NO.: 038 SECTION: Decision Process

DEFINITION:

A series of one-digit responses indicating the importance of various factors in determining whether an officer will remain on active duty after he/she becomes eligible to retire.

ITEM(S):

How important are each of the following in determining whether you will remain on active duty after you become eligible to retire after 20 years?

- 1.
- Opportunity for flag rank
 Opportunity for major command 2.
- Desire to retire as 0-6 3.
- 4. Opportunity for rewarding assignments
- Enjoyment of naval service 5.
- Opportunities for civilian employment 6.
- 7. Financial benefits
- Opportunity to develop as specialist 8.
- 9. Spouse's attitude toward Navy

- Not Important
- 2.
- 3. Somewhat Important
- 4.
- Extremely Important
- N/A

1 Flag rank - E10A E11A G1A 0609	ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
2. Major command- E10B E11B G1B 0610 3. 0-6 - E10C E11C G1C 0611 4. Assignments - E10D E11D G1D 0612 5. Enjoyment - E10E E11E G1E 0613 6. Employment - E10F E11F G1F 0614 7. Benefits - E10G E11G G1G 0615 8. Specialist G1H 0616 9. Spouse G1K 0617	3. 0-6 4. Assignments 5. Enjoyment 6. Employment 7. Benefits 8. Specialist	- - - -	E10C E10D E10E E10F E10G	E11C E11D E11E E11F	G1C G1D G1E G1F G1G G1H	- - - -	-	- - - - - - - -	- - -	0610 0611 0612 0613 0614 0615 0616

NOTES:

Response scale differs in:

SWO - This questionnaire does not offer "N/A" as a response choice.

ENTRY NAME: SATISFACTION WITH ASPECTS OF NAVY

SECTION: Decision Process SECTION ITEM NO.: 039

DEFINITION:

A series of one-digit responses indicating satisfaction with various aspects of the Navy.

ITEM(S):

Now, please indicate how SATISFIED you are with the same areas.

- 1. Number of cruise liberty ports
- 2. Quality of liberty ports
- 3. Command duties
- 4. Family separation
- 5. Retirement benefits
- 6. Geographical stability
- 7. Basic salary
- 8. Esprit de corps Aviation life-style/esprit de corps
- 9. Recognition for accomplishments
- 10. Opportunity for operational flying
- 11. Non-flying assignments
- 12. Aviation Officer Continuation Pay (AOCP)
- 13. Aviation Career Incentive Pay (ACIP)
- 14. Disassociated sea tour
- 15. Amount of operational flying for 0-4s
- 16. Amount of operational flying for 0-5s and above
- 17. Status of the SWO community in the Navy

RESPONSE SCALE:

- 1. Very Dissatisfied
- 2.
- 3. Neutral
- 4.
- 5. Very Satisfied
- 6. Not Applicable

*Each survey contained

*only one of these

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. No. of ports	E11A	E12A	_	-	_	_	_	-	0618
2. Qual. ports	E11B	E12B	_	-	-	-	-	- 1	0619
3. Duties		E12C	-	-	_	-	-	- 1	0620
4. Separation	E11H		-	-	-	-	-	- 1	0621
5. Benefits		E12E	_	-	-	-	-	- 1	0622
6. Stability	E11K		-	-	-	-	-	- 1	0623
7. Salary		E12G"	· -	-	-	-	-	- 1	0624
8. Esp. de cor.	E11M	E12H	-	-	-	-	-		0625
9. Recognition		E12I	-	-	-	-	-	- 1	0626
10.Flying	E11C	-	-	-	-	-	-	- 1	0627
11.Non-flying	E11D	-	-	-	-	-	-	- 1	0628
12.AOCP	E11E	-	-	-	-	-	-	- 1	0629
13.ACIP	EllF	-	-	-	-	-	-	- 1	0630
14.Sea tour	E11I	-	-	-	-	-	-	-	0631
15.0-4's	E110	-	-	-	-	-	-	- !	0632
16.0-5's	E11P	-	-	-	-	-	-	- !	0633
17.Status	-	E12J	-	-	-	-	-	- 1	0634
								!	
								!	

ENTRY NAME: THINK ABOUT LEAVING NAVY PRIOR TO RETIREMENT

SECTION: Decision Process SECTION ITEM NO.: 040

DEFINITION:

A one-digit code indicating the extent to which an officer thinks about leaving the Navy prior to retirement.

ITEM(S):

To what extent do you think about leaving the Navy prior to retirement?

- 1. To No Extent
- 2. To A Little Extent
- 3. To Some Extent
- 4. To A Considerable Extent
- 5. To A Very Great Extent

ITEM		DESIG		TRAN	İ	COLUMN LOCATION
Prior to retire						

ENTRY NAME: SEARCH FOR EMPLOYMENT OUTSIDE THE NAVY

SECTION: Decision Process SECTION ITEM NO.: 041

DEFINITION:

A one-digit code indicating to what extent an officer would search for employment outside the Navy, within the next year.

ITEM(S):

Taking everything into consideration, to what extent will you make a genuine effort to search for employment outside the Navy, within the next year?

- 1. To No Extent
- 2. To A Little Extent
- 3. To Some Extent
- 4. To A Considerable Extent
- 5. To A Very Great Extent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Search for	E13	E14	E13	-	-	_	-	н2	0636
								İ	
								! }	

ENTRY NAME: EX-NAVY FRIENDS WOULD CHOOSE TO LEAVE AGAIN

SECTION: Decision Process SECTION ITEM NO.: 042

DEFINITION:

A one-digit code indicating to what extent officers' feel their ex-Navy friends would choose to leave the Navy prior to their retirement.

ITEM(S):

If they had to do it over again, to what extent do you think most of your ex-Navy (now civilian) friends would choose to leave the Navy prior to their retirement?

- 1. To No Extent
- 2. To A Little Extent
- 3. To Some Extent
- 4. To A Considerable Extent
- 5. To A Very Great Extent

ITEM	 -			TRAN	İ	LOCATION
Ex-Navy friend						_

ENTRY NAME: DECISION TO LEAVE BASED ON DECISIONS BY FRIENDS

SECTION: Decision Process SECTION ITEM NO.: 043

DEFINITION:

A one-digit code indicating to what extent officers' decisions to leave the Navy were based on the decision to leave by fellow Navy officer friends.

ITEM(S):

To what extent was your decision to leave the Navy based on the decision to leave by fellow Navy officer friends who left or were leaving?

- 1. Not at all
- 2. To a Little Extent
- 3. To Some Extent
- 4. To a Considerable Extent5. To a Great Extent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	LOCATION
Navy friends		-	-	-	C16	C18	-	-	1 0638
									!
									İ
									1

| COLUMN

ENTRY NAME: DECISION TO LEAVE WILL INFLUENCE NAVY FRIENDS TO LEAVE

SECTION: Decision Process SECTION ITEM NO.: 044

DEFINITION:

A one-digit code indicating whether officers' decision to leave active duty will influence fellow Navy officers to leave the Navy.

ITEM(S):

To what extent do you think your decision to leave active duty influenced or will influence fellow Navy officers to leave the Navy?

- 1. Not at all
- 2. To a Little Extent
- 3. To Some Extent
- To a Considerable Extent
 To a Great Extent

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Influence o	thers -	_	-	_	C17	C19	-	-	0639
	<i>.</i>								
									[[
									1
									:
									

ENTRY NAME: SATISFACTION OF FRIENDS WHO LEFT NAVY

SECTION: Decision Process SECTION ITEM NO.: 045

DEFINITION:

A one-digit code indicating how satisfied officers' feel their friends are who left the Navy for a civilian career.

ITEM(S):

In general, how satisfied do you think your friends are who have left the Navy for a civilian career?

- 1. Very satisfied
- 2. Satisfied
- 3. Neither satisfied nor dissatisfied
- 4. Dissatisfied
- 5. Very dissatisfied

ITEM		AWO	SWO	GURL	DESIG	WOR	GOR	RET		•	COLUMN LOCATION
Satis.	friends	E15	E16	-	-	-	-	-	-	1	0640

ENTRY NAME: NUMBER OF YEARS YOU HAVE GOOD IDEA OF CAREER PATH

SECTION: Decision Process SECTION ITEM NO.: 046

DEFINITION:

A two-digit code indicating approximate years in which an officer has a relatively clear idea of career path.

ITEM(S):

Looking at your (GURL or SWO or AVIATION) career, for approximately how many years from now do you have a relatively clear idea of what your career path (billets, promotions, etc.) will be?

- 1. Less than 1 year
- 2. 1-4 years
- 3. 5-8 years
- 9-12 years 13-16 years 4.
- 6. 17-20 years
- 7. More than 20 years

ITEM	AWO				TRAN	LOCATION
						0641-0642

NOTES:

Response scale differs in:

GURL - Choices range from 0 to 29

DESIG - Question is open-ended. Any number of years is acceptable.

ENTRY NAME: HOW ATTRACTIVE DOES CAREER PATH APPEAR

SECTION: Decision Process SECTION ITEM NO.: 047

DEFINITION:

A one-digit code indicating attractiveness of career path to an officer.

ITEM(S):

How attractive does your (SWO or AVIATION) present career path appear to you?

- 1. Very Unattractive
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Very Attractive

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Attractive	E17	E18		G3	-	~	_	-	1 0643
									[[
·									1 1
									* -
									<u>{</u>
									! !

ENTRY NAME: HOW ATTRACTIVE WOULD OVERTOUR BE

SECTION: Decision Process SECTION ITEM NO.: 048

DEFINITION:

A one-digit code indicating how attractive an overtour of up to six months would be received by officer.

ITEM(S):

If notified in advance how would an overtour of up to six months be received by you?

- 1. Very Negatively
- 2.
- 3.
- 4. Neutral
- 5.
- 6. Very Positively
- 7. Don't Know

ITEM	OWA	SWO	DESIG W		TRAN	İ	COLUMN LOCATION
	_		-				

ENTRY NAME: DECISION WAS MADE TO RESIGN OR STAY

SECTION: Decision Process SECTION ITEM NO.: 049

DEFINITION:

A one-digit code indicating when career decision was made to either resign or stay in the Navy.

ITEM(S):

If you have made a career decision either to remain or resign from the Navy, when did you make this decision?

When did you first decide to resign, as opposed to retire from active duty service?

- * Each survey
- * contained
 - * only
 - * one
 - * of
 - * these
 - * questions
- *

- 1. Before entering the Navy
- 2. Before I got my wings
- 3. During my first sea tour
- 4. During my first shore tour
- 5. During my second sea tour
- 6. During my second shore tour
- 7. Other
- 8. Not applicable-have not made the decision

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET		•	COLUMN LOCATION
Decision Made	E18	-	-	-	C5	C5	-	-		0645

NOTES:

Response scale differs in:

WOR: 1=Before I got my warfare device (e.g., wings). 2=During my first sea tour. 3=During my first shore tour. 4=During my second sea tour. 5=During my second shore tour. 6=After my second shore tour

GOR: 1=Before I got my commission. 2=1-2 years after I got my commission. 3=3-4 years after I got my commission. 4=5-6 years after I got my commission 5=7-8 years after I got my commission 6=9-10 years after I got my commission 7=More than 10 years after I got my commission

ENTRY NAME: HOW LONG PLAN TO REMAIN ON ACTIVE DUTY

SECTION: Decision Process SECTION ITEM NO.: 050

DEFINITION:

A one-digit code indicating how long officer planned to be on active duty after receiving commission.

ITEM(S):

Thinking back to when you received your commission, approximately how long did you plan to be on active duty?

- Until my obligation was up.
- 2. Probably no more than 10 years
- 3. Probably no more than 15 years
- 4. Probably no more than 20 years
- 5. More than 20 years
- 6. I really had no firm time period in mind

ITEM				TRAN	CATION
Remain active					

NOTES .

ENTRY NAME: PLANS TO JOIN NAVAL RESERVE

SECTION: Decision Process SECTION ITEM NO.: 051

DEFINITION:

A one-digit code indicating whether officer plans to join naval reserve.

ITEM(S):

If you are resigning from the Navy, do you plan to join the naval reserve?

- 1. No
- 2. Uncertain
- 3. Yes
- 4. Not applicable

ITEM	OWA	SWO	GURL	DESIG V	WOR	GOR	RET		•	COLUMN LOCATION
Naval reserve	E19	E20	-	G4	-	-	-	_	1	0647

ENTRY NAME: DID YOU JOIN NAVY RESERVES

SECTION: Decision Process SECTION ITEM NO.: 052

DEFINITION:

A one-digit code indicating whether officer joined US Navy Reserves after leaving active duty.

ITEM(S):

When you left active duty service, did you join the US Navy Reserves?

- 1. Yes
- 2. No
- 3. No, but plan to join
- 4. Not eligible

ITEM	AWO				TRAN	i	LOCATION
Navy Reserve							

ENTRY NAME: ARE YOU STILL IN ACTIVE RESERVES

SECTION: Decision Process SECTION ITEM NO.: 053

DEFINITION:

A one-digit code indicating whether officer is still in the active reserves.

ITEM(S):

Are you still in the active reserves, if you joined up?

- 1. Yes
- 2. No
- 3. Not applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	LOCATION
Active Reserve	_	_	-	-	C7	c7	-	-	0649
								, 	
								i	
								i I	
								1	

| COLUMN

ENTRY NAME: CIVILIAN JOB WAITING

SECTION: Decision Process SECTION ITEM NO.: 054

DEFINITION:

A one-digit code indicating whether officer has a civilian job waiting.

ITEM(S):

If you are planning to resign from the Navy (or have submitted your letter of resignation) do you have a civilian job waiting?

- 1. No
- 2. Uncertain
- 3. Yes
- 4. Not applicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Job waiting	E20	E21	-	G5	_	-	-	- !	0650
								1	
								J.	
								1	
								į	
								!	
								i i	
								1	
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								l J	

ENTRY NAME: PRIOR TO RESIGNATION, CIVILIAN JOB IN HAND

SECTION: Decision Process SECTION ITEM NO.: 055

DEFINITION:

A one-digit code indicating whether officer had a civilian job in hand prior to resigning.

ITEM(S):

Prior to submitting your letter of resignation, did you have a civilian job "in hand"?

- 1. Yes
- 2. No

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	LOCATION
Civilian job	-	~	_	-	C8	C8	-	-	0651
•								! 	
								}	
								!	
								<i>!</i>	
								<u>!</u>	
								i	

| COLUMN

ENTRY NAME: TO WHAT DEGREE NEW JOB LINED UP

SECTION: Decision Process SECTION ITEM NO.: 056

DEFINITION:

Nine one-digit codes indicating to what degree an officer had a new job lined up when leaving active duty service.

ITEM(S):

When you left active duty service, to what degree did you have a new job lined up? (Please check all the appropriate responses.)

- 1. I had no idea what I was going to do.
- 2. I had sought out relevant information about jobs.
- 3. I had decided the type of jaob and location I wanted.
- 4. I had held initial interviews with prospective employers.
- 5. I had held follow-up interviews with emp'oyers interested in me.
- 6. A realistic job offer had been made to me.
- 7. I had accepted a job offer.
- Not applicable-I knew that I would be selfemployed.
- 9. Not applicable-I had not looked for a job.

RESPONSE SCALE:

Coded "1" if item was checked.

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. No idea 2. Sought out 3. I decided 4. Interviews	- - -	- - -	- - - -	- - -	C9A C9B C9C C9D	C9A C9B C9C C9D	- - - -	- - -	1629 1630 1631 1632
 Follow-up Realistic Accepted Self-employ Not applica 		- - - -	- - - -	- - - -	C9E C9F C9G C9H C9I	C9E C9F C9G C9H C9I	- - - -	- - - -	1633 1634 1635 1636 1637

ENTRY NAME: INFORMATION ON CIVILIAN HIRING OPPORTUNITIES

SECTION: Decision Process SECTION ITEM NO.: 057

DEFINITION:

A one-digit code indicating officers' principal source of information on civilian hiring opportunities.

ITEM(S):

What is your principal source of information about civilian hiring opportunities in aviation?

- 1. Fellow naval aviators
- 2. Mass media
- 3. Civilian pilots
- 4. Written materials
- 5. Other

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Source of info	E21	-	_	_	FA5	-	-	- I	0653
								i I	
								1	
								! !	
) 	

NOTES:

Question and response scale differs in:

WOR - What was your principal source of information about civilian hiring opportunities?

1=Fellow Navy Aviators 2=Mass media 3=Civilian aviators

4=Civilian employment firms 5=Civilian friends/family 6=FAPA information 7=Other (please specify)

This question is in WOR, for AWOs only.

ENTRY NAME: TYPE OF JOB IN CIVILIAN LIFE

SECTION: Decision Process SECTION ITEM NO.: 058

DEFINITION:

A one-digit code indicating type of job officer will have in civilian life.

ITEM(S):

Which of the following best describes the type of job you will have in civilian life?

1. Civilian aviation/pilot *In AWO

Civilian aviation/administration *survey only

3. Government

4. Education

5. Business

6. Professional

7. Other

8. Uncertain

9. Not applicable

ITEM	AWO			TRAN LOCATIO	
Type of job					_

ENTRY NAME: CONTINUITY IN NAVY AND CIVILIAN JOBS

SECTION: Decision Process SECTION ITEM NO.: 059

DEFINITION: -

A one-digit code indicating the degree of continuity between Navy training and experience and civilian job.

ITEM(S):

To what extent was your Navy experience and training useful in your civilian job(s)? That is, was there some continuity, or was it like starting your career all over again?

- 1. Not at all
- 2. To a Little Extent
- To Some Extent
- 4. To a Considerable Extent
- 5. To a Great Extent

ITEM	AWO	SWO		DESIG			i	COLUMN LOCATION
			-					

NOTES:

Response scale differs in:

RET - 1=Like Starting a New Career 2=A Little Continuity 3=Some Continuity 4=Moderate Continuity 5=A Lot of Continuity

ENTRY NAME: INCOME FIRST YEAR OUT OF ACTIVE DUTY

SECTION: Decision Process SECTION ITEM NO.: 060

DEFINITION: .

A one-digit code indicating approximate income first year out of active duty service.

ITEM(S):

What was your approximate gross income your first year out of active duty service (including any bonuses)?

- 1. Less than \$20,000
- 2. \$20,000-\$27,500
- 3. \$27,501-\$35,000 4. \$35,001-\$42,500
- 5. \$42,501-\$50,000
- 6. \$50,001-\$57,500
- 7. \$57,501-\$65,000
- 8. More than \$65,000

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Income	-	_	-	-	C12	C12	-	- !	0656
								; !	
								!	
								1	
								1	
								1	
								} !	
								1	
								1	

NOTES:

In GOR questionnaire, respondent is asked specifically to include any bonuses.

ENTRY NAME: CURRENT INCOME

SECTION: Decision Process SECTION ITEM NO.: 061

DEFINITION:

A one-digit code indicating approximate current income.

ITEM(S):

What is your approximate current income?

- 1. Less than \$20,000
- 2. \$20,000-\$27,500
- 3. \$27,501-\$35,000
- 4. \$35,001-\$42,500
- 5. \$42,501-\$50,000
- 6. \$50,001-\$57,500
- 7. \$57,501-\$65,000
- 8. More than \$65,000

ITEM	 AWO	SWO		GOR		i	LOCATION
Current					-		

NOTES:

Response scale differs in:

RET - Not applicable is included as a response choice. This response choice was coded as "0".

ENTRY NAME: TOTAL COMBINED FAMILY INCOME

SECTION: Decision Process SECTION ITEM NO.: 062

DEFINITION:

A one-digit code indicating total combined family income.

ITEM(S):

What is your total combined family income?

- 1. Less than \$20,000
- 2. \$20,000-\$30,000
- \$30,001-\$40,000 3.
- 4.
- \$40,001-\$50,000 \$50,001-\$60,000 5.
- 6. \$60,001-\$70,000
- 7. \$70,001-\$80,000
- 8. More than \$80,000

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Total Income	-	-	-	~	-	C15	-	-	0658
÷									;
									1
									1 -
									

ENTRY NAME: INTEREST IN MP CAREER PATH

SECTION: Decision Process SECTION ITEM NO.: 063

DEFINITION:

A one-digit code indicating to what extent an officer would be interested in the Material Professional career path.

ITEM(S):

At the appropriate point in your career, to what extent would you be interested in the Material Professional career path, which enable CDRs and CAPTs to concentrate exclusively on material acquisition, logistics, material support and maintenance?

- 1. Not at all
- 2. To a small extent
- 3. To some extent
- 4. To a great extent
- 5. To a very great extent
- 6. I am too senior

ITEM	OWA	_			TRAN	COLUMN LOCATION

ENTRY NAME: IMPACT OF DOPMA ON ASSIGNMENTS

SECTION: Decision Process SECTION ITEM NO.: 064

DEFINITION:

A one-digit code indicating the impact of DOPMA on assignments.

ITEM(S):

The impact of the Defense Officer Personnel Management Act (DOPMA) on my assignments will be:

- 1. Very Positive
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Very Negative
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
DOPMA	-	_	E17	-	_	-	-	- ;	0660
								i I	
								1	
								} 	
								! 	
								! }	
								1	

ENTRY NAME: IMPACT OF DOPMA ON PROMOTIONS

SECTION: Decision Process SECTION ITEM NO.: 065

DEFINITION:

A one-digit code indicating the impact of DOPMA on promotions.

ITEM(S):

The impact of DOPMA on my promotions will be:

- 1. Very Positive
- 2.
- 3.
- 4. Neutral
- 5
- 6.
- 7. Very Negative
- 8. Don't Know

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET		COLUMN LOCATION
DOPMA	-	_	E18		_	-	-	0661

ENTRY NAME: RELOCATED SINCE RETIREMENT

SECTION: Decision Process SECTION ITEM NO.: 066

DEFINITION: .

A two-digit code indicating number of times officer has relocated since retirement.

ITEM(S):

How many times have you relocated since you retired from the Navy_____?

ITEM	AWO	SWO				COLUMN LOCATION
					-	1 0662-0663

ENTRY NAME: HOW INDIVIDUALS MAKE CAREER DECISIONS

SECTION: Decision Process SECTION ITEM NO.: 067

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning the decision making process.

ITEM(S):

Listed below is a series of statements representing how individuals go about making important career decisions. Please indicate your level of agreement with each statement.

- 1. I plan my important career decisions carefully
- 2. My career decisions are based on facts, not opinions
- 3. I consider the positive and negative outcomes of any important career decision to be made
- 4. I have benefited from my past mistakes in that I make better decisions today about my career
- 5. When making career decisions, I analyze my past career decisions
- 6. I consider my options before making career decisions
- 7. I make important career decisions in a logical and systematic way
- 8. My career decision making requires careful thought
- I double-check my information sources to be sure I have the right facts before making career decisions
- 10. Often I see each of my career decisions as stages in my progress toward a definite goal
- 11. I often make important career decisions without hesitation
- 12. When making career decisions, I rely upon my instincts
- 13. When I make career decisions, I tend to rely on my intuition

- 1. Strongly Disagree
- 2. Disagree
- 3. Not Sure
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Carefully 2. Facts 3. Pros & Cons 4. Better today 5. Analyze past 6. Options 7. Logical way 8. Thought 9. Check source 10. Stages/goal 11. Hesitation 12. Instincts 13. Intuition	- - -	-	- - - - - - - - -	-	-	- - - - - - - - -	- - - - - - - - -	I1 I2 I3 I4 I5 I6 I7 I8 I10 I11 I112 I113 I113 I114 I115	0664 0665 0666 0667 0668 0669 0670 0671 0672 0673 0674 0675

ENTRY NAME: HOW INDIVIDUALS MAKE CAREER DECISIONS (CONT.)

SECTION: Decision Process SECTION ITEM NO.: 067

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning the decision-making process.

ITEM(S):

- 14. I rarely consider my options before making career decisions
- 15. I am often unable to give a rational reason for my decisions about my career
- 16. I generally make career decisions which feel right to me
- 17. My career decisions are often made spontaneously
- 18. When I make a career decision, it is more important to me to feel the decision is right than to have to have a rational reason for it
- 19. When I make a decision about my career, I trust my inner feelings and reactions
- 20. I don't really think about a career decision; it's in the back of my mind for awhile, then suddenly it will hit me and I know what I will do
- 21. When making a career decision, I consider the various options in terms of reaching a specific goal
- 22. I find it difficult to make important career decisions alone
- 23. I never postpone making important career decisions
- 24. I am concerned about the popularity of my career decisions
- 25. I often need the assistance of other people when making important decisions about my career
- 26. I rarely make important career decisions without consulting other people

- Strongly Disagree
- 2. Disagree
- 3. Not Sure
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
14.Rarely cons		_	_	_	-	_	-	I14	0677
15.Rational	· <u>-</u>	_	-	-	-	_	-	115	0678
16.Feel right	-	-	-	-	-	_	-	116	0679
17.Spontaneous	-	-	-	-	-	-	-	I17	0680
18.Important	-	-	-	-	-		-	I18	0681
19.Trust inner	-	-	-	-	-	_	-	I19	0682
20.Don't think	-	-	-	-	-	-	~	120	0683
21.Reach goal	-	-	-	-	-	-	~	I21	0684
22.Make alone	_	-	-	-	-	-	~	122	0685
23.Never postp		-	-	-	-	-	-	123	0686
24.Popularity	-	-	-	-	-	_	-	124	0687
25.Assistance	-	-	-	-	-	-	-	125	0688
26.Consult other	er-	-	_	-	-	-	-	126	0689

ENTRY NAME: HOW INDIVIDUALS MAKE CAREER DECISIONS (CONT.)

SECTION: Decision Process SECTION ITEM NO.: 067

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning the decision-making process.

ITEM(S):

- 27. If I have the support of others, it is easier for me to make important career decisions
- 28. I avoid making an important career decision until it must be done
- 29. I use the advice of other people in making my important career decisions
- 30. I am influenced by the opinions of friends when I am making important decisions about my career
- 31. I often make career decisions based on what other people think, rather than on what I would really like to do
- 32. I like to have someone to steer me in the right direction when I am faced with important career decisions
- 33. I would rather do just about anything than make an important decision about my career
- 34. I avoid making important career decisions until the pressure is on
- 35. I postpone career decision making whenever possible
- 36. I often procrastinate when it comes to making important decisions about my career
- 37. I generally make important career decisions at the last minute
- 38. I put off making many career decisions because thinking about them makes me uneasy

- 1. Strongly Disagree
- 2. Disagree
- 3. Not Sure
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
27.Support	_	-	***	_	_	_	-	127	1 0690
28.Avoid	_	-	-	-	-	-	_	128	0691
29.Advice	-	_	-	-	-	-	_	129	0692
30.Opinions	-	-	-	-	-	-	-	130	0693
31.Others thin	k -	-	-	-	_	-	-	I31	0694
32.Steer me	-	-	-	-	-	-	-	132	0695
33.Rather do	-	-	-	-	-	-	-	133	0696
34.Pressured	-	-	-	-	-	-	-	134	0697
35.Postpone	-	-	-	-	-	-	-	I35	0698
36.Procrastinat	te-	-	-	-	-	-	-	I36	0699
37.Last min.	-	-	-	-	-	~	-	137	0700
38.Put off	-	-	-	-	-	-	-	138	0701

APPENDIX G CAREER MANAGEMENT

ENTRY NAME: IDENTITY TIED TO COMMUNITY OR NAVY OFFICER

SECTION: Career Management SECTION ITEM NO.: 001

DEFINITION:

A one-digit code indicating whether officers' identity is tied to community or Navy officer.

ITEM(S):

On the scale below, check the statement which most applies to you.

- 1. I am a (General URL officer, aviator, surface warfare specialist).
- 2. I am primarily a (General URL officer, aviator, surface warfare specialist) and secondarily a Navy officer.
- 3. I am equal balance of both.
- 4. I am primarily a Navy officer and secondarily a (General URL officer, aviator, surface warfare specialist).
- 5. I am a Navy officer.

ITEM	 			TRAN LOCATIO	
Identity					

NOTES:

Question and response scale differs in:

WOR - Question appears in WOR, for AWOs only. Question is worded "While in the Navy, which statement most applied to you?".

SWO - This survey contains the response option "Other".

ENTRY NAME: CAREER MANAGEMENT

SECTION: Career Management SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning community.

ITEM(S):

Using (your warfare specialty, surface warfare, or 110Xs) as your community, please respond to the below items.

- My specialty community has some programs to help me with my career which are different from other Navy communities such as (aviation, surface warfare).
- 2. My community tries to take care of its own in regards to promotion:
- 3. Officers in other communities get the billets which contribute most to their Navy careers
- 4. It is important to have someone available with whom I am comfortable and trust to discuss my career
- My senior officers interact with me frequently
- 6. I use senior officers as role models when I make career decisions
- 7. I have been counseled on how the Navy's career system works for members of my community
- 8. I have been counseled on the Navy career opportunities outside my community
- my community
 9. I have had good counsel on the Navy's norms and values for officer.
- 10. Officers need a special career counseling system for them
- 11. My community uses an "old boy" (informal) network to keep tabs on officers for best assignments
- 12. I have been counseled on the "blind alleys" which might kill my Navy career
- 13. I have been counseled on the "tickets" which have to be punched so that I can reach my career goals in the Navy

- 1. Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Diff. Progr.	F2	F2	F2	_	-	_	-	- 1	0703
2. Takes care	F4	F4	F3	-	-	_	-	- !	0704
3. Billets	F5	F6	F4	-	-	-	-	- 1	0705
4. Trust	F6	F8	F5	-	-	_	-	- 1	0706
Interact	F7	F9	F23	-	-	-	-	- 1	0707
6. Role models	F8	F10	F33	-	-	-	-	- 1	0708
7. Career syst.	F9	F11	F34	-	-	_	-	- 1	0709
8. Opportunity	F10	F13	F35	-	-	_	-	-	0710
9. Norm & value		F16	F6	-	-	-	-	- !	0711
10.Need counsel		F19	F8	-	-	_	-	- !	0712
11.Infor. net.	F16	F7	F7	-	-	_	-	- !	0713
12.Blind alleys		F14	F38	-	-	_	-	- !	0714
13.Tickets	F18	F15	F36	-	-	-	-	- [0715
								 - - - - -	

ENTRY NAME: CAREER MANAGEMENT2

SECTION: Career Management SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning community.

ITEM(S):

- 14. I have a close, personal relationship with a considerably more senior officer who serves as mentor for my career
- 15. My specialty community has a higher rate of promotion for senior officers than other aviation communities
- 16. Visibility is very important at this stage in my Navy career
- 17. It is almost essential for me to be sponsored by someone senior if I want to advance in the Navy
- 18. I have been counseled on the timing and proper career progression which will help me reach my career goals in the Navy
- 19. Increased emphasis on department head specialization will increase department readiness
- 20. The increasing demands being placed on officers are reaching undesirable proportions
- 21. More emphasis should be placed on developing the technical competence of division heads rather than department heads
- 22. Increased specialization will result in officers who are less prepared to deal with problems they will face as an XO/CO
- 23. Rotating division officers should help these officers become better department heads
- 24. Most officers are technically well prepared, it is the non-technical factors that differentiate the good from bad performer
- 25. No department head job is better than another in preparing an officer to be CO
- 26. Most department heads are technically well prepared; the problem for most officers is in the transition from technical expert (division officer) to manager (department head)

- 1. Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
14.Mentor	F19	F17	F39	_	_	_	_	_	0716
15.Promotion	F3	F3	-	_	-	-	-	-	0717
16. Visibility	F14	F20	-	-	_	-	_	-	0718
17.Sponsored	F15	F5	-		-	-	_	- !	0719
18.Timing	F11	-		_	-	-	-	-	0720
19.Dept. Head	_	F21	-	_	-	-	-	-	0721
20.Demands	-	F22	-	-	-	-	-	- !	0722
21.Tech. Comp.	-	F23	-	-	FB1	-	-	- 1	0723
22.Specializat	_	F24	-	-	-	_	-	- 1	0724
23.Rotating	-	F25	-	-	-	-	-	-	0725
24.Well prepare	ed-	F26	-	_	FB2	-	-	-	0726
25.No dept head		F27	-	-	-	-	-	-	0727
26.Transition	-	F28	-	-	-	-	-	-	0728

NOTES:

These questions are a continuation of "Career Management".

Response scale differs in:

WOR - 1=Strongly Disagree 2=Disagree 3=Uncertain 4=Agree 5=Strongly Agree

This question is in WOR, for SWOs only.

ENTRY NAME: CAREER MANAGEMENT3

SECTION: Career Management SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning officers' community.

ITEM(S):

- 27. As a General URL Officer, I have frequently been assigned to billets that career-oriented officers from other communities would find unacceptable
- 28. As a junior officer, senior officers from my community have been (were) very supportive
- 29. My leadership experience is adequately represented in the documentation reviewed for decisions involving my assignment/promotion
- 30. Performance being equal, my chances of being selected for a career enhancing 1000 designated billet are equal to a warfare specialist officer
- 31. It is clear to me how the Mavy defines a "leadership role"
- 32. The billets which General URL officers are eligible for are some of the Navy's most important jobs
- 33. General URL officers are held in high esteem by the rest of the Navy
- 34. General URL officers have a very strong feeling of community
- 35. Command/Frogram Management is (was) my optimum goal in the Navy
- 36. Leadership assignments outside of the subspecialty area can be harmful to an 110X officer's career
- 37. The new Specialist Track is more appealing to me than the General Track
- 38. I think that General URL officers in the General Track will have a better chance for promotion than individuals in the Specialist Track

- 1. Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
27.Unacceptable 28.Supportive 29.Leadership 30.Selected 11: 31.Leader role 32.Important 33.High esteem 34.Strong feel 35.Command/Proc 36.110X career 37.Specialist 38.General Trac	- 00- - - - g	- - - - - - - -	F9 F10 F11 F12 F13 F14 F15 F16 F17 F18 F19 F20			F1 - - F2 F4 F5 - -	- - - - - - - -	-	0729 0730 0731 0732 0733 0734 0735 0736 0737 0738 0739 0740

NOTES:

These questions are a continuation of "Career Management" and "Career Management2".

Response scale differs in:

GOR - 1=Strongly Disagree 2=Disagree 3=Uncertain 4=Agree 5=Strongly Agree

ENTRY NAME: CAREER MANAGEMENT4

SECTION: Career Management SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning officers' community.

ITEM(S):

- 39. To me, the Specialist Track is more prestigious than the General Trac
- 40. Instead of "up or out", a career path should exist that enables a person to remain in the Navy for their entire career at the LT, LCDR, or CDR level, as long as they are performing satisfactorily
- 41. The Navy will not be able to develop viable career paths for many of the subspecialties comprising the Specialty Track
- 42. The specification of two career tracks makes career progression less ambiguous than it was previously
- 43. The Specialist Track affords a good opportunity for geographical stability
- 44. Available information on subspecialties helps (helped) me to decide which subspecialty I should pursue to advance in my career
- 45. Available information on subspecialties provides (provided) me with a clear idea on how to obtain a subspecialty
- 46. The 1050 billets that are actually recoded to 1000 will help make the General URL community more competitive with the warfare communities when promotions are considered
- 47. A career path (or paths) for General URLs after CDR command is clear (to be answered by LCDRs through Capt)
- 48. The Navy is anxious to retain General URL officers beyond 20 years of service (to be answered by CDRs and above)
- 49. Detailers provide useful information on subspecialties
- 50. I am actively involved in an informal support network within the 110X community
- 51. I am actively involved in a formal professional association or networ

- 1. Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN
39.Prestigious	-	_	F21	_	_	_	-	~	0741
40.Up or Out	-	_	F22	-	_	-	~	~	0742
41. Viable paths	s -	-	F24	-	-	-	-		0743
42.Two tracks	-	-	F25	-	-	_	-	- i	0744
43.Stability	-	-	F26	-	-	-	-	- 1	0745
44.Subspecialty	7 -	-	F27	-	-	-	-	~ 1	0746
45.Clear idea	-	-	F28	-	-	-	-	~	0747
46.1050 billets		-	F29	-	-	-	-	~	0748
47.Clear for CI		-	F30	-	-	-	-	- 1	0749
48.Retain/20 yr	c	-	F31	-	-	_	-	- 1	0750
49.Detailers	-	-	F32	-	-	_		~ [0751
50.Informal	-	-	F41	-	-	_	-	- 1	0752
51.Formal	-	-	F42	_	-	-	-	- 1	0753
								} 	

NOTES:

These questions are a continuation of "Career Management" and "Career Management2", & "3".

ENTRY NAME: CAREER MANAGEMENT5

SECTION: Career Management SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning officers' community.

ITEM(S):

- 52. I have been counseled on the "right" contacts to make to help further my Navy career
- 53. I have counseled a more junior officer in career-related matters
- 54. As a division officer, technical competence was more important to my job performance than general managerial skills
- 55. For department heads, general managerial skills were more important for good performance than technical competence
- 56. The best XOs/COs were officers who were generalists rather than specialists
- 57. A good career counseling system for General URLs probably would have prevented me from leaving the Navy
- 58. When contemplating whether or not to leave the Navy, I was aware of the possibility of switching designators (e.g. to Restricted Line Staff, or Surface Warfare)

- 1. Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN		COLUMN LOCATION
52.Contacts	-	F12	F37	-	_	-	-	-		0754
53.Jun. Officer	r –	F18	F40	-	-	_	-	-	ı	0755
54.Div. Officer		-	_	-	FB3	-	-	-	1	0756
55.Dept. Head	_	-	-	-	FB4	-	-	-	1	0757
56.XOs/COs	-	-	-	-	FB5	-	_		ł	0758
57.Prevented	_		-	-	_	F6	-	-	1	0759
58.Aware of	-	-	-	-	-	F7	-	-	1	0760
· · · -									í	

NOTES:

These questions are a continuation of "Career Management", "Career Management2", "Career Management3", and "Career Management4".

Response scale differs in: WOR & GOR
1=Strongly Disagree 2=Disagree 3=Uncertain 4=Agree 5=Strongly Agree

Questions in WOR are for SWOs only

ENTRY NAME: REVISIONS TO SWO CAREER PATH

SECTION: Career Management SECTION ITEM NO.: 003

DEFINITION:

A one-digit code which expressed officers' opinions of SWO career path changes.

ITEM(S):

Recent revisions in the SWO career path were introduced to increase an officers' technical competence and experience base, especially at the department head level. Which of the following best summarizes your opinion of these changes?

- 1. The SWO career changes are a step in the right direction. We need more emphasis on specialization.
- The SWO career changes have produced the right balance between a specialist and generalist orientation.
- 3. The SWO career changes represent a setback. SWOs should be generalists and not specialists.

ITEM	AWO	SWO		GOR	TRAN	Ì	COLUMN LOCATION
SWO changes	-	F29					

ENTRY NAME: IMPACT OF NEW SWO PATH ON PERFORMANCE

SECTION: Career Management SECTION ITEM NO.: 004

DEFINITION:

A one-digit response reflecting officers' opinion of how new SWO career will impact on fleet performance/readiness.

ITEM(S):

Which of the following best reflects your opinion of how the new SWO career will impact on fleet performance/readiness?

- 1. Fleet readiness will be greatly improved.
- 2. Fleet readiness will be somewhat improved.
- 3. Fleet readiness will not be effected.
- 4. Fleet readiness will be somewhat reduced.
- 5. Fleet readiness will be greatly reduced.

ITEM	AWO				TRAN	COLUMN LOCATION
Fleet perform.						

ENTRY NAME: OFFICERS IN MY COMMUNITY MAKE FLAG RANK

SECTION: Career Management SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating whether officers' feel that officers in their community make flag rank more than officers in other communities.

ITEM(S):

In comparison with other communities, officers in my community make flag rank:

- 1. Very Infrequently
- 2.
- 3.
- 4. At the same rate
- 5.
- 6.
- 7. Very Frequently

ITEM				COLUMN TRAN LOCATION
Flag Rank				

ENTRY NAME: IMPORTANCE FOR MAKING FLAG RANK

SECTION: Career Management SECTION ITEM NO.: 006

DEFINITION:

A series of one-digit responses indicating the importance of various factors for making flag rank.

ITEM(S):

Rate the importance of each of the following, within your community, for making flag rank.

- 1. High Specialization
- Generalist (not overspecialized)
- 3. Superb performance
- 4. Have right contacts
- 5. Have punched the right tickets

- 1. Of no importance
- 2. Of little importance
- 3. Of moderate importance
- 4. Of considerable importance
- 5. Of utmost importance

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1.Specializ.	F21A	F32A	-	G10A	-	-	_	_	ı	0764
2.Generalist	F21B	F32B	-	G10B	-	-	-	_	1	0765
3.Subperb	F21C	F32C	-	G10C	-	-	-	-	İ	0766
4.Right Cont.	F21D	F32D	-	G10D	-	-	-	-	-	0767
5.Tickets	F21E	F32E	-	G10E	-	-	-	-	J	0768
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									- 1	

NOTES:

Response scale differs in:

DESIG - 1=Of no importance 2 3=Of moderate importance 4 5=Of utmost importance

ENTRY NAME: ATTRACTIVENESS OF A DESIGNATOR CHANGE

SECTION: Career Management SECTION ITEM NO.: 007

DEFINITION:

A series of one-digit responses indicating how attractive a designator change would be to the officer.

ITEM(S):

How attractive would a designator change be...

- 1. if it would allow you to remain in the cockpit, or next to your present airplane, for a full career (including opportunity for promotion to 0-6)?
- 2. if you were guaranteed to be in the cockpit for a full career, regardless of the type of plane or mission you would be involved with?
- 3. if you were expected to maintain a standard sea/shore tour rotation pattern with the change specified in item b?
- 4. if it included division officer and department head duties but did not include any opportunity to command a squadron?

- 1. Very Unattractive
- 2. Unattractive
- 3. Neither Attractive Nor Unattractive
- 4. Attractive
- 5. Very Attractive

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
2.Guaranteed	F22C	- - -	- - -	- - -	- - -	-	- - -	-	0769 0770 0771 0772
								; 	
) 	
								! ! ! !	

ENTRY NAME: INFLUENCE OFFICERS PRESENTLY HAVE/POLICY

SECTION: Career Management SECTION ITEM NO.: 008

DEFINITION:

A series of one-digit responses indicating how much influence officers presently have over policies.

ITEM(S):

How much say or influence do you think each of the following officers presently have over the career policies and practices within your community?

- 1. Yourself
- 2. Other officers you work with (in general)
- 3. Your CO
- 4. Other COs in your wing
- 5. The wing commander
- 6. Detailers
- 7. Placement officers
- 8. The aviation community manager
- 9. DCNO (Air Warfare)

- 1. None
- 2. Little
- 3. Some
- 4. Quite A Bit
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1.Yourself	-	-	-	-	-	-	_	Claa	0773
2.Officers	-	-	-	-	-	-	_	ClBA	0774
3.CO	-	-	-	-	-	-	-	C1CA	0775
4.Other COs	-	-	-	-	-	-	-	ClDA	0776
5.Wing Comm.	-	_	-	-	-	-	-	Clea	0777
6.Detailers	-	-	-	-	-	-	-	ClfA	0778
7.Place. Offic.		_	-	-	-	-	-	Clga	0779
8.Manager	-	-	-	-	-	-	-	C1HA	0780
9.DCNO	-	-	-	-	-	-	-	Clia	0781

ENTRY NAME: INFLUENCE OFFICERS SHOULD HAVE/POLICY

SECTION: Career Management SECTION ITEM NO.: 009

DEFINITION:

A series of one-digit responses indicating how much influence officers should have over policies.

ITEM(S):

How much say or influence do you think each of the following officers should have over the career policies and practices within your community?

- 1. Yourself
- 2. Other officers you work with (in general)
- 3. Your CO
- 4. Other COs in your wing
- 5. The wing commander
- 6. Detailers
- 7. Placement officers
- 8. The aviation community manager
- 9. DCNO (Air Warfare)

- 1. None
- 2. Little
- 3. Some
- 4. Quite A Bit
- 5. Very Much

ITEM	OWA	swo	GURL	DESIG	WOR	GOR	RET	COLUMN TRAN LOCATION
1.Yourself	_	_	-	-	_	-	-	C1AB 0782
2.Officers	-	-	-	-	-	-	-	C1BB 0783
3.Your CO	-	-	-	-	-	-	-	C1CB 0784
4.Other COs	-	-	-	_	-	-	-	C1DB 0785
5.Wing Comman.	-	-	-	-	-	_	-	C1EB 0786
6.Detailers	-	-	-	_	-	-	-	C1FB 0787
7.Place. Off.	-	-	-	-	-	-	-	C1GB 0788
8.Manager	-	-	-	-	_	-	-	C1HB 0789
9.DCNO	-	-	-	-	-	-	-	C1IB 0790

ENTRY NAME: INFLUENCE OFFICERS PRESENTLY HAVE/CAREER

SECTION: Career Management SECTION ITEM NO.: 010

DEFINITION:

A series of one-digit responses indicating how much influence officers presently have over the direction of officers' career paths.

ITEM(S):

How much say or influence do you think each of the following officers presently have over the direction of your career path in the Navy?

- 1. Yourself
- 2. Other officers you work with (in general)
- 3. Your CO
- 4. Other COs in your wing
- 5. The wing commander
- 6. Detailers
- 7. Placement officers
- 8. The aviation community manager
- 9. DCNO (Air Warfare)

- 1. None
- 2. Little
- 3. Some
- 4. Quite A Bit
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN LOCATION
1.Yourself	_	_			_	_	_	C2AA 0791
2.Officers	-	-	-	~	_	-	_	C2BA 0792
3.Your CO	-	_	-	~	-	-	_	C2CA 0793
4.Other COs	-	_	-	~	-	_	-	C2DA 0794
5.Wing Comm.	-	_	-	~	-	-	_	C2EA 0795
6.Detailers	-	-	-	~	-	-	-	C2FA 0796
7.Place. Offic.	-	-	-	~	-	-	-	C2GA 0797
8.Manager	-	-	-	-	-	_	-	C2HA 0798
9.DCNO	-	-	-	~	-	-	-	C2IA 0799

ENTRY NAME: INFLUENCE OFFICERS SHOULD HAVE/CAREER

SECTION: Career Management SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses indicating how much influence officers should have over direction of career.

ITEM(S):

How much say or influence do you think each of the following officers should have over the direction of your career path in the Navy?

- 1. Yourself
- 2. Other officers you work with (in general)
- 3. Your CO
- 4. Other COs in your wing
- 5. The wing commander
- 6. Detailers
- 7. Placement officers
- 8. The aviation community manager
- 9. DCNO (Air Warfare)

- 1. None
- 2. Little
- 3. Some
- 4. Quite A Bit
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	COLUMN TRAN LOCATION
1.Yourself	_	-	-		_	_	C2AB 0800
2.Officers	-	-	-		-	-	C2BB 0801
3.Your CO	_	_	-		-	-	C2CB 0802
4.Other COs	-	-	_		-	-	C2DB 0803
5.Wing Comm.	-	-	_		-	-	C2EB 0804
6.Detailers	-	-	-		-	-	C2FB 0805
7.Place. Offic.	_	-	-		-	-	C2GB 0806
8.Manager	-	-	-		-	-	C2HB 0807
9.DCNO	-	-	-		-	-	C2IB 0808

ENTRY NAME: CAREER POLICY IMPLEMENTED CURRENTLY

SECTION: Career Management SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating the way career policies are currently implemented in the community.

ITEM(S):

Below are several statements that relate to the way career policy is implemented in your community (VP, VF, VAL, etc.). Indicate the current extent that each statement is true for your community.

- 1. Established career policies and practices make life difficult for the nonconformist in a squadron
- 2. It is clear as to which assignments will enhance an officer's career, although this information may not be explicitly stated in a manual somewhere
- 3. Officers instinctively know what billets are required in order to be promoted
- 4. There is a lot of flexibility available to officers to determine their own career path
- 5. An officer's Navy career is fairly well planned out for him
- 6. There are a lot of written rules and regulations that determine officer careers in my community
- 7. Very little information about which assignments will enhance an officer's career is explicitly stated in a manual somewhere
- 8. Written policy clearly states what assignments and billets are required in order to be promoted
- 9. Promotion is obtained by learning and following standard work procedures
- 10. Promotion is obtained by questioning well-established ways of doing things
- 11. My community uses an "old boy" (informal) network to keep tabs on officers for best assignments
- 12. It's not so much "what you do" but "who you know" that gets one ahead in this community

- 1. Not At All
- 2. A Little Extent
- 3. Some Extent
- 4. Considerable Extent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Noncomform.	_	-	_	-	_	-	-	СЗАА	0809
2. Career-enha.		-	_	-	-	-	-	C3BA	0810
3. Offic. know	-	-	-	-	-	_	-	C3CA	0811
4. Flexibility	_	-	-	-	-	-	-	C3DA	0812
5. Well planned	i –	-	-	-	-	-	-	C3EA	0813
6. Written rule		-	-	_	-	-	-	C3FA	0814
7. Little info	-	-	-	-	-	-	-	C3GA	0815
8. Writt. pol.	_	_	-	-	-	-	-	C3HA	0816
9. Promotion	-	-	-	-	-	-	_	C3IA	0817
10.Questioning	-	-	-	-	-	_	-	C3JA	0818
11.0ld boy	-	_	-	-	-	_	-	C3KA	0819
12.Who you know	v –	-	-	-	-	-	-	C3LA	0820
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ENTRY NAME: CAREER POLICY PREFERRED IN COMMUNITY

SECTION: Career Management SECTION ITEM NO.: 013

DEFINITION:

A series of one-digit responses indicating the preferred extent in which officers would like to see career policy implemented.

ITEM(S):

Below are several statements that relate to the way career policy is implemented in your community (VP, VF, VAL, etc.). Indicate the preferred extent that each statement be true.

- Established career policies and practices make life difficult for the nonconformist in a squadron
- 2. It is clear as to which assignments will enhance an officer's career, although this information may not be explicitly stated in a manual somewhere
- 3. Officers instinctively know what billets are required in order to be promoted
- 4. There is a lot of flexibility available to officers to determine their own career path
- 5. An officer's Navy career is fairly well planned out for him
- 6. There are a lot of written rules and regulations that determine officer careers in my community
- 7. Very little information about which assignments will enhance an officer's career is explicitly stated in a manual somewhere
- 8. Written policy clearly states what assignments and billets are required in order to be promoted
- 9. Promotion is obtained by learning and following standard work procedures
- 10. Promotion is obtained by questioning well-established ways of doing things
- 11. My community uses an "old boy" (informal) network to keep tabs on officers for best assignments
- 12. It's not so much "what you do" but "who you know" that gets one ahead in this community

- Not At All
- 2. A Little Extent
- Some Extent
- 4. Considerable Extent

ITEM A	W O	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Noncomform.	_	_	-	-	_	-	_	C3AB	0821
2. Enhan. career	_	-	-	-	-	_	-	C3BB	0822
3. Instinctively		_	_	-	_	-	_	C3CB	0823
4. Flexibility	_	_	-	-	-	_	_	C3DB	0824
5. Planned out	_	-	-	-	-	_	-	C3EB	0825
6. Written rule	_	-	-	-	-	-	-	C3FB	0826
7. Little info	_	-	-	-	-	-	-	C3GB	0827
8. Writt. policy	_	_	_	-	-	-	-	СЗНВ і	0828
9. Promotion	_	_	-	_	-	-	-	C3IB	0829
10.Questioning	_	-	-	-	_	-	-	C3JB	0830
11.0ld boy	_	-	-	-	-	-	-	C3KB	0831
12.Who you know	_	-	-	-	-	-	-	C3LB	0832
-								1	
								1	

ENTRY NAME: ROTATING OFFICERS/NON-OPERATIONAL

SECTION: Career Management SECTION ITEM NO.: 014

DEFINITION:

A one digit response indicating how easy it would be to rotate officers of the same grade in non-operational assignments.

ITEM(S):

Within your community, how easy would it be to rotate officers of the same grade, so that each could do a good job performing the others' tasks-in non-operational assignments?

- 1. Very difficult. Most members would need extensive retraining.
- Quite difficult. Some members would need extensive retraining.
- 3. Somewhat difficult. A few members would need retraining.
- 4. Quite easy. Some members would need only minor retraining.
- 5. Very easy. No members would need retraining.

ITEM				COLUMN

ENTRY NAME: ROTATING OFFICERS/OPERATIONAL

SECTION: Career Management SECTION ITEM NO.: 015

DEFINITION: .

A one-digit response indicating how easy it would be to rotate officers of the same grade in operational assignments.

ITEM(S):

Within your community, how easy would it be to rotate officers of the same grade, so that each could do a good job performing the others' tasks--in operational assignments?

- 1. Very difficult. Most members would need extensive retraining.
- 2. Quite difficult. Some members would need extensive retraining.
- 3. Somewhat difficult. A few members would need retraining.
- 4. Quite easy. Some members would need only minor retraining.
- 5. Very easy. No members would need retraining.

ITEM	OWA	SWO	GURL	DESIG WOR	GOR	RET	TRAN LOCATION
Rotating	_	-	_		-	-	C5 0834

ENTRY NAME: OFFICERS SIMILARLY TRAINED/NON-OPERATIONAL

SECTION: Career Management SECTION ITEM NO.: 016

DEFINITION:

A one-digit code indicating whether officers should be similarly trained in non-operational assignments.

ITEM(S):

Officers of the same grade should be similarly trained, so that each could do a good job performing the others' tasks--in non-operational assignments.

- 1. Strongly Disagree
- 2. Disagree
- 3. Uncertain
- 4. Agree
- 5. Strongly Agree

ITEM	OWA	SWO	 DESIG			COLUMN LOCATION
Non-operation.						0835

ENTRY NAME: OFFICERS SIMILARLY TRAINED/OPERATIONAL

SECTION: Career Management SECTION ITEM NO.: 017

DEFINITION:

A one-digit code indicating whether officers should be similarly trained for operational assignments.

ITEM(S):

Officers of the same grade should be similarly trained, so that each could do a good job performing the others' tasks--in operational assignments.

- 1. Strongly Disagree
- 2. Disagree
- 3. Uncertain
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Operational	-	-	-	-	-	-	_	C7	0836
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ENTRY NAME: REALISTIC ALTERNATIVES TO NAVY CAREER

SECTION: Career Management SECTION ITEM NO.: 018

DEFINITION:

A one-digit response indicating to what extent there are realistic alternatives to current Navy career.

ITEM(S):

To what extent are there realistic alternatives to your current Navy career that you could take advantage of within the next six months?

- 1. To a very great extent
- 2. To a considerable extent
- 3. To some extent
- 4. To a little extent
- 5. Not at all

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Alternatives	-	-	-	-	-	-	-	C8	1 0837
·									
								<u> </u>	<u> </u>

ENTRY NAME: AVAILABILITY OF COMPARABLE CIVILIAN JOB

SECTION: Career Management SECTION ITEM NO.: 019

DEFINITION:

A one-digit code indicating the likelihood of finding a comparable job outside the Navy with same income and fringe benefits.

ITEM(S):

About how easy would it be for you to find a job outside the Navy with approximately the same income and fringe benefits you now have?

- 1. Very easy
- 2. Somewhat easy
- 3. Somewhat difficult
- 4. Very difficult

ITEM	AWO	SWO		_	TRAN	COLUMN LOCATION
Comparable job						

APPENDIX H INFO DISSEMINATION

ENTRY NAME: NAVY'S ABILITY TO DISSEMINATE INFO

SECTION: Info Dissemination SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating how well the Navy is disseminating information on its policies.

ITEM(S):

Listed below are statements about the content of the November 1984 policies and others affecting General URLs. For each statement, please indicate whether you believe the item is true or fale or are uncertain. The purpose of these items is to determine how well the Navy is disseminating information on its policies.

- 1. It is possible for an individual to switch from both the General and Specialist Tracks to the Materiel Professional Track
- 2. Individuals in the General Track do not serve in subspecialty billets
- 3. Individuals in the Specialist Track are not considered for commanding officer slots
- 4. Only proven subspecialists are considered by a board for designation to the Specialist Track
- 5. Once an officer has been selected to be a proven subspecialist the Navy cannot rescind this decision
- 6. An individual must serve in two subspecialty billets in the same area, such as Manpower, Personnel and Training (XX33), and be selected by a board, before they are designated as a subspecialist
- 7. I feel that I am knowledgeable about major policy changes that have taken place in the last two years that have affected the General URL community
- 8. The change that has 110X officers detailing 1100s has been implemented on a trial basis
- 9. The Navy has mandated that 75% of the shore LCDR CO and XO 1000 billets be reserved for General URLs, although the specific billets being reserved will not always be the same
- 10. When a General URL ensign's initial assignment is such that he/she cannot gain subspecialty or division officer experience, he/she will, if possible, be split toured to gain such experience or be given a 2-year, instead of a 3-year tour

- 1. True
- 2. False
- 3. Uncertain

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Switch MP 2. No subspec. 3. Comman. slot 4. Board / desi 5. Rescind deci 6. Serve in two 7. Knowledgeabl 8. Detail. 1100 9. 75% billets 10.GURL ensign	g s e -	- - - - - - - -	G1 G2 G3 G4 G5 G6 G7 G8 G9	-		-		- - - - - - - - - 	0839 0840 0841 0842 0843 0844 084 0846 0847 0848

ENTRY NAME: IMPORTANCE OF MILESTONES FOR SUCCESS

SECTION: Info Dissemination SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating how important various career milestones are for success as a General URL officer.

ITEM(S):

For each of the following career milestones, indicate its importance to success as a General URL officer. Use the following scale to rate the items.

- Obtaining a master's degree that confers a subspecialty code
- 2. Becoming a proven subspecialist
- 3. Screening for XO
- 4. Screening for CO
- 5. A tour of duty at Washington HQ STAFF
- 6. A tour of duty at a joint command
- 7. Serving division officer/department head tours
- 8. Attending Junior or Senior Service College
- 9. Screening for major command

- 1. Important to success in Specialist Track
- 2. Important to success in General Track
- 3. Important to success in both Specialist and General Tracks
- 4. Unimportant to success in either
- 5. The Navy has not provided enough information for me to respond

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Master's		_	GllA	-	_	_	_	-	0849
2. Subspecial.	-	-	G11B	-	-	-	-	-	0850
3. XO	-	-	G11C	-	-	-	-	-	0851
4. CO	-	-	G11D	-	-	-	-	-	0852
5. HQ Staff	-	_	G11E	-	-	-	-	-	0853
6. Joint Comm.	-	-	G11F	-	-	-	-	-	I 0854
7. Div. Offic.	-	-	G11G	-	-	-	-	-	0855
8. Serv. Coll.	-	-	G11H	-	-	-	-	-	1 0856
9. Major comm.	-	-	G11I	-	-	-	-	-	1 0857
									}

ENTRY NAME: SOURCES OF INFO ON GENERAL & SPECIALIST

SECTION: Info Dissemination SECTION ITEM NO.: 003

DEFINITION:

A one-digit code indicating the source which provided the best information on two tracks.

ITEM(S):

Examine the following sources of information on the General and Specialist Career Tracks.

Select the one source that has provided you with the best information on these two tracks:

- 1. Perspective
- 2. Community manager
- 3. Navy Times
- 4. Detailers
- 5. Peers
- 6. Senior General URL officers
- 7. Officer networks or associations
- 8. Other
- 9. None
- 10. I have not heard of the career tracks mentioned.

ITEM	OWA	SWO	GURL	DESIG WOR	GOR	RET	TRAN LOCATION	
Best source	_	_	G12A		_	-	- 0858 	
	.•							
							.]	

| COLUMN

ENTRY NAME: HELPFULNESS OF INFORMATION SOURCE

SECTION: Info Dissemination SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating the helpfulness of the source when providing information on two tracks.

ITEM(S):

Evaluate the source of information you have selected on the following scale.

- 1. Extremely Helpful
- 2. Very Helpful
- 3. Mildly Helpful
- 4. Slightly Helpful

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET		•	LOCATION
Helpfulness	_	-	G12B	-	-	-	-	-	1 1	0859

APPENDIX I CAREER AND MARITAL STATUS

ENTRY NAME: FAMILY'S IMPACT ON CAREER

SECTION: Career & Marital Status SECTION ITEM NO.: 001

DEFINITION:

A series of responses indicating degree of agreement with statements related to the family's impact on officer's career.

ITEM(S):

Please indicate your degree of agreement with the below statements which relate to the family's impact on your career.

- 1. My spouse's career limits considerably the options available in my career decisions
- 2. At the present time, my career is more important to me than my spouse's career
- 3. I feel that my detailer will make an honest effort to co-locate my spouse and me
- 4. I have cut back on my career involvement in order to meet the needs of my spouse and/or children
- 5. Counseling should be available to married couples to help them reduce the stress associated with dual career marriages
- 6. Better support services (e.g., spouse employment information about a new community, and/or help in planning and coping with transfer) should be provided for transferring couples
- 7. Family separation, because of deployment, makes my Navy career less attractive
- 8. Family separation, because of in-port working hours, is a problem
- 9. A single female General URL has a greater opportunity to succeed in the Navy than does a married female General URL officer
- 10. My detailer conveys (or I expect that he/she will convey) the attitude that I am a valuable resource to the Navy
- 11. My career suffered due to the.... I had as a parent and/or spouse
- 12. Problems with colocation made my Navy career less attractive
- 13. Family separation, because of deployment....to my spouse
- 14. Family separation, because of deployment....to myself

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral 5.
- €.
- 7. Strongly Agree
- 8. NA

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Spouse's 2. More import. 3. Honest effor 4. Cut back 5. Red. stress 6. Supp. serv. 7. Deployment 8. In-port 9. Female GURL 10.Resource 11.Suffered 12.Colocation 13.My spouse 14.Myself	GA1 GA2	SWO GA1 GA2 GA5 GA6 GA7 GA8 GA3 GA4	GURL HA1 HA2 HA3 HA4 HA5 HA6 HA7 HA8	DESIG FA1 FA2 FA4 FA5 FA6 FA7 - FA3	WOR	GOR E1 E2 E4 E6 E7 E8 E5 E3	RET	E5A E5B E5F E5G E5H E5E - E5C E5D	LOCATION 0860 0861 0862 0863 0864 0865 0866 0867 0868 0869 0871 0872 0873
								j	

NOTES:

Response scale differs in:

WOR & GOR - 1=Strongly Disagree 2=Disagree 3=Uncertain 4=Agree & TRAN 5=Strongly Agree 6=N/A

Reverse code question #2 in GOR.

ENTRY NAME: IS YOUR WIFE EMPLOYED

SECTION: Career & Marital Status SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating whether spouse is employed.

ITEM(S):

If you are married, is your wife employed
 (yes/no)?

- 1. Yes
- 2. No

ITEM	AWO	SWO			TRAN LOCATION
Employed				_	- 0874

ENTRY NAME: HOW IS SPOUSE EMPLOYED

SECTION: Career & Marital Status SECTION ITEM NO.: 003

DEFINITION:

A two-digit code indicating how officers' spouse is employed.

ITEM(S):

How is your spouse primarily employed? (Choose best response)

- 1. Full-time homemaker
- Secretary/clerical
- 5. Teacher
- 4. Professional
- 5. Engineer
- 6. Business/finance
- 7. Navy officer
- 8. Navy enlisted
- 9. Other military
- 10. Other
- 11. Nurse
- 12. Sales
- 13. Other military officer
- 14. Other military enlisted

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET		COLUMN LOCATION
Spouse Employ	GA9	GA9	HA13	FA8	E6	-	-	E4	0875-0876
•									i

NOTES:

Response scale differs in:

TRAN - 1=Full-time homemaker 2=Secretary/Clerical 3=Retail Sales 4=Teacher 5=Nurse 6=Engineer 7=Other Professional 8=Navy officer 9=Navy enlisted 10=Other military, officer 11=Other military, enlisted 12=Other

DESIG-The response choice of "Teacher" is not included

WOR-1=I was not married 2=Full-time homemaker 3=Secretary/Clerical 4=Teach 5=Nurse 6=Sales 7=Engineer 8=Other professional 9=Business/finance 10=Navy officer 11=Navy enlisted 12=Other military/officer 13=Other military/enlisted 14=Other

These scales were recoded to values on previous page.

ENTRY NAME: YEARS MARRIED TO CURRENT SPOUSE

SECTION: Career & Marital Status SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating how many years officers' have been married to their current spouse.

ITEM(S):

How many years have you been married to your current spouse?

- 1. Less than 1 year

- 2. 1-2 years
 3. 3-5 years
 4. 6-10 years
- 5. 11-15 years
- 6. More than 15 years

ITEM	AWO	SWO	DESIG WOR			•	ION
Yrs. Married					_		

ENTRY NAME: FINANCIAL RESPONSIBILITY/DEPENDENT KIDS

SECTION: Career & Marital Status SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating whether officer is financially responsible for any dependents.

ITEM(S):

Are there children or other dependents that you are partially or totally responsible for financially (yes/no)?

- 1. Yes
- 2. No

ITEM	AWO		DESIG			İ	COLUMN LOCATION
			<u>-</u>		A7		

ENTRY NAME: SATISFACTION WITH MARRIAGE

SECTION: Career & Marital Status SECTION ITEM NO.: 006

DEFINITION:

A one-digit code indicating how satisfied officer is with marriage.

ITEM(S):

All in all, how satisfied would you say you are with your marriage?

- 1. Not at all Satisfied
- 2. Not too Satisfied
- 3. Somewhat Satisfied
- 4. Very Satisfied
- 5. Extremely Satisfied

Satisfaction E2C2 E2 0	0879
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NOTES:

Response scale differ in:

RET - 1=Extremely Satisfied 2 3 4=Neutral 5 6 7=Extremely Dissatisfied 8=N/A

ENTRY NAME: INVOLVEMENT OF SPOUSE IN DECISION

SECTION: Career & Marital Status SECTION ITEM NO.: 007

DEFINITION:

A one-digit code indicating how involved spouse was in the decision to change designator.

ITEM(S):

How involved was your spouse in your decision to change designator?

- 1. I defered to spouse
- 2.
- 3.
- 4. Equal input
- 5.
- 6.
- 7. I decided alone
- 8. N/A

ITEM	 	DESIG WOR		TRAN	•
Involvement					

ENTRY NAME: INVOLVEMENT OF SPOUSE IN REASSIGNMENT

SECTION: Career & Marital Status SECTION ITEM NO.: 008

DEFINITION:

A one-digit code indicating how involved spouse was in reassignment.

ITEM(S):

How involved was your spouse when you made decisions during your last reassignment (completing the Preference Card, for example)?

- 1. I defer to spouse's wishes
- 2.
- 3.
- 4. Equal participation
- 5.
- 6.
- 7. I decide alone
- 8. N/A

ITEM	AWO	_			TRAN	i	COLUMN LOCATION
Reassignment							

ENTRY NAME: INVOLVEMENT OF SPOUSE IN MAJOR DECISIONS

SECTION: Career & Marital Status SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating involvement of spouse in major career decisions.

ITEM(S):

How involved is your spouse when you are making major career decisions such as staying in the Navy, choosing a second career, retiring, etc?

- 1. I defer to spouse's wishes
- 2.
- 3.
- 4. Equal participation
- 5.
- 6.
- 7. I decide alone
- 8. N/A

ITEM				TRAN	ĺ	LOCATION
Major decisions				 		

ENTRY NAME: SPOUSE'S FEELINGS TOWARD NAVY CAREER

SECTION: Career & Marital Status SECTION ITEM NO.: 010

DEFINITION:

A one-digit code indicating spouses' feelings toward Navy career.

ITEM(S):

How do you think your spouse feels toward your Navy career?

- 1. Completely opposed
- 2. Moderately opposed
- 3. Neutral
- 4. Moderately supportive
- 5. Completely supportive

ITEM	•••••	SWO			TRAN	İ	LOCATION
Navy career							

NOTES:

Response scale differs in:

WOR - 6=N/A

ENTRY NAME: IMPACT ON MOST RECENT PCS MOVE

SECTION: Career & Marital Status SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses indicating the impact of various factors on most recent PCS move.

ITEM(S):

Rate the below items with regard to the extent of their impact on your most recent PCS move.

- 1. My spouse's employment
- 2. Disruptions in children's schooling
- My out-of-pocket expenses
- 4. Disruptions in social relations
- 5. The moving process itself
- 6. My unavailability to help the family (en route training, for example)
- 7. Obtaining child care

- 1. To No Extent
- 2. To A Little Extent
- 3. To Some Extent
- 4. To A Considerable Extent
- 5. To A Very Great Extent

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1.Employment	GA13A	GA13A	HA12A	FA12A	_	-	_	-	1	0884
2.Disruptions		GA13B			-	-	-	-	1	0885
3.Out-of-pock.	GA13C	GA13C	HA12C	FA12C	-	-	-	-	1	0886
4.Social rela.	GA13D	GA13D	HA12D	FA12D	-	-	-	-	1	0887
5.Process	GA13E	GA13E	HA12E	FA12E	-	-	-	-	1	0888
6.Unavailable	GA13F	GA13F	HA12F	FA12F	-	-	-	-	1	0889
7.Child care	GA13G	GA13G	HA12G	FA12G	-	-	-	-	\perp	0890
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									1	

NOTES:

Response scale differs in:

DESIG - 1=To no Extent 2 3=To some extent 4 5=To a Great Extent

ENTRY NAME: IMPACT OF MARITAL STATUS ON CAREER

SECTION: Career & Marital Status SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating level of agreement with various statements concerning the impact of marital status on career.

ITEM(S):

Please indicate your degree of agreement with the below statements which relate to marital status and its impact on your career.

- Single officers work the same number of hours as married personnel
- Single officers are unable to obtain assignment to a desired geographic location, because all available billets have been filled in support of spouse co-location
- Marital status should be taken into consideration in the assignment process
- 4. I believe there is a disparity in entitlements /allowances between married and single personnel
- 5. There is too much conern for the family, particularly children, and too little for issues concerned with the single officer, such as recreation/entertainment
- 6. The Navy treats its single personnel as fairly as it does its married personnel

- Strongly Disagree
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. Strongly Agree

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	KET	TRAN	1	COLUMN LOCATION
1.Work same h	rs.GBl	GB1	HB1	FB1	_	-	-	-	1	0891
2.Co-location		GB2	HB2	FB2	_	-	-	-	İ	0892
3.Marit. stat		GB3	HB3	FB3	-	-	-	-	ı	0893
4.Disparity	GB4	GB4	HB4	FB4	-	-	-	-	1	0894
5.Recreation	GB5	GB5	HB5	FB5	-	-	_	-	١	0895
6.Treats fair	cly GB6	GB6	HB6	FB6	_	-	-	-	ı	0896
	-								1	

NOTES:

Response scale differs in:

DESIG - 1=Strongly Disagree 2 3 4=Neutral 5 6 7=Strongly Agree

APPENDIX J EDUCATION, TRAINING, AND PROFESSIONAL DEVELOPMENT

ENTRY NAME: EDUCATION, TRAINING, & PROFESSIONAL DEVELOPMENT

SECTION: ETPD SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating level of agreement with various statements concerning education, training, and professional development.

ITEM(S):

Please indicate your level of agreement to the below items in evaluating the first four items, consider

ASW, CIC, etc.

*Each survey contained *only one of these

Intell. Analyst, Communications as technical schools and LMET etc. as non-technical ones. Omit consideration of major professional schools such as NPGS or War College.

- Navy school(s) that I completed during my most recent transfer or present assignment....my job (mark "8" if none completed)
- The Navy has provided me with adequate training in the general (managerial) aspects of how to perform as a naval officer
- I believe that non-technical schools improve my ability to do my jo
- Technical schools will increase my promotion opportunities much more than non-technical service schools
- My community (ship) has a planned program for rotating junior officers through several departments....if on shore duty)
- 6. Obtaining a postgraduate degree will strengthen...for promotion
- 7. If I leave my warfare specialty area for any reason, including attendance at NPGS, my Navy career will suffer
- The development of a subspecialty is important for my Navy career 8.
- The development of a subspecialty is important for my career 9. beyond the Navy
- 10. High performing officers (0-5)....Materiel Professional career path 11.
- High performing officers (0-4)...Materiel Professional career path 12.
- I have been encouraged....etc.) to pursue a graduate education

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Strongly Agree
- 8. N/A

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Valuable	н1	H1	I1	_	_	_	_	_	1 0897
2. Training	H2	H2	12	-	_	-	-	-	0898
3. Non-tech.	н3	нЗ	13	-	-	-	_	-	0899
4. Technical	H4	H4	I4	-	-	-	-	-	1 0900
5. Rotating	н7	н7	115	_	-	-	-	_	0901
6. Postgrad.	H10	н9	15	-	-	-	-	-	1 0902
7. Leaving	H12	H11	I12	-	_	-	-	-	1 0903
8. Import. now	_	H12	16	-	_	-	-	-	0904
	erH14	H13	17	-	-	-	-	-	1 0905
10.0-5	H17	H16	18	-	-	-	-	-	1 0906
11.0-4	H18	H17	Ι9	-	-	-		-	1 0907
12.Graduate	Н9	H8	-	-	-	-	-	-	1 0908
									!
									1
									1
									1

ENTRY NAME: ETPD2

SECTION: ETPD SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating level of agreement with statements concerning education, training, and professional development.

ITEM(S):

- 13. I would rather receive a postgraduate degree from a civilian institution than NPGS
- 14. More emphasis should be placed on developing an officers' leadership abilities rather than general managerial skills
- 15. Attending one of the war colleges is important for my Navy career
- 16. I must obtain at least one operational tour FITREP as department head before I can screen for command
- 17. Obtaining one or more surface warfare qualifications will enhance my chances of being selected for command
- 18. I have been provided all of the opportunity I need to progress toward my squadron professional qualifications
- 19. If an URL officer (116X) does not qualify within 24 months of shipboard duty, this may result in reassignment to shore duty and a designator change to 110X
- 20. The assignment of an officer on sea duty as a division officer, may be a collateral duty
- 21. I can predict with fair accuracy the subspecialties that will help me advance in my Navy career
- 22. My primary subspecialty limits opportunity for future career enhancing assignments
- 23. My decisions about postgraduate education in the Navy are/were driven by my desire to develop a basis for my second career after retirement
- 24. It is important for General URL Officers to be evaluated in "leadership roles" early in their career

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- Strongly Agree
- 8. N/A

ITEM	-AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
13.NPGS	H11	H10	-	-	-	-	-	-	0909
14.Leadership	H15	H14	-	-	-	-	-	- 1	0910
15.War college	H16	H15	<u>-</u>	-	-	-	~	- (0911
16.FITREP	Н6	H5	114	-	-	-	~	- 1	0912
17.SWO qual.	Н5	-	-	-	-	-	-	- i	0913
18.Squadron	H8	-	-	-	-	-	-	- 1	0914
19.24 months	-	Н6	-	-	-	-	-	- 1	0915
20.Collateral	-	H18		-	_	-	-	- 1	0916
21.Subspecial.	-	-	110	-	-	_	-	- 1	0917
22.Primary sub.		-	I11	-	_	-	-	- 1	0918
23.Second caree		-	113	-	-	_	-	- !	0919
24.Leader roles	s -	-	116	-	-	_	_	- 1	0920
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								1	
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								1	

NOTES:

These questions are a continuation of "Education, Training, & Professional Development".

Question differs in:

SWO: #16 An officer must serve as the head of a major department before selection for assignment as an executive officer afloat

ENTRY NAME: REMAINING IN FLYING BILLETS

SECTION: ETPD SECTION ITEM NO.: 002

DEFINITION:

A one-digit response indicating whether officer would be interested in remaining in flying billets for remainder of career.

ITEM(S):

To what extent would you be interested in flying billets for the remainder of your career, if by policy you could not advance beyond CDR?

- 1. To a small extent
- 2.
- 3.
- 4. Uncertain
- 5.
- 6.
- 7. To a great extent

ITEM	•••••				j	COLUMN LOCATION
Flying billets					 	

ENTRY NAME: SUBSPECIALTIES CONTRIBUTE TO 110X CAREER

SECTION: ETPD SECTION ITEM NO.: 003

DEFINITION: .

A series of one-digit responses indicating the extent to which each subspecialty contributes to an 110X officer's Navy career.

ITEM(S):

Listed below are 12 subspecialty education/skill fields. Please indicate the extent to which you believe that each field contributes to an 110X officer's Navy career.

- 1. Intelligence (Joint Intelligence, Naval Technical Intelligence)
- 2. Pol-Mil/Strategic Planning (Europe, International Negotiation)
- Management (Financial, Transportation, Manpower/Personnel/Training Analysis)
- 4. Applied Logic (Operations Logistics)
- Operations Systems Technology (ASW, C2)
- 6. Naval Systems Engineering (Nuclear Engineering Electronic Engineering)
- Weapons Engineering (Chemistry, Nuclear Physics)
- 8. Communications (Engineering, Systems Technology)
- 9. Computer Technology (Science, Systems Technology)
- 10. Operations Analysis (Quantitative Economics, Applied Math)
- 11. Space Systems Operation (Operations, Engineering)
- 12. Environmental Science (Geophysics, Oceanography, Meteorology)

- 1. Not at all
- 2. To a Small Extent
- 3. To Some Extent
- 4. To a Great Extent
- 5. To a Very Great Extent
- 6. Uncertain

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Intelligence	-	-	117A	_	_	-	_	-	1 0922
2. Pol-Mil	-	_	I17B	-	-	-	-	-	0923
3. Management.	_	-	I17C	-	-	-	-	-	0924
4. Applied Logi	ic -	_	I17D	-	-	-	_	-	0925
5. Operations	-	-	117E	-	-	-	-	-	0926
6. Engineering		-	117F	-	-	-	-	-	1 0927
7. Weapons	-	-	I17G	_	-	-	_	-	0928
8. Communication	on -	-	117H	-	-	-	-	-	1 0929
9. Computer	-	-	1171	-	-	-	-	-	0930
10.Analysis	_	-	I17J	-	-	-	-	-	0931
11.Space System	ns -	-	117K	-	-	-	-	-	0932
12.Environmenta	11 -	-	117L	-	-	-	-	-	0933
								1	1
									1
									ì

APPENDIX K CAREER ATTITUDES

ENTRY NAME: CAREER INTENT

SECTION: Career Attitudes SECTION ITEM NO.: 001

DEFINITION:

A one-digit response indicating an officer's certainty that he/she will continue an active Navy career at least until eligibility for retirement.

ITEM(S):

Career Intention: The following item concerns the intensity of your desire to continue your career as a Navy officer at least until you are eligible for retirement. Areas on the scale are described, both verbally and in terms of probability, to provide meaningful reference points. Check the response which most closely represents your current level of commitment.

- 1. 99.9-100% I am <u>virtually certain</u> that I will not leave the Navy voluntarily prior to becoming eligible for retirement.
- 2. 90.0-99.8% I am <u>almost certain</u> I will continue my military career if possible.
- 3. 75.0-89.9% I am confident that I will continue my Navy career until I can retire.
- 4. 50.0-74.9% I probably will remain in the Navy until I am eligible for retirement.
- 5. 25.0-49.9% I probably will not continue in the Navy until I am eligible for retirement.
- 6. 10.0-24.9% I am confident that I will not continue my Navy career until I can retire
- 7. 0.2-9.9% I am almost certain that I will leave the Navy as soon as possible
- 8. I am <u>virtually certain</u> that I will not voluntarily continue in the Navy until I am eligible for retirement

ITEM				TRAN	LOCATION
Career intent					

ENTRY NAME: SATISFACTION WITH CAREER

SECTION: Career Attitudes SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating officers' satisfaction with various aspects of career, occupation, personal life, etc.

ITEM(S):

- The more I think about it, the more I feel I made a bad move in entering my career
- 2. I am very satisfied with my occupation
- 3. I talk up the Navy to my friends as a great organization to work for
- 4. I am fortunate to be located where I am
- 5. I thoroughly enjoy my career
- 6. I thoroughly enjoy my field of work
- 7. I am proud to tell others that I am part of the Navy
- 8. I thoroughly enjoy my location
- 9. I take great pride in my career
- 10. I would feel happier with a different occupation
- 11. I am extremely glad that I chose the Navy to work for, over other organizations I was considering at the time I joined
- 12. I am very satisfied with my present location

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neither Agree nor Disagree
- 5.
- €.
- 7. Strongly Agree

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Bad move 2. Satisfied 3. Talk up 4. Fortunate 5. Enjoy career 6. Enjoy field 7. Proud 8. Location 9. Pride	12 13 14 15 16 17 18 19	12 13 14 15 16 17 18 19	J2 J3 J4 J5 J6 J7 J8 J9	H1 H2 H3 H4 H5 H6 H7 H8	- - - - - - - -	- - - - - - -	B6A B6B B6C B6D B6E B6F B6G B6H B6I	- - - - - -	0935 0936 0937 0938 0939 0940 0941 0942
10.Happier 11.Glad 12.Very satis.	111 112 113	I11 I12 I13	J11 J12 J13	H10 H11 H12	-	- - -	B6J B6K B6L	- - -	0944 0945 0946

NOTES:

Response scale differs in:

DESIG - 1=Strongly Disagree 2 3 4=Neutral 5 6 7=Strongly Agree RET - 1=Strongly Disagree 2 3 4=Neutral 5 6 7=Strongly Agree 8=N/A

ENTRY NAME: CAREER SAT2

SECTION: Career Attitudes SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating an officer's satisfaction with career, occupation, personal life, etc.

ITEM(S):

- 13. I feel very good about my career
- 14. I definitely feel that I am in the right field of work
- 15. For me this is the best of all possible organizations for which to work
- 16. I would be more satisfied in a different location
- 17. I definitely feel that I am in the wrong career
- 18. I am very sorry I chose my occupation
- 19. I take a positive attitude toward myself
- 20. I have a definite plan for my career
- 21. I have a strategy for achieving my career goals
- 22. On the whole, I am satisfied with myself
- 23. Compared to other areas of my life, my chosen career is not very important to me

- 1. Strongly Disagree
- 2.
- 3.
- 4. Neither Agree nor Disagree
- 5.
- 6.
- Strongly Agree

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
13.Feel good 14.Right field 15.Best organ. 16.More satis. 17.Wrong career 18.Sorry chose 19.Pos. attit. 20.Career plan 21.Strategy 22.Satis. myse. 23.Chosen car.	114 115 116 117 118 119 120 121	SWO I14 I15 I16 I17 I18 I19 I20 I21 I22 I23 I24	GURL J14 J15 J16 J17 J18 J19 J20 J21 J22 J23 J24	DESIG H13 H14 H15 H16 H17 H18 H19 H20 H21 	WOR	GOR	RET B6M B6N B6T B6Q B6R B6S B6P -	TRAN - -	

NOTES:

These questions are a continuation of "Satisfaction with Career".

Resporse scale differs in:

DESIG - 1=Strongly Disagree 2 3 4=Neutral 5 6 7=Strongly Agree RET - 1=Strongly Disagree 2 3 4=Neutral 5 6 7=Strongly Agree 8=N/A

ENTRY NAME: SATISFACTION DURING LAST YEAR IN NAVY

SECTION: Career Attitudes SECTION ITEM NO.: 003

DEFINITION:

A series of one-digit responses indicating how satisfied officer was during last year in Navy.

ITEM(S):

How satisfied were you in the following areas during your last year in the Navy ("Navy sat")?

- 1. Certainty about the purpose and meaning of my life
- 2. My physical health
- My relationship with my child or children (N/A=8)
- 4. Personal relationships and friends
- 5. My own worth as a person
- My feeling about how I conducted my life in the past
- 7. The opportunity to make the world a better place for coming generations
- 8. The time left to achieve my personal goals
- 9. The fairness with which people treated me in the past
- 10. My competence at work (N/A=8)
- 11. The validity of my personal values
- 12. My physical vigor or stamina

- 1. Extremely Satisfied
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Dissatisfied

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Purpose 2. Health 3. Child 4. Personal 5. Own worth 6. Conduct. lif 7. Better place 8. Time left	- - - - -			- - - - - - -	- - - - - -		E2A1 E2B1 E2D1 E2E1 E2F1 E2G1 E2H1 E2I1 E2J1	- - - - -	0958 0959 0960 0961 0962 0963 0964 0965
9. Fairness 10.Competence 11.Validity 12.Vigor	-	- - -	- - -	-	-	- - -	E2K1 E2L1 E2M1	- - -	0966 0967 0968 0969

ENTRY NAME: SATISFACTION LAST YEAR2

SECTION: Career Attitudes SECTION ITEM NO.: 003

DEFINITION:

A series of one-digit responses indicating how satisfied officer was during last year in Navy.

ITEM(S):

The extent to which my job matched/matches my (N/A=8):

- 13. Interests
- 14. Values
- 15. Personality
- 16. Abilities
- 17. My ability to control my life
- 18. Effective use of my leisure time
- 19. Ability to meet my financial obligations
- 20. Ability to meet my medical and dental needs
- 21. Standard of living
- 22. My relationship with my spouse (N/A=8)

- 1. Extremely Satisfied
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Dissatisfied

				WOR	GOR	RET	TRAN	LOCATION
	_	-	_	_	_	E2N11	_	0970
-	-	-	-	-	-	E2N21	~	0971
-	-	-	-	-	-	E2N31	-	0972
-	-	-	-	-	-	E2N41	-	0973
-	-	-	-	-	-	E201	-	0974
-	-	-	-	-	-		-	0975
-	-	-	-	-	-		-	0976
i -	-	-	-	-	-		-	0977
-	-	-	-	-	-		-	0978
-	-	-	-	-	-	E2C1	-	0979
							E2N21 E2N31 E2N41 E2O1 E2P1 E2Q1	E2N21 E2N31 E2N31 E2N41 E2O1 E2D1 E2D1 E2D1 E2D1 E2D1 E2D1 E2D1 E2D1 E2D1 E2D1

NOTES:

These questions are a continuation of "Satisfaction during last year in Navy".

ENTRY NAME: CIVILIAN SATISFACTION

SECTION: Career Attitudes SECTION ITEM NO.: 004

DEFINITION:

A series of one-digit responses indicating how satisfied officer is with aspects of civilian life.

ITEM(S):

How satisfied are you now in the following areas ("civilian sat")?

- Certainty about the purpose and meaning of my life
- 2. My physical health
- 3. My relationship with my child or children (N/A=8)
- 4. Personal relationships and friends
- 5. My own worth as a person
- 6. My feeling about how I conducted my life in the past
- 7. The opportunity to make the world a better place for coming generations
- 8. The time left to achieve my personal goals
- The fairness with which people treated me in the past
- 10. My competence at work (N/A=8)
- 11. The validity of my personal values
- 12. My physical vigor or stamina

- 1. Extremely Satisfied
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Dissatisfied

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Purpose	-	_	-	-	_	-	E2A2	_	1 0980
2. Health	-	-	-	-	-	-	E2B2	-	0981
3. Child	-	-	-	-	-	-	E2D2	-	1 0982
4. Personal	-	-	~	-	-	-	E2E2	-	1 0983
5. Worth	-	-	-	-	-	-	E2F2	-	1 0984
Conducted	-	-	~	-	-	-	E2G2	-	I 09 85
7. Better place	e -	-	~	-	-	-	E2H2	-	I 0986
8. Time left	~	-	-	-	_	-	E212	-	1 0987
Fairness	-	-	~	-	-	-	E2J2	-	1 0988
10.Competence	-	-	-	-	-	-	E2K2	-	1 0989
11.Validity	-	-	-	-	-	-	E2L2	-	: 0990
12.Vigor	~	-	-	-	-	-	E2M2	-	1 0991
									[
									}

ENTRY NAME: CIVILIAN SATISFACTION2

SECTION: Career Attitudes SECTION ITEM NO.: 064

DEFINITION: .

A series of one-digit responses indicating officers' satisfaction with aspects of civilian life.

ITEM(S):

The extent to which my job matched/matches my (N/A=8):

- 13. Interests
- 14. Values
- 15. Personality
- 16. Abilities
- 17. My ability to control my life
- 18. Effective use of my leisure time
- 19. Ability to meet my financial obligations
- 20. Ability to meet my medical and dental needs
- 21. Standard of living

- 1. Extremely Satisfied
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Dissatisfied

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
13.Interests 14.Values 15.Personality 16.Abilities	- -	- - -	- - -	- - -	- - -	-	E2N12 E2N22 E2N32 E2N42	-		0992 0993 0994 0995
17.Control 18.Leisure 19.Obligations 20.Medical 21.Standard	-	- - -	- - - -	- - - -	- - - -	-	E2N42 E2O2 E2P2 E2Q2 E2R2 E2S2	-		0996 0997 0998 0999
									i 1	

NOTES:

These questions are a continuation of "Civilian Satisfaction".

ENTRY NAME: FEELINGS ABOUT PRESENT LIFE

SECTION: Career Attitudes SECTION ITEM NO.: 005

DEFINITION:

A series of one-digit responses describing an officer's feelings about his present life.

ITEM(S):

Here are some words which we would like you to use to describe how you feel about your present life. For example, if you think your present life is extremely boring, put an X in the space right next to the word "boring". If you think it is extremely interesting, put an X in the space right next to the word "interesting". If you think it is somewhere in between, put an X where you think it belongs. PUT AN X IN ONE SPACE ON EVERY LINE.

- 1. Boring/Interesting
- 2. Enjoyable/Miserable
- Easy/Hard
- 4. Useless/Worthwhile
- Friendly/Lonely
- 6. Full/Empty
- 7. Discouraging/Hopeful
- 8. Tied-Down/Free
- 9. Disappointing/Rewarding

- 1. Extremely
- 2. Quite
- 3. Somewhat
- 4. Both/Neither
- 5. Somewhat
- 6. Quite
- 7. Extremely

IT	EM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1.	Boring/Inter		_	-	_	-	_	E3A	-	ļ	1001
2.	Enjoy/Miser	_	_	_	-	-	-	E3B	-	1	1002
3.	Easy/Hard	_	-	-	-	-	-	E3C	-	1	1003
4.	Use/Worth	_	-	-	-	-	_	E3D	-	1	1004
5.	Friend/Lone	_	-	-	-	-	-	E3E	-	İ	1005
6.	Full/Empty	_	-	-	-	-	-	E3F	-	ı	1006
		_	-	-	-	_	_	E3G	-	1	1007
8.	Tied/Free	_	-	-	-	-	-	E3H	-	1	1008
9.		-	-	-	-	_	-	E3I	-	١	1009
										1	
										-	
										1	

ENTRY NAME: SATISFACTION WITH LIFE AT PRESENT TIME

SECTION: Career Attitudes SECTION ITEM NO.: 006

DEFINITION:

A one-digit code indicating satisfaction with life at present time.

ITEM(S):

How satisfied are you with your life at the present time?

- 1. Extremely Satisfied
- 2.
- 3.
- 4. Neutral
- 5.
- 6.
- 7. Extremely Dissatisfied

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Satisfaction		-	-	-	-	-	E4	н6	1010
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									,
									!

NOTES:

Question and response scale differs in TRAN:

All in all, how satisfied would you say you are with your life these days?

1=Not At All Satisfied 2=Not Too Satisfied 3=Somewhat Satisfied 4=Very Satisfied 5=Extremely Satisfied

ENTRY NAME: WOULD YOU DO IT ALL OVER AGAIN

SECTION: Career Attitudes SECTION ITEM NO.: 007

DEFINITION:

A one-digit code indicating whether officer would become a naval officer if he/she had it to do all over again.

ITEM(S):

Knowing what you know now, if you had to decide all over again whether to be a naval officer, what would you decide?

- 1. Decide definitely not to join the Navy.
- 2. Have some second thoughts.
- 3. Decide without hesitation to join the Navy.

ITEM	AWO		DESIG WOR		TRAN	•	
Decide again							

ENTRY NAME: CAREER MEASURES UP TO EXPECTATIONS

SECTION: Career Attitudes SECTION ITEM NO.: 008

DEFINITION:

A one-digit code indicating how well Navy career measures up to the sort of career officer wanted when he/she joined active duty.

ITEM(S):

In general, how well would you say that your Navy career measures up to the sort of career you wanted when you joined active duty?

- 1. Not much like the career I wanted.
- 2. Somewhat like the career I wanted.
- 3. Very much like the career I wanted.

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Measures up	_	_	-	_	-	-	-	Н4	1012
÷									
								!	
									1 !
									1

ENTRY NAME: HOW SATISFIED ARE YOU WITH CAREER

SECTION: Career Attitudes SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating how satisfied officer is with career.

ITEM(S):

All in all, how satisfied would you say you are with your career?

- 1. Not At All Satisfied
- 2. Not Too Satisfied
- 3. Somewhat Satisfied
- 4. Very Satisfied
- 5. Extremely Satisfied

ITEM	AWO	swo	DESIG WOR		TRAN L	
Satisfaction						

ENTRY NAME: ATTITUDE TOWARD CIVILIAN LIFE

SECTION: Career Attitudes SECTION ITEM NO.: 010

DEFINITION:

A one-digit code indicating officers' attitude toward their most recent career transition.

ITEM(S):

How eager or reluctant were/are you to go through this event?

- Very reluctant to go through the change
 Somewhat reluctant to go through the change
- 3. Indifferent toward the change
- 4. Somewhat eager to go through the change
- 5. Very eager to go through the change

ITEM	OWA	SWO			COLUMN TRAN LOCATION
					G1 1014

NOTES:

Question differs in RET:

Upon retiring from the Navy, what was your attitude toward civilian life?

ENTRY NAME: PREPARATION FOR LIFE AFTER THE NAVY

SECTION: Career Attitudes SECTION ITEM NO.: 011

DEFINITION:

A one-digit code indicating how adequately prepared officer was for life after the Navy.

ITEM(S):

In retrospect, how adequately do you feel that you prepared for your life after the Navy?

- 1. Extremely Well
- 2.
- 3.
- 4. So-So
- 5.
- 6.
- 7. Extremely Poorly

ITEM	AWO	SWO	DESIG WOR		TRAN	
						- -

ENTRY NAME: ATTITUDE TOWARD NAVY WHEN YOU RETIRED

SECTION: Career Attitudes SECTION ITEM NO.: 012

DEFINITION:

A one-digit code indicating attitude toward Navy upon retirement.

ITEM(S):

Please use the following scale to answer the next two items.

What was your attitude toward the Navy when you retired?

- 1. Extremely Favorable
- 2.
- 3.
- 4. Mixed Feelings
- 5.
- 6.
- 7. Extremely Unfavorable

1TEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	TRAN LOCATION
Toward Navy	-	_	_		_	C6A	- 1016
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							3

| COLUMN

ENTRY NAME: ATTITUDE TOWARD THE NAVY NOW

SECTION: Career Attitudes SECTION ITEM NO.: 013

DEFINITION: -

A one-digit code indicating an officer's attitude toward the Navy now.

ITEM(S):

Please use the following scale to answer the next two items.

What is your attitude toward the Navy now?

- 1. Extremely Favorable
- 2.
- 3.
- 4. Mixed Feelings
- 5. 6.
- 7. Extremely Unfavorable

ITEM	AWO	SWO			TRAN	LOCATION	
Attitude now					· - -		

APPENDIX L

CAREER AND SOCIAL SUPPORT

ENTRY NAME: GO OUT OF THEIR WAY TO MAKE LIFE EASIER

SECTION: Career & Social Support SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating how much other people go out of their way to make officer's work life easier.

ITEM(S):

How much do each of these people go out of their way to do things to make your work life easier for you?

- 1. Your immediate superior
- 2. Other officers you work with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not At All
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG W	OR GO	R RET	TRAN	COLUMN LOCATION
1. Superior 2. Other offic 3. Spouse 4. Friends 5. Detailer	- - - -	- - - - -	- - - -	- - - -	 	B8A1 - - - -	D1A D1B D1C D1D D1E	1018 1019 1020 1021 1022

NOTES:

Response scale differs in RET:

- 1. Not at All
 2. A Little
 3. Moderately
 4. Very Much
 5. Inapplicable

ENTRY NAME: EASY TO TALK TO ABOUT CAREER ISSUES

SECTION: Career & Social Support SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating how easy it is to talk to people about career issues.

ITEM(S):

How easy is it to talk with each of the following people about career issues?

- 1. Your immediate superior
- 2. Other officers you work with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not At All
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Superior 2. Other off 3. Spouse 4. Friends 5. Detailer	ic - - -	- - - - -	- - - -	-			B8B1 - - - -	D2A D2B D2C D2D D2E	1023 1024 1025 1026 1027

NOTES:

Response scale differs in RET:

- 1. Not at All

- 2. A Little
 3. Moderately
 4. Very Much
 5. Inapplicable

ENTRY NAME: HOW HELPFUL ARE THESE PEOPLE

SECTION: Career & Social Support SECTION ITEM NO.: 003

DEFINITION:

A series of one-digit responses indicating how helpful these people are when things get tough at work.

ITEM(S):

When things get tough at work, how helpful are these people?

- 1. Your immediate superior
- 2. Other officers you work with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not At All
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Superior 2. Other offic 3. Spouse 4. Friends 5. Detailer		- - - -	- - - -		- - - - -	- - - - -	B8D1 - - - -	D3A D3B D3C D3D D3E	1028 1029 1030 1031 1032
									1

NOTES:

Response scale differs in RET:

- 1. Not at All
- 2. A Little

- 3. Moderately
 4. Very Much
 5. Inapplicable

ENTRY NAME: WILLING TO LISTEN TO PERSONAL PROBLEMS

SECTION: Career & Social Support SECTION ITEM NO.: 004

DEFINITION: -

A series of one-digit responses indicating how willing these people are to listen to officer's personal problems.

ITEM(S):

How much is each of the following people willing to listen to your personal problems?

- 1. Your immediate superior
- 2. Other officers you work with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- Not At All
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG W	OR GOI	RET	TRAN	 	COLUMN LOCATION
1. Superior 2. Other offic. 3. Spouse 4. Friends 5. Detailer	- - - -	- - - -	- - - -	- - - -		B8C1 - - - -	D4A D4B D4C D4D D4E		1033 1034 1035 1036 1037

NOTES:

Response scale differs in RET:

- Nct at All
 A Little
 Moderately
 Very Much
 Inapplicable

ENTRY NAME: IMPORTANT TO GET SOCIAL SUPPORT

SECTION: Career & Social Support SECTION ITEM NO.: 005

DEFINITION:

A series of one-digit responses indicating how important it is to get support from each of these people.

ITEM(S):

How important is it that you get support from each of the following people?

- 1. Your immediate superior
- 2. Other officers you work with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- 1. Not At All Important
- 2. Somewhat Important
- 3. Considerably Important
- 4. Very Important
- 5. Of Utmost Importance

ITEM		AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Sup 2. Oth 3. Spo 4. Fri 5. Det	er offic use ends	 	-	- - - - -	-	-	-	B8E1 - - - -	D5B D5C	

NOTES:

Response scale differs in RET:

- 1. Not At All
- 2. A Little

- Moderately
 Very Much
 Inapplicable

ENTRY NAME: SUPERVISORS IN NAVY

SECTION: Career & Social Support SECTION ITEM NO.: 006

DEFINITION:

A series of one-digit responses indicating how supportive supervisors were in officers' last Navy assignment.

ITEM(S):

These items refer to how supportive your immediate supervisor was in your last Navy assignment.

- 1. Go/went out of their way to make your work life easier for you?
- 2. Is/was easy to talk to them about career issues/work?
- 3. Are/were willing to listen to your personal problems?
- 4. Are/were helpful?
- 5. How important is/was it that these people support/supported you?

- 1. Not at All
- 2. A Little
- 3. Moderately
- 4. Very Much
- 5. Inapplicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Life easier 2. Talk to 3. Listen 4. Helpful 5. Supported	 - - - -	- - - -	- - - - -	- - - - -	- - - -	- - - - -	B8A2 B8B2 B8C2 B8D2 B8E2	- - - - -		1043 1044 1045 1046 1047
									!	

ENTRY NAME: HOW SUPPORTIVE ARE OTHERS NOW

SECTION: Career & Social Support SECTION ITEM NO.: 007

DEFINITION:

A series of one-digit responses indicating how supportive other are in current job.

ITEM(S):

These items refer to how supportive others are in your current job.

- 1. Go/went out of their way to make your work life easier for you?
- 2. Is/was easy to talk to them about career issues/work?
- 3. Are/were willing to listen to your personal problems?
- 4. Are/were helpful?
- 5. How important is/was it that these people support/supported you?

- 1. Not at All
- 2. A Little
- 3. Moderately
- 4. Very Much
- 5. Inapplicable

IT	EM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1	Life easier			_	_	_	-	B8A3	_	1048
	Talk to	_	_	-	_	_	_	B8B3	_	1049
	Listen	-	-	-	-	-	-	B8C3	-	1050
	Helpful	_	_	-	-	-	-	B8D3	-	1051
5.		_	-	-	-	-	-	B8E3	-	1052

ENTRY NAME: HOW SUPPORTIVE ARE OTHERS IN NAVY

SECTION: Career & Social Support SECTION ITEM NO.: 008

DEFINITION:

A series of one-digit responses indicating how supportive others are in officers' last Navy assignment.

ITEM(S):

These items refer to how supportive others were in your last Navy assignment.

- 1. Go/went out of their way to make your work life easier for you?
- 2. Is/was easy to talk to them about career issues/work?
- 3. Are/were willing to listen to your personal problems?
- 4. Are/were helpful?
- 5. How important is/was it that these people support/supported you?

- 1. Not at All
- 2. A Little
- 3. Moderately
- 4. Very Much
- 5. Inapplicable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Life easier 2. Talk to 3. Listen 4. Helpful 5. Support	· · - · · · · · · · · · · · ·				- - - - -		B8A4 B8B4 B8C4 B8D4 B8E4		1053 1054 1055 1056 1057

ENTRY NAME: ACCEPT DECISION TO LEAVE ACTIVE DUTY

SECTION: Career & Social Support SECTION ITEM NO.: 009

DEFINITION:

A series of one-digit responses indicating whether people accepted officers' decision to leave active duty.

ITEM(S):

How much did each of these people accept your decision to leave active duty?

- 1. Your CO
- 2. Other officers you worked with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not at all
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO	_	-	_	_	DIA	D1A	_	-	1058
2. Other offic		_	-	-	D1B	D1B	-	-	1059
3. Spouse	-	-	-	-	D1C	D1C	-	-	1060
4. Friends	_	-	-	_	D1D	D1D	-	-	1061
Detailer	-	-	-	_	D1E	D1E	-	_	1062
									1
									1

ENTRY NAME: LEAVING ACTIVE DUTY WAS BEST DECISION

SECTION: Career & Social Support SECTION ITEM NO.: 010

DEFINITION:

A series of one-digit responses indicating whether people thought that leaving active duty was the best decision for the officer.

ITEM(S):

How much did the following people think that leaving active duty was the best decision for you?

- 1. Your CO
- 2. Other officers you worked with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not at all
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO	-	_	-	-	D2A	D2A	-	-	1 1063
2. Other offic		-	-	-	D2B	D2B	_	-	1 1064
3. Spouse	_	-	-	-	D2C	D2C	-	•	1065
4. Friends	-	-	_	_	D2D	D2D	-	-	1 1066
Detailer	-	-	-	-	D2E	D2E	-	-	1067
									1
									1
									!

ENTRY NAME: MAKE TRANSITION EASIER FOR OFFICER

SECTION: Career & Social Support SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses indicating how much people went out of their way to make transition to civilian life easier for officer.

ITEM(S):

How much did each of these people go out of their way to make the transition to civilian life easier for you?

- 1. Your CO
- 2. Other officers you worked with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- 1. Doesn't Apply
- 2. Not at all
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO 2. Other offic 3. Spouse 4. Friends 5. Detailer	· -	- - - -	- - - -	-	D3A D3B D3C D3D D3E	D3A D3B D3C D3D D3E		- - - - - - -	1068 1069 1070 1071 1072

ENTRY NAME: ENCOURAGED TO REVERSE DECISION TO LEAVE

SECTION: Career & Social Support SECTION ITEM NO.: 012

DEFINITION:

A series of one-digit responses indicating how much people encouraged officer to reverse decision to leave active duty.

ITEM(S):

How much did these people make an effort to encourage you to reverse your decision to leave active duty?

- 1. Your CO
- 2. Other officers you worked with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not at all
- 3. A Little
- 4. Somewhat
- 5. Very Much

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO	_	-	_	-	D4A	D4A	_	-	1 1073
2. Other offic		_	-	-	D4B	D4B	-	-	1074
3. Spouse	-	-	-	-	D4C	D4C	-	-	1075
4. Friends	_	-	-	-	D4D	D4D	-	-	1076
Detailer	-	-	-	-	D4E	D4E	-	-	1 1077
									1
									1
									1

ENTRY NAME: HOW IMPORTANT WAS THE SUPPORT RECEIVED

SECTION: Career & Social Support SECTION ITEM NO.: 013

DEFINITION:

A series of one-digit responses indicating the importance of the support received from people during decision to resign.

ITEM(S):

How important was the support you received from each of the following people, while you were making the decision to submit your letter of resignation?

- 1. Your CO
- 2. Other officers you worked with (in general)
- 3. Your spouse
- 4. Friends and relatives
- 5. Your detailer

- Doesn't Apply
- 2. Not at all Important
- 3. Somewhat Important
- 4. Considerably Important
- 5. Very Important
- 6. Of Utmost Importance

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. CO	_	-	-	-	D5A	D5A	-	-	1 1078
2. Other offic		-	-	_	D5B	D5B	-	-	1 1079
3. Spouse	-	-	-	-	D5C	D5C	-	-	1 1080
4. Friends	-	-	-	-	D5D	D5D	-	-	1 1081
Detailer	-	_	-	-	D5E	D5E	_	-	1082
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									•

APPENDIX M CAREER TRANSITIONS

ENTRY NAME: MAGNITUDE OF CAREER EVENTS

SECTION: Career Transitions SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating the magnitude of various career events.

ITEM(S):

Please rate the magnitude of the following career events. Strive to give your opinion of the degree of personal change required by the "average" officer within your community to successfully adjust after the event.

- 1. Entering flight training
- 2. Obtaining your wings
- 3. Entering first operational squadron
- 4. Leaving on first deployment
- 5. Entering first shore assignment
- 6. Approaching end of obligation-the continuation decision
- 7. Voluntarily resigning from active duty
- 8. Entering a ship's company tour (disassociated)
- 9. Entering second operational squadron
- 10. Entering a full-time education program (War College, NPGS, etc.)
- 11. Screening for department head (VP community only)
- 12. Screening for Test Pilot school (omit if not applicable)

- 1. Little Or No Change
- 2.
- 3. A Moderate Amount Of Change
- 4.
- 5. A Great Deal Of Change
- 6. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Flight 2. Wings 3. Squadron 4. Deployment 5. Shore assig	- - - -	- - - -	- - - -	- - -	-	- - - -	- - - -	F1A F1B F1C F1D F1E	1083 1084 1^85 1086 1087
6. Continuation 7. Resigning 8. Ship's co. 9. Second oper. 10.Education 11.Dept. head 12.Test Pilot	- - -		- - - - -	-	-	- - - - -	- - - - -	F1F F1G F1H F1I F1J F1K F1L	1088 1089 1090 1091 1092 1093 1094

ENTRY NAME: MAGNITUDE2

SECTION: Career Transitions SECTION ITEM NO.: 001

DEFINITION:

A series of one-digit responses indicating the magnitude of various career events.

ITEM(S):

- 13. Becoming department head
- 14. Screening for a proven subspecialty
- 15. Screening for command
- 16. Failing to be selected for command
- 17. Becoming squadron XO
- 18. Becoming squadron CO
- 19. Leaving CO tour
- 20. Coming upon 20 years-the retirement decision
- 21. Deciding to retire or not to retire as soon as eligible
- 22. Being selected for 0-6
- 23. Being selected for flag rank
- 24. Retiring from active duty

- 1. Little Or No Change
- 2.
- 3. A Moderate Amount Of Change
- 4.
- 5. A Great Deal Of Change.
- 6. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
13.Becoming he	ad-	-	-	-	_	-	_	FlM	1095
14.Proven subs		-	-	-	-	-	-	FlN	1096
15.Command ,	_	-	-	-	-	-	-	F10	1097
16.Failing to	-	-	-	-	-	-	-	FlP	1098
17.XO	-	-	-	-	-	-	-	F10	1099
18.CO	-	-	-	-	-	-	-	FlR	1100
19.Leaving CO	-	-	-	-	-	-	-	F1S	1101
20.20 years	-	-	-	-	-	-	-	FlT	1102
21.Retire	-	-	-	-	-	-	_	FlU	1103
22.0-6	-	-	-	_	-	-	-	FlV	1104
23.Flag rank	-	-	-	-	-	-	-	FlW	1105
24.Active duty	-	-	-	-	-	-	-	F1X	1106
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NOTES:

These questions are a continuation of "Magnitude of career events".

ENTRY NAME: DESIRABILITY OF CAREER EVENTS

SECTION: Career Transitions SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating the desirability of various career events.

ITEM(S):

Now, please rate the desirability of these same events. That is, provide your impression of how desirable each of these potential events are to you, regardless of the effect they possibly may have on advancement in your Navy career.

- 1. Entering flight training
- 2. Obtaining your wings
- 3. Entering first operational squadron
- 4. Leaving on first deployment
- 5. Entering first shore assignment
- 6. Approaching end of obligation-the continuation decision
- 7. Voluntarily resigning from active duty
- 8. Entering a ship's company tour (disassociated)
- 9. Entering second operational squadron
- 10. Entering a full-time education program (War College, NPGS, etc.)
- 11. Screening for department head (VP community only)
- 12. Screening for Test Pilot school (omit if not applicable)

- 1. Not At All Desirable
- 2.
- 3. Moderately Desirable
- 4.
- 5. Extremely Desirable
- 6. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Flight	-	-	_	_	_	_	_	F2A	1107
2. Wings	-	-	-	-	-	~	-	F2B	1108
3. Squadron	-	-	-	-	-	~	-	F2C	1109
4. Deployment	-	-	-	-	-	-	-	F2D	1110
5. Shore assig.	-	-	-	-	-	-	-	F2E	1111
6. Continuation	<u> </u>	-	-	-	-	-	-	F2F	1112
7. Resigning	_	-	-	-	-	-	-	F2G	1113
8. Ship's co.	-	_	-	-	-	~	-	F2H	1114
9. Second oper.	-	-	-	-	-	~	-	F21 1	1115
10.Education	-	-	-	-	-	~	-	F2J	1116
11.Dept. head	-	-	-	-	-	~	-	F2K	1117
12.Test pilot	-	-	-	-	-	~	-	F2L	1118
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ENTRY NAME: DESIRABILITY2

SECTION: Career Transitions SECTION ITEM NO.: 002

DEFINITION:

A series of one-digit responses indicating the desirability of various career events.

ITEM(S):

- 13. Becoming department head
- 14. Screening for a proven subspecialty
- 15. Screening for command
- 16. Failing to be selected for command
- 17. Becoming squadron XO
- 18. Becoming squadron CO
- 19. Leaving CO tour
- 20. Coming upon 20 years-the retirement decision
- 21. Deciding to retire or not to retire as soon as eligible
- 22. Being selected for 0-6
- 23. Being selected for flag rank
- 24. Retiring from active duty

- 1. Not At All Desirable
- 2.
- 3. Moderately Desirable
- 4.
- 5. Extremely Desirable
- 6. Don't Know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
13.Becoming he	ad	-	-	-	_	-	-	F2M	1119
14.Proven subs	p	-	-	-	-	-	-	F2N	1120
15.Command .	_	-	-	-	-	-	-	F20	1121
16.Failing to	-	-	-	_	-	-	~	F2P	1122
17.XO	-	-	-	-	-	-		F2Q	1123
18.CO	-	-	-	-	-	-	-	F2R	1124
19.Leaving CO	-	_	-	-	-	-	-	F2S	1125
20.20 years	-	-	-	-	_	~	-	F2T	1126
21.Retire	-	-	-	-	-	-	~	F2U	1127
22.0-6	-	-	-	-	-	~	-	F2V	1128
23.Flag rank	-	-	-	-	-	~	-	F2W	1129
24.Active duty	-	-	-	-	-	-	~	F2X	1130
								i	
								1	

NOTES:

These questions are a continuation of "Desirability of career events".

ENTRY NAME: CAREER EVENT RECENTLY GONE THROUGH

SECTION: Career Transitions SECTION ITEM NO.: 003

DEFINITION:

A two-digit code indicating the career event an officer has most recently gone through.

ITEM(S):

This question relates to the single career event of Question 2 which you are closest to in your career.

Which one career event have you recently gone through or are about to go through? Mark the letter associated with the event in Question 2.

RESPONSE SCALE:

Letter "a" to letter "x"

ITEM	OWA	SWO	_		TRAN LOCATION	
					F3A 1131-1132	

ENTRY NAME: WHERE ARE YOU IN PROCESS OF EVENT

SECTION: Career Transitions SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating where officer is in the process of this career event.

ITEM(S):

Where are you in the process of this event?

- 1. I have recently gone through this event.
- 2. I am about to go through this event.

ITEM	 _			TRAN	LOCATION
				F3B	

ENTRY NAME: APPROXIMATE MONTH OF THE EVENT

SECTION: Career Transitions SECTION ITEM NO.: 005

DEFINITION:

A two-digit code indicating the month of the event.

ITEM(S):

What was/is the approximate month of the event?

- 1. JAN
- 2. FEB
- 3. MAR
- 4. APR
- 5. MAY
- 6. JUN
- 7. JUL
- 8. AUG
- 9. SEP
- 10. OCT
- 11. NOV 12. DEC

ITEM	AWO	swo			COLUMN TRAN LOCATION
					F3C1 1134-1135

ENTRY NAME: APPROXIMATE YEAR OF THE EVENT

SECTION: Career Transitions SECTION ITEM NO.: 006

DEFINITION:

A two-digit code indicating the year of the career event.

ITEM(S):

What was/is the approximate year of the event?

- 1. 1981
- 2. 1982
- 3. 1983
- 4. 1984
- 5. 1985
- 6. 1986
- 7. 1987
- 8. 1988
- 9. 1989
- 10. 1990
- 11. 1991
- 12. 1992

ITEM	AWO	SWO			COLUMN TRAN LOCATION

ENTRY NAME: DID EVENT INVOLVE RELOCATION

SECTION: Career Transitions SECTION ITEM NO.: 007

DEFINITION:

A one-digit code indicating whether career event involved a relocation.

ITEM(S):

Does this event involve a relocation (PCS)?

- 1. Yes
- 2. No
- 3. Uncertain

ITEM	AWO	SWO	DESIG WOR		TRAN LOCATION
		-		•	F3D 1138

ENTRY NAME: CHANGE FOR BETTER OR WORSE

SECTION: Career Transitions SECTION ITEM NO.: 008

DEFINITION:

A one-digit code indicating whether change was for the better or for the worse.

ITEM(S):

For you, was/is this a change for the better or for the worse?

- Definitely for the better
 Probably for the better
- 3. Probably for the worse
- 4. Definitely for the worse

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Better or wo	orse -	-	_	_	~	-	-	G2	1139
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ENTRY NAME: CONTROL OVER THIS EVENT

SECTION: Career Transitions SECTION ITEM NO.: 009

DEFINITION:

A one-digit code indicating how much control officer had over aspects of the event.

ITEM(S):

How much control did/do you feel that you had/will have over all the different aspects of this event?

- 1. Complete Control
- 2.
- 3. Some Control
- 4.
- 5. No Control

ITEM	AWO	swo	GURL	DESIG W	WOR	GOR	RET	TRAN	COLUMN LOCATION
Control	-	_	-	-	-	-	-	G3	1140

ENTRY NAME: HOW MUCH YOU STAND TO GAIN

SECTION: Career Transitions SECTION ITEM NO.: 010

DEFINITION:

A series of one-digit responses indicating how much officer has to gain from this event.

ITEM(S):

Looking at all the real or anticipated effects of this event (responsibility, money, friends, family time, autonomy, etc.) provide an estimate of how much you stand to gain:

- 1. In your personal life
- 2. For your personal career goals
- 3. For your Navy career
- 4. For your family life

- 1. Very Little To Gain
- 2.
- 3. A Moderate Amount To Gain
- 4.
- 5. A Great Deal To Gain

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Personal 1:	ife -	_	_		-	-	G4A	1141
2. Career goal	ls -	-	-		_	-	G4B	1142
3. Navy caree	r -	-	-		-	-	G4C	1143
4. Family life	<u> </u>	-	-		-	-	G4D	1144
]
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ENTRY NAME: HOW MUCH YOU STAND TO LOSE

SECTION: Career Transitions SECTION ITEM NO.: 011

DEFINITION:

A series of one-digit responses indicating how much officer stands to lose from this event.

ITEM(S):

Looking at all the real or anticipated effects of this event (responsibility, money, friends, family time, autonomy, etc.) provide an estimate of how much you stand to lose:

- 1. In your personal life
- For your personal career goals
 For your Navy career
- 4. For your family life

- 1. Very Little To Lose
- 2.
- 3. A Moderate Amount To Lose
- 4.
- 5. A Great Deal To Lose

ITEM	AWO	SWO	GURL	DESIG WO	R GOR	RET	COLUMN TRAN LOCATION	Į
1. Personal li	fe -	_	-	~ -	_	-	G5A 1145	
2. Career goal		-	-	~ -	-	-	G5B 1146	
3. Navy career		-	-		-	-	G5C 1147	
4. Family life		-	-	~ -	-	-	G5D 1148	
-							1	

ENTRY NAME: WHEN I LEFT IT FELT LIKE A BIG CHANGE

SECTION: Career Transitions SECTION ITEM NO.: 012

DEFINITION:

A one-digit code indicating whether leaving active duty service felt like a big change.

ITEM(S):

When I left active duty service, it felt like a big change:

- 1. Strongly Disagree
- 2. Disagree
- 3. Uncertain
- 4. Agree
- 5. Strongly Agree

ITEM	AWO	SWO	DESIG WOR		TRAN	•
			- B1			

ENTRY NAME: SATISFACTION WITH DECISION TO LEAVE

SECTION: Career Transitions SECTION ITEM NO.: 013

DEFINITION:

A one-digit code indicating how satisfied officer is with decision to leave the Navy.

ITEM(S):

Taking everything into account, how satisfied are you with your decision to leave the Navy?

- 1. Very Dissatisfied
- 2. Dissatisfied
- 3. Neither Satisfied Nor Dissatisfied
- 4. Satisfied
- 5. Very Satisfied

ITEM				TRAN	L	DLUMN DCATION
Satisfaction						

ENTRY NAME: HOW EASY TO ADJUST TO JOB AFTER CHANGE

SECTION: Career Transitions SECTION ITEM NO.: 014

DEFINITION:

A one-digit code indicating how easy it was for officer to adjust to job after the change.

ITEM(S):

If you have recently completed a career event (the one marked on page 11), how easy or difficult was it for you to adjust to your job after the change? If you have not yet gone through the career event (on page 11), how easy or difficult do you anticipate it will be for you to adjust to your job after making the change?

- 1. Very difficult
- 2. Difficult
- 3. Uncertain
- 4. Easy
- 5. Very easy

ITEM	AWO	SWO	DESIG WOR		TRAN	LOCATION
Adjustment						1151

ENTRY NAME: HOW EASY FOR FAMILY TO ADJUST TO CHANGE

SECTION: Career Transitions SECTION ITEM NO.: 015

DEFINITION:

A one-digit response indicating how easy it was for officers' family to adjust after the change.

ITEM(S):

If you have recently completed a career event, how easy or difficult was it for your family to adjust after the change? If you have not yet gone through the career event, how easy or difficult do you anticipate it will be for your family to adjust after making the change?

- 1. Very difficult
- 2. Difficult
- 3. Uncertain
- 4. Easy
- 5. Very easy
- 6. Not applicable

ITEM	AWO	SWO			COLUMN TRAN LOCATION
Family adjust					

ENTRY NAME: HOW IMPORTANT A ROLE HAS NAVY CAREER PLAYED

SECTION: Career Transitions SECTION ITEM NO.: 016

DEFINITION:

A one-digit code indicating how important a role an officers' Navy career has played.

ITEM(S):

Of all of your experiences since high school, how important a role has your Navy career played?

- 1. Not at all Important
- 2. Somewhat Important
- 3. Considerably Important
- 4. Very Important
- 5. Of Utmost Importance

ITEM	AWO				COLUMN LOCATION
Important role					

ENTRY NAME: IMPORTANCE OF RESIGNATION FROM NAVY

SECTION: Career Transitions SECTION ITEM NO.: 017

DEFINITION:

A one-digit code indicating how important resignation from the Navy was to the officer.

ITEM(S):

How important was resignation from the Navy to you at the time you resigned?

- 1. Not at all Important
- 2. Somewhat Important
- 3. Considerably Important
- 4. Very Important
- 5. Of Utmost Importance

ITEM	AWO	SWO			LOCATION
Resignation					

ENTRY NAME: DIFFICULTY IN ADJUSTING TO CIVILIAN LIFE

SECTION: Career Transitions SECTION ITEM NO.: 018

DEFINITION:

A series of one-digit responses indicating how difficult it was for officer to adjust to civilian life after retiring.

ITEM(S):

How difficult has it been to adjust to civilian life since you retired from the Navy?

Answer for each point in time presented below (N/A=8):

- 1. 6 months after retiring from the Navy.
- 2. 1 year after retiring.
- 3. 1-1/2 years after retiring.
- 4. 2 years after retiring.
- 5. 3 years after retiring.
- 6. 4 years after retiring.
- 7. 5 years after retiring.

- 1. Very Difficult
- 2. Moderately Difficult
- 3. Neutral
- 4. Moderately Enjoyable
- 5. Very Enjoyable

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. 6 months	-	-	-	_	_	_	E1A	_	1155
2. 1 year	-	-	-	_	-	-	E1B	-	1 1156
3. $1-1/2$ yrs.	-	-	-	-	-	-	E1C	-	1157
4. 2 years	-	-	-	-	-	-	E1D	-	1158
5. 3 years	-	-	-	-	-	-	ElE	-	1159
6. 4 years	-	-	-	-	_	-	ElF	~	1160
7. 5 years	-	~	-	~	-	-	E1G	-	1161
									1

ENTRY NAME: QUICKLY DID REQUEST TO RETIRE PROCEED

SECTION: Career Transitions SECTION ITEM NO.: 019

DEFINITION:

A one-digit code indicating how long an officer's request to retire proceeded.

ITEM(S):

If your retirement from the Navy was voluntary, how quickly, from an administrative standpoint, did your request to retire proceed? (Put "8" if your retirement was mandatory.)

- 1. Extremely Quickly
- 2.
- 3.
- 4. Neither Quickly Nor Slowly
- 5.
- 6.
- 7. Extremely Slowly

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Request to	retire-	-	-	_	-	_	C4	-	1162
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								1	
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APPENDIX N MATERIEL PROFESSIONAL

ENTRY NAME: AREA OF CURRENT ASSIGNMENT

SECTION: Materiel Professional SECTION ITEM NO.: 001

DEFINITION:

A one-digit code indicating the area of officers' current assignment.

ITEM(S):

Your current assignment is in the area of:

- 1. Acquisition
- 2. Logistics
- 3. Planning and Policy
- 4. Fleet Support
- 5. Test and Evaluation
- 6. Research and Development

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Area of assig.		_	-	11	_	-	-	- !	1163
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ENTRY NAME: PRESENT BILLET CLASSIFIED AS

SECTION: Materiel Professional SECTION ITEM NO.: 002

DEFINITION:

A one-digit code indicating what an officer's present billet is classified as.

ITEM(S):

What is your present billet classified as?

- 1. It is an MP billet
- 2. Don't know if it is an MP billet or not
- 3. It is not an MP billet

ITEM	 			TRAN	LOCATION
Present billet					

ENTRY NAME: HOW LONG HAVE YOU BEEN IN PRESENT ASSIGNMENT

SECTION: Materiel Professional SECTION ITEM NO.: 003

DEFINITION: .

A one-digit code indicating how long officer has been in present assignment.

ITEM(S):

How long have you been in your present assignment?

- 1. On way to new assignment
- 2. 2 months or less
- 3. 3-4 months
- 4. 5-6 months
- 5. 7-8 months
- 6. 9-10 months
- 7. 11-12 months
- 8. More than a year

ITEM				COLUMN TRAN LOCATION
Length of time				- 1165

ENTRY NAME: NEXT ASSIGNMENT IS

SECTION: Materiel Professional SECTION ITEM NO.: 004

DEFINITION:

A one-digit code indicating what officer's next assignment will be.

ITEM(S):

My next assignment is:

- 1. An MP billet
- 2. Not an MP billet
- 3. Don't know

ITEM	 	_		TRAN	LOCATION
Next assign.					

ENTRY NAME: LEVEL OF AGREEMENT / MP

SECTION: Materiel Professional SECTION ITEM NO.: 005

DEFINITION:

A series of one-digit responses indicating level of agreement with various items dealing with Materiel Professional path.

ITEM(S):

Please indicate your level of agreement with each of the following items.

- 1. My undergraduate education is directly applicable to my present work
- 2. My graduate education is directly applicable to my present work
- It was my management experience as a warfare officer or (G) URL, that is essential to my present assignment
- 4. I have been able to apply my specific warfare knowledge in my present position
- 5. It is primarily my experience as an MP or related billets experience that is essential to effective MP performancy
- 6. To be most effective, officers should be rotated between MP and non-MP billets
- 7. A technical background (i.e.engineering or science) is essential to being an effective MP officer
- 8. Mastery of technical language is more important than mastery of current technical concepts
- 9. An officer should have a subspecialty before becoming an MP
- 10. I would recommend the MP career path to other officers
- 11. CDR command is essential to performing effectively as an MP

- 1. Strongly Disagree
- 2.
- Not Sure
- 4.
- 5. Strongly Agree
- 6. N/A

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Undergrad.	_	-	_	I5A	-	-	_	_	1	1167
2. Graduate	-	-	-	I5B	-	_	-	-	i	1168
 Management 	_	_	_	I5C	-	-	_	-	Ì	1169
4. Warfare know	w	-	-	I5D	_	-	-	-	ĺ	1170
5. Effective M		-	-	I5E	-	-	-	_	1	1171
6. MP & non-MP	-	-	-	I5F	_	-	-	-	1	1172
7. Technical	_	-	-	I5G	-	-	-	_		1173
8. Mastery	-	-	-	I5H	-	-	-	-	1	1174
9. Subspecialty	y -	-	-	151	-	-	-	-	1	1175
10.MP path	· -	-	-	I5J	-	-	-	-	1	1176
11.CDR command	-	_	-	I5K	-	-	-	-	1	1177
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									- 1	

ENTRY NAME: HOW DID YOU BECOME AN MP

SECTION: Materiel Professional SECTION ITEM NO.: 006

DEFINITION: .

A one-digit code indicating how officer became an MP.

ITEM(S):

How did you become an MP?

- 1. I applied and was accepted by the board
- 2. Even though I didn't apply I was selected
- 3. Other (please explain)

ITEM	AWO	SWO	GURL	DESIG WOR	GOR	RET		LOCATION
MP	-	-	-	16 -	-	-	- !	1178
	*						!	

ENTRY NAME: HOW DO YOU EVALUATE MP CAREER PATH

SECTION: Materiel Professional SECTION ITEM NO.: 007

DEFINITION:

A one-digit code evaluating the MP career path.

ITEM(S):

Compared to other careers in the Navy, how do you evaluate the MP career path?

- 1. Very Poor
- 2.
- 3.
- 4. Average
- 5.
- 6.
- 7. Very Good
- 8. N/A

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Evaluation	-	-	-	17	_	-	-	-	1179
•									!

ENTRY NAME: NUMBER OF MP ASSIGNMENTS

SECTION: Materiel Professional SECTION ITEM NO.: 008

DEFINITION:

A one-digit code indicating number of MP assignments officer has had.

ITEM(S):

How many MP assignments have you had?

- 1 2
- 2.
- З.
- 4.
- 6 or more

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
Assignments	-	-	-	18	-	-	-	-	1180
									1
									! !

APPENDIX O
PERFORMANCE

ENTRY NAME: EFFECTIVENESS IN LEADERSHIP ROLE

SECTION: Performance SECTION ITEM NO.: 001

DEFINITION: -

A one-digit code indicating effectiveness of officer in leadership role.

ITEM(S):

How effective are you in carrying out your duties in your present leadership role?

- 1. Very effective
- 2. Effective
- 3. Holding my own
- 4. Ineffective
- 5. Very ineffective6. Don't know

				TRAN LOCATION
Leader role				

ENTRY NAME: EFFECTIVENESS IN MANAGERIAL ROLE

SECTION ITEM NO.: 002 SECTION: Performance

DEFINITION: .

A one-digit code indicating effectiveness of officer in managerial role.

ITEM(S):

How effective are you in carrying out your duties in your present managerial role?

- 1. Very effective
- 2. Effective
- 3. Holding my own
- 4. Ineffective
- 5. Very ineffective6. Don't know

ITEM	AWO		DESIG WOR		TRAN	
Manager role						

ENTRY NAME: CONFIDENCE IN LEADERSHIP ABILITIES

SECTION: Performance SECTION ITEM NO.: 003

DEFINITION: ..

A one-digit code indicating officers' confidence in leadership abilities.

ITEM(S):

Overall, how much confidence do you have in your leadership abilities?

- 1. A great deal
- 2. Some
- 3. Little
- 4. None
- 5. Don't know

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN
Confidence	-	-	-	-	_	-	-	J3 	1183

ENTRY NAME: HIGHEST GRADE YOU CAN ACHIEVE

SECTION: Performance SECTION ITEM NO.: 004

DEFINITION: -

A one-digit code indicating the highest grade an officer feels he/she can achieve.

ITEM(S):

Given your history of performance in the Navy, what is the highest grade you think you can achieve?

- 1. LT
- 2. LCDR
- 3. CDR
- 4. CAPT
- 5. RADM, Lower half
- 6. RADM, Upper half
- 7. VADM
- 8. ADM

ITEM	AWO	SWO			COLUMN TRAN LOCATION
					J4 1184

ENTRY NAME: PERFORMANCE INACCURATELY PORTRAYED

SECTION: Performance SECTION ITEM NO.: 005

DEFINITION:

A one-digit code indicating to what degree an officer feels his/her performance was inaccurately portrayed on most recent FitRep.

ITEM(S):

To what degree do you think your performance was inaccurately portrayed on your most recent fitness report?

- 1. Performance was considerably higher than reported
- 2. Performance was somewhat higher than reported
- 3. Performance was accurately reported
- 4. Performance was somewhat lower than reported
- 5. Performance was considerably lower than reported

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN !	COLUMN LOCATION
Inaccurate	-	-	-	-	-	-	-	J6	1185
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ENTRY NAME: FITNESS REPORT (PERCENTAGE)

SECTION: Performance SECTION ITEM NO.: 006

DEFINITION:

A one-digit code indicating in which percentage an officer's Fitness Report was.

ITEM(S):

Generally speaking, were your fitness reports in

- 1. Top 1%
- Top 5% 2.
- 3. Top 10%
- Top 30% Top 50% 4.
- 5.
- 6. Bottom 50%

ITEM	AWO	SWO	DESIG		TRAN	LOCATION
Percentage						

ENTRY NAME: FITNESS REPORT

SECTION: Performance SECTION ITEM NO.: 007

DEFINITION:

A series of responses providing information from most recent fitness report received by an officer.

ITEM(S):

Please complete the following table by providing the indicated information from all of the fitness reports you received during your present tour and the tour preceding it. If you are enroute to a new assignment, use your last two tours,....No information from an individual will be reported.

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	J11A	J11A	K11A	-	_	_	_	J5A	1	1187-1188
2. Year	J11B		K11B	-	-	-	-	J5B	i	1189-1190
3. Sea/Shore		J11C	K11C	-	_	-	-	J5C	ĺ	1191
4. Field Circ.	J11D		K11D	-	-	-	-	J5D	Ī	1192
5. 1%	J11E	J11E	KllE	-	-	-	-	J5E	F	1193-1195
6.5%	J11F	J11F	KllF	-	-	-	-	J5F	1	1196-1198
7. 10%	J11G	J11G	K11G	_	-	_		J5G	- (1199-1201
8.30%	J11H	J11H	KllH	-	-	-	-	J5H		1202-1204
9.50%	J111	J11I	K11I	-	-	-	-	J5I	1	1205-1207
10.50%	J11J	J11J	K11J	-	_	_	-	J5J	1	1208-1210
11.30% Mar. Uns	s.JllK	J11K	KllK	-	-	-	_	J5K	1	1211-1213
12.Recmd Early	JllL	J11L	KllL	_	-	_	-	J5L	1	1214
13.Ranking	J11M	J11M	KllM	_	-	-	_	J5M	1	1215-1217
14.Num. Recmd	J11N	J11N	KllN	-	-	-	-	J5N	1	1218-1220
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NOTES:

Question #3 differs in GURL:

Operational/Nonoperational

ENTRY NAME: FITNESS REPORT2

SECTION: Performance SECTION ITEM NO.: 008

DEFINITION:

A series of responses providing information from second most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg
 Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
ITEM 1. Month 2. Year 3. Sea/Shore 4. Field Circ. 5. 1% 6. 5% 7. 10% 8. 30% 9. 50% 10.50% 11.30% Mar.Uns. 12 Recmd Early 13.Ranking 14 Num. Recmd	J12A J12B J12C J12D J12F J12F J12G J12H J12I J12J J12L J12L	J12A J12B J12C J12D J12E J12F J12G J12H J12I J12X J12K J12L	GURL K12A K12B K12C K12C K12F K12F K12F K12F K12H K12J K12L K12N	DESIG	WOR	GOR	RET			
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NOTES:

Question #3 differs in GURL:

Operational/Nonoperational

ENTRY NAME: FITNESS REPORT3

SECTION ITEM NO.: 009 SECTION: Performance

DEFINITION:

A series of responses providing information from third most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore 3.
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%) 8. Evaluation and Summary (30%)
- Evaluation and Summary / Typically Effective 9. (50%)
- Evaluation and Summary / Typically Effective 10. (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	J13A	J13A	K13A		-	-	_	_]	1255-1256
2. Year		J13B	K13B	-	_	-	_	-	Ĺ	1257-1258
3. Sea/Shore		J13C	K13C	-	-	-	_	_	İ	1259
4. Field Circ.	J13D		K13D	-	-	-	-	-	1	1260
5. 1%	J13E		K13E	_	_	-	-	-	1	1261-1263
6.5%	J13F	J13F	K13F	-	-	-	-	-	١	1264-1266
7. 10%	J13G	J13G	K13G	-	-	-	-	-	I	1267-1269
8. 30%	J13H	J13H	K13H	_	-	-	-	-	H	1270-1272
9. 50%	J13I	J13I	K13I	-	-	-	-	-	1	1273-1275
10.50%	J13J	J13J	K13J	-	-	-	-	-	1	1276-1278
11.30% Mar. Uns	.J13K	J13K	K13K	-	-	-	-	-	1	1279-1281
12.Recmd Early	J13L	J13L	K13L	-	-	-	-	-	1	1282
13.Ranking	J13M	J13M	K13M	-	-	-	-	-	1	1283-1285
14.Num Recmd	J13N	J13N	K13N	-	-	-		-	1	1286-1288
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NOTES:

Question #3 differs in GURL:

Operational/Nonoperational

ENTRY NAME: FITNESS REPORT4

SECTION: Performance SECTION ITEM NO.: 010

DEFINITION:

A series of responses providing information from fourth most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Month	J14A	J14A	K14A	_	_	-	-	-	1289-1290
2. Year			K14B	-	-	_	_		1291-1292
Sea/Shore	J14C	J14C	K14C	-	_	-	-	-	1293
4. Field Circ.	J14D		K14D	-	-	_	-	-	1294
5. 1%	J14E	J14E	K14E	-	-	-	-	-	1295-1297
6.5%	J14F	J14F	K14F	-	-	-		-	1298-1300
7. 10%	J14G	J14G	K14G	-	-	-	-	~	1301-1303
8. 30%	J14H	J14H	K14H	-	-	-	-	-	1304-1306
9.50%	J14I	J14I	K14I	-	-	_	-	-	1307-1309
10.50%	J14J	J14J	K14J	-	-	_	-	_	1310-1312
11.30% Mar. Uns	.J14K	J14K	K14K	-	-	-	_	-	1313-1315
12.Recmd Early	J14L	J14L	K14L	-	-	-	-	-	1316
13.Ranking	J14M	J14M	K14M	_	-	-	-	_	1317-1319
14.Num. Recmd	J14N	J14N	K14N	_	-	-	-	-	1320-1322
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NOTES:

Question #3 differs in GURL:

Operational/Nonoperational

ENTRY NAME: FITNESS REPORT5

SECTION: Performance SECTION ITEM NO.: 011

DEFINITION:

A series of responses providing information from fifth most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%) 8. Evaluation and Summary (30%)
- Evaluation and Summary / Typically Effective 9. (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Month	J15A	J15A	K15A	-	-	-	_	-	1323-1324
2. Year		J15B	K15B	-	_	-	-	-	1325-1326
3. Sea/Shore		J15C	K15C	-	-	_	_	-	1 1327
4. Field Circ.		J15D	K15D	-	-	_	-	-	1328
5. 1%		J15E	K15E	-	-	-	-	-	1329-1331
6.5%	J15F	J15F	K15F	_	_	-	_	_	1332-1334
7. 10%	J15G		K15G	-	-	_	-	-	1335-1337
8. 30%	J15H		K15H	-	-	-	-		1338-1340
9. 50%		J15I	K15I	-	_	-	-	_	1341-1343
10.50%		J15J	K15J	-	-	-	-	-	1344-1346
11.30% Mar. Uns			K15K		_	_	-	-	1 1347-1349
12.Recmd Early			K15L	_	_	-	-	_	1350
13.Ranking			K15M	_	_	_	_	-	1351-1353
	J15N		K15N	_	-	_	-	_	1354-1356
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NOTES:

Question #3 differs in GURL:

Operational/Nonoperational

ENTRY NAME: FITNESS REPORT6

SECTION ITEM NO.: 012 SECTION: Performance

DEFINITION:

A series of responses providing information from sixth most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- Evaluation and Summary (1%) 5.
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8.
- Evaluation and Summary (30%)
 Evaluation and Summary / Typically Effective 9. (50%)
- Evaluation and Summary / Typically Effective 10. (50%)
- Evaluation and Summary / Bottom (30% Marg 11. Unsat)
- Early Promotion (Recmd Early) 12.
- 13. Early Promotion (Ranking)
- Early Promotion (Num Recmd) 14.

ITEM	OWA	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Month	J16A	J16A	K16A	-	_	-	-	-	1 1357-1358
2. Year	J16B	J16B	K16B	_	-	-	-	-	1359-1360
Sea/Shore	J16C	J16C	K16C	-	-	-	-	-	1361
4. Field Circ.	J16D	J16D	K16D	-	-	-	-	-	1 1362
5. 1%		J16E	K16E	-	-	-	~	-	1363-1365
6.5%	J16F	J16F	K16F	-	-	-	-	-	1366-1368
7. 10%			K16G	-	-	-	-	-	1369-1371
8. 30%	J16H	J16H	K16H	-	-	-	-	-	1372-1374
9. 50%	J16I	J16I	K16I	-	-	-	-	-	1375-1377
10.50%	J16J	J16J	K16J	-	-	-	-	-	1378-1380
11.30% Mar. Uns	.J16K	J16K	K16K	-	-	-	-	-	1381-1383
12.Recmd Early	J16L		K16L	-	-	-	-	-	1 1384
13.Ranking	J16M	J16M	K16M	-	_	-	~	-	1385-1387
14.Num. Recmd	J16N	J16N	K16N	-	-	-	-	-	1388-1390
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NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT7

SECTION: Performance SECTION ITEM NO.: 013

DEFINITION:

A series of responses providing information from seventh most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- 3. Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	J17A	J17A	K17A	-	_	-	_	_	1	1391-1392
2. Year	J17B	J17B	K17B	-	_	-	_	_	1	1393-1394
Sea/Shore	J17C	J17C	K17C	-	-	-	-	_	1	1395
4. Field Circ.	J17D	J17D	K17D	-	-	-	_	_	1	1396
5. 1%	J17E	J17E	K17E	-	-	-	-	-	i	1397-1399
6.5%	J17F	J17F	K17F	-	-	-		_	1	1400-1402
7. 10%	J17G	J17G	K17G	-	-	-	-	-	1	1403-1405
8. 30%	J17H	J17H	K17H	-	-	-	-	_	1	1406-1408 _
9. 50%	J17I	J17I	K17I	-	-	-	-	-	1	1409-1411
10.50%	J17J	J17J	K17J	-	-	-	-	-	1	1412-1414
11.30% Mar. Uns	.J17K	J17K	K17K	-	-	-	~		1	1415-1417
12.Recmd Early	J17L	J17L	K17L	-	-	-	-	-	1	1418
13.Ranking	J17M	J17M	K17M	-	-	-	-	-	1	1419-1421
14.Num. Recmd	J17N	J17N	K17N	-	-	-	-	-	1	1422-1424
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NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT8

SECTION: Performance SECTION ITEM NO.: 014

DEFINITION:

A series of responses providing information from eighth most recent fitness report received by an officer.

ITEM(S):

- Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- Evaluation and Summary (5%) 6.
- 7. Evaluation and Summary (10%)
- 8.
- Evaluation and Summary (30%)
 Evaluation and Summary / Typically Effective 9. (50%)
- 10. Evaluation and Summary / Typically Effective
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Month	J18A	J18A	K18A	-	_	<u>-</u>		_	1425-1426
2. Year	J18B	J18B	K18B	-	_	-	***	_	1427-1428
Sea/Shore [*]	J18C	J18C	K18C	-	-	-	-	-	1429
4. Field Circ.	J18D	J18D	K18D	-	-	-	-	-	1430
5. 1%	J18E	J18E	K18E	-	-	-	-	-	1431-1433
6. 5 %	J18F	J18F	K18F	-	-	-	-	_	1434-1436
7. 10%	J18G	J18G	K18G	-	-	-	-	-	1437-1439
8. 30%	J18H	J18H	K18H	-	-	-	-	- .	1440-1442
9. 50%	J18I	J18I	K18I	-	-	-	-	-	1443-1445
10.50%	J18J	J18J	K18J	-	-	_	-	_	1446-1448
11.30% Mar. Uns	.J18K	J18K	K18K	-	-	-	-	-	1449-1451
12.Recmd Early	J18L	J18L	K18L	-	-	-	-	-	1452
13.Ranking	J18M	J18M	K18M	-	-	_	-	-	1453-1455
14.Num. Recmd	J18N	J18N	K18N	-	-	-	-	-	1456-1458
									
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NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT9

SECTION: Performance SECTION ITEM NO.: 015

DEFINITION:

A series of responses providing information from ninth most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	-	COLUMN LOCATION
1. Month	J19A	J19A	K19A	-	-	_		_	- <i>-</i> 1	1459-1460
2. Year	J19B	J19B	K19B	~	-	_	_	-	•	1461-1462
Sea/Shore	J19C	J19C	K19C	-	-	-	_	_	i	1463
4. Field Circ.	J19D	J19D	K19D	-	-	_	_	_	i	1464
5. 1%	J19E	J19E	K19E	-	-	_	_	_	•	1465-1467
6. 5 %	J19F	J19F	K19F	-	-	-	_	_	•	1468-1470
7. 10%	J19G	J19G	K19G	-	-	_	_	_	Ĺ	1471-1473
8. 30%	J19H	J19H	K19H	-	-	-	-	_	•	1474-1476
9.50%	J19I	J19I	K19I	-	-	-	_	_	i	1477-1479
10.50%	J19J	J19J	K19J	-	_	_	-	_	•	1480-1482
11.30% Mar. Uns	.J19K	J19K	K19K	-	-	-	-	_		1483-1485
12.Recmd Early			K19L	-	-	_	-	_	•	1486
13.Ranking	J19M	J19M	K19M	-	-	-	_	_	•	1487-1489
14.Num. Recmd	J19N	J19N	K19N	-	-	-	_	_	•	1490-1492
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NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT10

SECTION: Performance SECTION ITEM NO.: 016

DEFINITION:

A series of responses providing information from tenth most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	J110A	J110A	K110A	-	-	_	_	-	1	1493-1494
	J110B			-	_	***	-	-	ĺ	1495-1496
3. Sea/Shore				-	_	-	-	-	Ĺ	1497
4. Field Circ.				-	-	_	-	_	i	1498
5. 1%	J110E	-		_	-	_	-	_	i	1499-1501
6. 5%	J110F	J110F		-	-	_	_	-	i	1502-1504
7. 10%		J110G		-	_	-	-	_	i	1505-1507
8. 30%		J110H		_	_	_	_	-	i	1508-1510
9. 50%		J110I		-	-		-	_	i	1511-1513
10.50%				-	-	-	-	_	j	1514-1516
11.30% Mar.Uns	-			-	-	_		_	İ	1517-1519
12.Recmd Early		J110L		-	_	_	-	_	i	1520
13.Ranking		J110M		-	-	_	-	-	į	1521-1523
14.Num. Recmd				-	_	-	_	_	i	1524-1526
									.	

NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT11

SECTION: Performance SECTION ITEM NO.: 017

DEFINITION:

A series of responses providing information from eleventh most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	COLUMN LOCATION
1. Month	J111A	J111A	K111A	-	-	-	_	- j	1527-1528
2. Year	J111B	J111B	K111B	-	_	-	~	- 1	1529-1530
Sea/Shore	J111C	J111C	K111C	-	-	-	-	- 1	1531
4. Field Circ.	J111D	J111D	K111D	-	-	-	-	- 1	1532
5.1%	J111E	J111E	K111E	-	-	-	~	- 1	1533-1535
6. 5%	J111F	J111F	K111F	-	-	-	-	- 1	1536-1538
7. 10%	J111G	J111G	K111G	-	-	-	-	- 1	1539-1541
8. 30%	J111H	J111H	K111H	-	-	-	-	- j	1542-1544
9. 50%	J111I	J111I	K111I	-	-	-	-	- 1	1545-1547
10.50%	J111J	J111J	K111J	-	-	-	-	- 1	1548-1550
11.30% Mar.Uns.	.J111K	J111K	K111K	-	-	~	_	-	1551-1553
12.Recmd Early	J111L	J111L	K111L	-	-	~	-	- 1	1554
13.Ranking	J111M	J111M	K111M	-	-	~	_	-	1555-1557
14.Num.Recmd	J111N	J111N	K111N	-	-	-	-	- 1	1558-1560
								1	
								1	
								J	
								1	
								1	
								1	
								1	

NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT12

SECTION: Performance SECTION ITEM NO.: 018

DEFINITION:

A series of responses providing information from twelfth most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	SWO	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	.T112A	J112A	K112A						1	1561-1562
2. Year		J112B		-	-	_	-	_	ì	1563-1564
3. Sea/Shore		J112C		-	-	_	-	-	i	1565
4. Field Circ.				-	-	-	_	-	i	1566
5. 1%		_	K112E	-	-	_	-	-		1567-1569
6.5%	J112F	J112F	K112F	-	-	_	-	-	1	1570-1572
7. 10%	J112G	J112G	K112G	-	-	-	-	-	1	1573-1575
8. 30%	J112H	J112H	K112H	-	-	-	-	-	1	1576-1578
9. 50%	J112I	J112I	K112I	-	_	-	-	-	1	1579-1581
10.50%	J112J	J112J	K112J	-	-	-	-	-	1	1582-1584
11.30% Mar.Uns.	J112K	J112K	K112K	-	-	_	-	-	1	1585-1587
12.Recmd Early	J112L	J112L	K112L	-	-	_	-	-	1	1588
13.Ranking	J112M	J112M	K112M	-	-	-	-	-	1	1589-1591
14.Num. Recmd	J112N	J112N	K112N	-	-	-	-	-	1	1592-1594
									1	
									1	
									1	

NOTES:

Question #3 differs in GURL:

ENTRY NAME: FITNESS REPORT13

SECTION: Performance SECTION ITEM NO.: 019

DEFINITION:

A series of responses providing information from thirteenth most recent fitness report received by an officer.

ITEM(S):

- 1. Date (Month)
- 2. Date (Year)
- Sea/Shore
- 4. Field Circled
- 5. Evaluation and Summary (1%)
- 6. Evaluation and Summary (5%)
- 7. Evaluation and Summary (10%)
- 8. Evaluation and Summary (30%)
- 9. Evaluation and Summary / Typically Effective (50%)
- 10. Evaluation and Summary / Typically Effective (50%)
- 11. Evaluation and Summary / Bottom (30% Marg Unsat)
- 12. Early Promotion (Recmd Early)
- 13. Early Promotion (Ranking)
- 14. Early Promotion (Num Recmd)

ITEM	AWO	swo	GURL	DESIG	WOR	GOR	RET	TRAN	1	COLUMN LOCATION
1. Month	.T113A	J113A	K113A	-	-	_	_	_	1	1595-1596
2. Year		J113B		-	_	_	_	-	i	1597-1598
3. Sea/Shore		J113C		-	-	-	-	-	İ	1599
4. Field Circ.		J113D		-	-	-	-	-	ĺ	1600
5. 1%		J113E		-	-	_	-	-	1	1601-1603
6.5%	J113F	J113F	K113F	-	-	-	-	-	1	1604-1606
7. 10%	J113G	J113G	K113G	-	-	-		-	1	1607-1609
8. 30%	J113H	J113H	K113H	_	-	-	-	-	1	1610-1612
9.50%	J113I	J113I	K113I	-	-	-	-	-	1	1613-1615
10.50%	J113J	J113J	K113J	-	-	-	-	-	1	1616-1618
11.30% Mar.Uns.	J113K	J113K	K113K	-	-	-	-	-	1	1619-1621
12.Recmd Early	J113L	J113L	K113L	-	_	-	-	-	1	1622
13.Ranking		J113M	K113M	-	-	-	-	-	ĺ	1623-1625
14.Num. Recmd	J113N	J113N	K113N	-	-	-	-	_	-	1626-1628
									!	
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									1	
									J I	
									i i	
									1	

NOTES:

Question #3 differs in GURL:

APPENDIX P OFFICER MASTER FILE DATA

ENTRY NAME: ACADEMIC PROFILE CODE OMF ITEM NO.: 001

OMF CODE: ACPROF COLUMN(S) 1710-1712

DEFINITION: A three-position numeric code used in determining PG school eligibility.

1. First digit is the Quality Point Rating Code (Repeated courses and failures are computed).

Code	Grade	Ouality Point Rating Range
0	$\overline{A-/A}$	3.60 - 4.00
1	B+	3.20 - 3.59
2	B-/B	2.60 - 3.19
3	C+	2.20 - 2.59
4	Č	1.90 - 2.19
5	C- or belo	w 0 - 1.89

2. Second digit is the Math Qualification Code.

<u>Code</u>	<u>Definition</u>
0	Signficant post-calculus math with B average
1	2 or more calculus courses with B+ average
2	2 or more calculus courses with C+ average
3	1 calculus course with C grade or better
4	At least 2 pre-calculus courses with B
	average or better
5	At least one pre-calculus course with C grade
6	No math with C grade

3. Third digit is the Technical Qualification Code. Used for technical curriculum requiring physical science for entrance.

		Upper Div Courses in
	Lower Division	Eng/Physical Science
Code	Calculus-Based Physics	<u> </u>
0		B+ average
1		C+ average
2	Complete sequence taken B+ average	
3	Complete sequence taken C+ average	
4	At least one course with C grade	
5	None	

ENTRY NAME: ACTIVE DUTY BASE DATE OMF ITEM NO.: 002

OMF CODE: ABDBYR COLUMN(S) 1713-1714

ABDBMO 1715-1716 ABDBDA 1717-1718

DEFINITION: A six-digit code (last 2 digits of year, month, and day) representing the date when active duty (enlisted, warrant, and commissioned) in any of the U.S. Armed Services and their reserve components would have begun if it were continuous to the present.

ENTRY NAME: ACTIVITY MISSION CODE OMF ITEM NO.: 003

OMF CODE: ACMISCOD COLUMN(S) 1719-1720

DEFINITION A two-character alphanumeric code which groups activities by mission. This code relates an activity to an Officer Support Branch placement desk for distribution purposes. Generally, codes A-I are assigned to sea duty activities and codes J-Z are assigned to shore activities.

NOTES:

For listing of codes, please refer to OFFICER MASTER FILE (OMF) DATA ELEMENTS DICTIONARY, ITEM 1-7.

ENTRY NAME: ACTUAL LOSS DATE OMF ITEM NO.: 004

OMF CODE: LOSDATYR COLUMN(S) 1721-1722

LOSDATMO 1723-1724 LOSDATDA 1725-1726

DEFINITION: A six-position field (last two digits of

year, month, and day) indicating loss date of P9

transaction.

ENTRY NAME: ADDITIONAL QUALIFICATION DESIGNATION	OMF ITEM NO.: 005
OMF CODE: AQD1 AQD2 AQD3 AQD4 AQD5 AQD6 AQD7 AQD8 AQD9 AQD10 AQD11 AQD12	COLUMN(S) 1727-1729 1730-1732 1733-1735 1736-1738 1739-1741 1742-1744 1745-1747 1748-1750 1751-1753 1754-1756 1757 1759 1760-1762

DEFINITION: A three-position alphanumeric code which identifies the attainment of skills and knowledges, certified by competent authority, in addition to those identified by the officer designator.

NOTES:

- 1. The first character identifies a broad occupational area closely related to the officer's designator.
- 2. The second character specifies the qualifications appropriate to that occupation area.
- 3. The third character further defines the specific qualifications.
- 4. For listing of codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS Vol I, Major Code Structures, Appendix C.

ENTRY NAME: ADDITIONAL QUALIFICATION OMF ITEM NO.: 006
DESIGNATION COUNTER

OMF CODE: AQDCOUNT COLUMN(S) 1763-1764

DEFINITION: A two-position numeric counter of the total number of Additional Qualification Designations recorded in the officer master record.

ENTRY NAME: ADDITIONAL QUALIFICATION DESIGNATION - DATE	OMF ITEM NO.: 007
OMF CODE: AQDDATE1 AQDDATE2 AQDDATE3 AQDDATE4 AQDDATE5 AQDDATE6 AQDDATE7 AQDDATE7 AQDDATE8 AQDDATE9 AQDDATE10 AQDDATE11 AQDDATE12	COLUMN(S) 1765-1766 1767-1768 1769-1770 1771-1772 1773-1774 1775-1776 1777-1778 1779-1780 1781-1782 1783-1784 1785-1786 1787-1788

DEFINITION: A two-position numeric year during which an Additional Qualification Designation was earned.

ENTRY NAME: AVIATION BILLET INDICATOR OMF ITEM NO.: 008

OMF CODE: AVBILIN COLUMN(S) 1789

DEFINITION: A one-position alphanumeric code which indicates the operational flying status of the billet in which an officer is currently serving.

<u>Code</u>	<u>Definition</u>
A	Operational flying billet. This officer was ordered in DIFOPS status and the MOF counter is being incremented monthly for gate purposes
С	Proficiency flying. Officer was ordered to duty involving proficiency flying (DIFPRO). The MOF counter <u>is not</u> being incremented (no longer used - retained for historical purposes).
Ο	This ABI is used for all aviation officers not ordered to DIFOPS or DIFPRO. The MOF counter <u>is not</u> being incremented.
(blank)	Current flying status under review or officer has acquired 18+ years aviation service

ENTRY NAME: AVIATION BILLET INDICATOR OMF ITEM NO.: 009

PENDING

OMF CODE: AVBILINP COLUMN(S) 1790

DEFINITION: A one-position alphanumeric code which indicates the operational flying status of the billet to

which an officer is ordered.

NOTES:

For codes, see OMF Item No.: 008, Aviation Billet

Indicator (AVBILIN)

ENTRY NAME: AVIATION OFFICER OMF ITEM NO.: 010

CONTINUATION PAY

START DATE

OMF CODE: AOCPSTYR COLUMN(S) 1791-1792

AOCPSTMO 1793-1794 AOCPSTDA 1795-1796

DEFINITION: A six-position date indicating the year, month, and day an officer started additional obligated service as a result of an Aviation Flight Bonus contract.

ENTRY NAME: AVIATION OFFICER OMF ITEM NO.: 011

CONTINUATION PAY

STOP DATE

OMF CODE: AOCPSPYR COLUMN(S) 1797-1798

AOCPSPMO 1799-1800 AOCPSPDA 1801-1802

DEFINITION: A six-position date indicating the year, month, and day an officer completed additional obligated service as a result of an Aviation Flight Bonus contract.

ENTRY NAME: AVIATION OFFICER

CONTINUATION PAY YEARS OBLIGATED

OMF CODE: AOCPYRS COLUMN(S) 1803

DEFINITION: A one-position field indicating the number of years an officer has obligated to serve as a result of an

Aviation Flight Bonus contract.

ENTRY NAME: AVIATION SERVICE OMF ITEM NO.: 013

ENTRY DATE

OMF CODE: AVSENTYR COLUMN(S) 1804-1805

AVSENTMO 1806-1807 AVSENTDA 1808-1809

OMF ITEM NO.: 012

DEFINITION: A six-position date (year, month, and day) an officer reported to an aviation activity to commence Primary

Flight Training.

ENTRY NAME: COMMAND SCREEN RESULTS OMF ITEM NO.: 014

OMF CODE: SCREEN COLUMN(S) 1810-1814

DEFINITION: A five-position alphanumeric code assigned to officers who have been considered by a Command Screening Board. The code describes the fiscal year considered, the type of command for which selected (or negative), and the standing (e.g., primary, alternate, etc.).

NOTES:

- 1. The first position of code indicates the final fiscal year in which most recent action was taken. An "X" indicates date of screening action not known.
- 2. The second position indicates Selection Category.
- 3. The third position indicates Board Sponsor.
- 4. The fourth position indicates type for which screened.
- 5. The fifth position indicates second type for which screened, if any.
- 6. For listing of codes for position 2 through 4, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Introduction, Item 103.

ENTRY NAME: DATE OF BIRTH OMF ITEM NO.: 015

OMF CODE: BIRTHYR
BIRTHMO
COLUMN(S) 1815-1816
1817-1818

BIRTHDA 1819-1820

DEFINITION: A six-digit date which shows the last 2 digits of year, month, and day of an officer's birth.

ENTRY NAME: DATE OF FIRST COMMISSION OMF ITEM NO.: 016

OMF CODE: COMMYR COLUMN(S) 1821-1822

COMMMO 1823-1824

DEFINITION: A four-digit date (last 2 digits of year and month) which indicates the acceptance and oath date of an

officer's first naval commission.

ENTRY NAME: DATE OF GAIN TO ACTIVE OMF ITEM NO.: 017

DUTY - INITIAL

OMF CODE: GAINYR COLUMN(S) 1825-1826

GAINMO 1827-1828

DEFINITION: A four-digit date (last two digits of year and month) which indicates when an officer reported for his

first tour of active duty.

ENTRY NAME: DATE OF RANK OMF ITEM NO.: 018

OMF CODE: RANKYR COLUMN(S) 1830-1831

RANKMO 1832-1833

DEFINITION: A four-digit date (last two digits of year and month) of an officer's date of rank in his PRESENT

GRADE.

NOTES:

Nine (99999999) may be recorded for officers whose date of rank is temporarily undetermined.

ENTRY NAME: **DECORATIONS CODE** OMF ITEM NO.: 019

OMF CODE: DECOCODE COLUMN(S) 1835

DEFINITION: A one-digit code reflecting the Navy decoration with the highest precedence awarded an officer. Decorations by other services and governments are not

included.

<u>Code</u>	<u>Definition</u>
1 2 3 4 5	Medal of Honor Navy Cross Distinguished Service Medal Silver Star Medal Legion of Merit
6 7 8 9 0	Distinguished Flying Cross Navy and Marine Corps Medal Bronze Star Medal Meritorious Service Award Air Medal

ENTRY NAME: **DEPENDENCY CODE** OMF ITEM NO.: 020

PRIMARY

OMF CODE: DEPEND1 COLUMN(S) 1836

DEFINITION: A one-position alphanumeric code where the primary dependent is defined as any person who bears to a member of the uniformed services any of the following relationships:

1. Lawful spouse

- 2. An unmarried child (including any of the following categories of children is such child is dependent on the member; a stepchild, an adopted child, or an illegitimate child whose alleged member-father has been judicially decreed to be the father of the child in writing by the member) who either:
 - A. is under 21 years of age; or
 - B. is incapable of self-support because of a mental or physical incapacity and is in fact dependent on the member for over one-half of his/her support.
- 3. The husband of a female member of the uniformed services is such dependent can prove that he is fact dependent on the female member for over half of his support.

<u>Code</u>	Defin	ition	Code	<u>Definition</u>
0	No primary	dependents	A	1 dependent child
1	Spouse	-	B	2 dependent children
1 2 3	Spouse & 1	dependent child	С	3 dependent children
3	Spouse & 2	dependent children	D	4 dependent children
4	Spouse & 3	dependent children	E	5 dependent children
5	Spouse & 4	dependent children	F	6 dependent children
6	Spouse & 5	dependent children	G	7 dependent children
7	Spouse & 6	dependent children	H	8 or more dependent children
8	Spouse & 7	dependent children	K	<pre>Married (no primary dependents) *</pre>
9	Spouse & 8 children	or more dependent		• ,

^{*}Used to indentify service members married to other service members.

ENTRY NAME: DEPENDENCY CODE OMF ITEM NO.: 021

SECONDARY

OMF CODE: DEPEND2 COLUMN(S) 1837

DEFNINTION: A one-position alphanumeric code which defines the dependency of a parent (includes step-parent, parent by adoption, or someone who has stood in loco parentis to the member at any time for a continuous period of at least 5 years before said member became 21 years of age) upon the service member.

<u>Code</u>	<u>Definition</u>	
0	No dependent parent	
J	1 dependent parent	
S	2 dependent parents	

ENTRY NAME: **DESIGNATOR** OMF ITEM NO.: 022

OMF CODE: DESIGOMF COLUMN(S) 1838-1841

DEFINITION: A four-digit numeric code used to categorize officers for accounting purposes and statistical purposes.

- 1. The first three digits are used to indicate an officer's billet or designation (for a listing of officer designator codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol I, Major Code Structures, Appendix B).
- 2. The fourth digit indicates an officer's grade or status.

<u>Code</u>	<u>Definition</u>
0	An officer of the regular Navy whose permanent grade is ensign or above.
1	An officer of the regular Navy whose permanent status is Warrant Officer.
2	A temporary officer of the regular Navy whose permanent status is enlisted.
3	An officer of the regular Navy who is on the retired list.
4	An officer of the Naval Reserve whose permanent grade is enlisted.

ENTRY NAME: **DESIGNATOR - PENDING** OMF ITEM NO.: 023

OMF CODE: DESIGPEN COLUMN(S) 1842-1844

DEFINITION: A three-digit code which indicates a change to the high order position of an officer's designator which will become effective upon his detachment from his current duty station.

NOTES:

Please refer to the MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol I, Major Code Structures, Appendix B.

ENTRY NAME: DESIGNATOR CHANGE OMF ITEM NO.: 024

HISTORY - DATE

OMF CODE: DESCHIYR COLUMN(S) 1845-1846

DESCH1MO 1847-1848
DESCH2YR 1849-1850
DESCH2MO 1851-1852

DEFINITION: A four-digit date (last two digits of year and month) indicating the date an officer's designator was changed. A maximum of two designator change dates are recorded (DESCH1YR and DESCH1MO describe the most recent designator change date).

ENTRY NAME: DESIGNATOR CHANGE OMF ITEM NO.: 025

HISTORY - DESIGNATOR

OMF CODE: DESCH1 COLUMN(S) 1853-1856

DESCH2 1857-1860

DEFINITION: A four-digit numeric code used to categorize officers for accounting and statistical purposes. Designators previously assigned to an officer are recorded in these fields. A maximum of two previous designators may be recorded (DESCH1 describes the most recent designator

change.

NOTES:

Designators 139X and 19XX will be deleted when space is required for other designators.

ENTRY NAME: DISTRIBUTION GRADE OMF ITEM NO.: 026

OMF CODE: DISGRADE COLUMN(S) 1861

DEFINITION: A one-position alphanumeric code which identifies the officer grade required for the billet currently occupied. The officer's grade can be actual or selected.

<u>Code</u>	<u>Grade</u>	Pay Grade	Abbr.
A	Fleet Admiral	012*	FADM
В	Admiral	010	ADM
С	Vice Admiral	09	VADM
D	Rear Admiral	08	RDMU
E	Rear Admiral (lower half)	07	RAML
G	Captain	06	CAPT
Н	Commander	05	CDR
I	Lieutenant Commander	04	LCDR
J	Lieutenant	03	LT
K	Lieutenant (junior grade)	02	LTJG
L	Ensign	01	ENS
M	Chief Warrant Officer-4	W4	CWO4
N	Chief Warrant Officer-3	W3	CW03
0	Chief Warrant Officer-2	W2	CWO2

^{*}Paygrade O12 is used here (vice paygrade O11) since paygrade O11 reflects an Admiral (paygrade O10) serving in certain billets for which additional pay is authorized (e.g., CNO, Chairman JCS).

ENTRY NAME: DISTRIBUTION GRADE

PENDING

OMF ITEM NO.: 027

COLUMN(S) 1862

OMF CODE: PNDGRADE

DEFINITION: A one-position alphanumeric code which identifies the grade required for a billet that an officer

has been ordered to. Grade of officer can be either current

or selected.

NOTES:

For codes, see OMF Item NO.: 026, Distribution Grade (DISGRADE).

ENTRY NAME: EDUCATION - COLLEGE NAME OMF ITEM NO.: 028

OMF CODE: COLLEGE1 COLUMN(S) 1863-1872

COLLEGE2 1873-1882

DEFINITION: A maximum ten alpha characters used to indicate the name of a school that an officer attended. School names are recorded only when education is above the high school level. A maximum of two college names may be recorded in an officer's record (COLLEGE1 describes the most recent school attended.

NOTES:

For listing of schools, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Appendix D.

ENTRY NAME: EDUCATION - LEVEL OMF ITEM NO.: 029

OMF CODE: EDLEVEL1 COLUMN(S) 1883
EDLEVEL2 1884

DEFINITION: A one-digit code used to reflect the level of an officer's educational achievement. A maximum of two degrees achieved may be recorded in an officer's record (EDLEVEL1 describes the most recent degree achieved).

Level Code	<u>Definition</u>
0 1	Less than high school. High School Graduate or high school level General Educational Development (GED) certificate.
2	Less than 2 years of college.
2 3	Two years of college credit, but less than 3 years.
4	Three or more years of undergraduate college credit, no bachelor's degree awarded; or a degree from a non-accredited school.
5	A minimum of 18 hours toward a master's degree, no degree awarded and no prior bachelor's degree has been earned.
6	PROF Baccalaureate degree or <u>certain</u> first professional degree (e.g., Law, Theology, Optometry, etc.)
7	Baccalaureate degree <u>and</u> a minimum of 18 hours toward a master's degree.
8	Master's degree or selected second professional degree.
R	Post-master's degree. Degree beyond the master's level but less than doctorate.
9	Doctor's degree, Ph.D or equivalent in selected fields.

ENTRY NAME: EDUCATION - MAJOR OMF ITEM NO.: 030

OMF CODE: EDMAJOR1 COLUMN(S) 1885-1886

EDMAJOR2 1887-1888

DEFINITION: A two-digit code used to reflect the major field of study if officer's record indicates more than two years of college. A maximum of two major fields of study may be recorded in an officer's record (EDMAJOR1 describes the most recent major field of study).

NOTES:

For listing of major codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, Officer Data Card, Appendix D.

ENTRY NAME: EDUCATION - SPONSOR OMF ITEM NO.: 031

OMF CODE: EDSPN1 (EDYEAR1) COLUMN(S) 1889

EDSPN2 (EDYEAR2) 1890

DEFINITION: A one-character alpha code used to identify Navy-sponsored graduate or advanced courses and special programs. A maximum of two courses or programs may be recorded in an officer's record (EDSPN1 describes the most recent course or program attended).

<u>Code</u>	<u>Definition</u>
A	Immediate Graduate Education Program (IGEP)
N	Navy-sponsored graduate or advanced courses
E	Navy-enlisted Scientific Educational Program (NESEP)
В	Junior Line Officer Advanced Scientific Educational Program (BURKE)
Z	Designated CNO Scholar
G	Advanced Education Program

ENTRY NAME: EDUCATION - YEAR COMPLETED OMF ITEM NO.: 032

OMF CODE: EDCOMYR1 COLUMN(S) 1891-1892

EDCOMYR2 1893-1894

DEFINITION: A two-digit code (last two digits of year) which indicate the year a degree was awarded or the last year of attendance. A maximum of two dates may be recorded in an officer's record (EDYEAR1 describes the most recent date a degree was awarded or year of attendance.

ENTRY NAME: EDUCATION HISTORY OMF ITEM NO.: 033

DATE PG DECLINED

OMF CODE: PGDECLYR COLUMN(S) 1895-1896

PGDECLMO 1897-1898

DEFINITION: A four-position date (year and month) indicating the date an officer declined postgraduate

education.

ENTRY NAME: EDUCATION HISTORY OMF ITEM NO.: 034

PG DECLINE INDICATOR

OMF CODE: PGDECIND COLUMN(S) 1899

DEFINITION: A one-position alpha indicator which signifies that an officer, selected for a postgraduate education program, declined selection. Recorded code explains the reason for the declination.

<u>Code</u>	<u>Definition</u>
N	No reason stated
0	Obligated Service requirement unnacceptable
Ŕ	Impending RAD or resignation
С	Other curriculum more desirable
D	Delay in attendance desired
M	Miscellaneous

ENTRY NAME: EDUCATION HISTORY OMF ITEM NO.: 035

YEAR LAST SELECTED

OMF CODE: LASTPGYR COLUMN(S) 1900-1901

LASTPGF1 1902

DEFINITION: A three-position code which indicates the fiscal year for which an officer was last selected for an education program. Code consists of last two digits of fiscal year and a one-position numeral indicating first or

second half of fiscal year.

ENTRY NAME: EDUCATION PREFERENCE OMF ITEM NO.: 036

DATE

OMF CODE: EDPREFYR COLUMN(S) 1903

EDPREFMO 1904-1905

DEFINITION: A three-position date (year, month - YMM format) which is the date the Officer Preference and Personnal Information Card (NAVPERS 1301/1) was submitted by the officer. It is the "as of" date for data elements Education Preference - Curricula and Education Preference -

Does Not Desire.

ENTRY NAME: EDUCATION PREFERENCE OMF ITEM NO.: 037

DOES NOT DESIRE

OMF CODE: EDNODES COLUMN(S) 1907

DEFINITION: A one-position indicator which indicates that an officer has submitted a preference card to show that he

does not desire graduate or undergraduate education.

Indicator is "X" when present.

ENTRY NAME: ESTIMATED LOSS CODE OMF ITEM NO.: 038

OMF CODE: ELC COLUMN(S) 1908

DEFINITION: A one-character alpha code which indicates the reason for an officer's pending loss from naval officer strength, or indicates that an officer has actually been separated from active naval service.

NOTES:

For listing of codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Introduction, Item 15.

ENTRY NAME: ESTIMATED LOSS CODE OMF ITEM NO.: 039

(PENDING)

OMF CODE: ELCPEND COLUMN(S) 1909

DEFINITION: A one-character alpha coda indentifying the reason for an officer pending loss from naval officer strength. This code is applied to the pending segment of an officer's record when orders are processed.

NOTES:

For listing of codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Introduction, Item 15.

ENTRY NAME: ESTIMATED LOSS DATE OMF ITEM NO.: 040

OMF CODE: ELDYR COLUMN(S) 1910-1911 ELDMO 1912-1913

ELDDA 1914-1915

DEFINITION: A six-digit date (year, month, and day) indicating the estimated date that an officer will be a loss to active naval service or the date of actual loss.

to active havar service of the date of actual 1035

ENTRY NAME: ESTIMATED LOSS DATE

PENDING

OMF CODE: ELDPENYR

ELDPENMO

OMF ITEM NO.: 041

COLUMN(S) 1916-1917

1918-1919

DEFINITION: A four-digit date (last two digits of year and month) indicating the estimated date that an officer will be a loss to active naval service. This date is applied to the pending segment of an officer's record when orders are processed.

ENTRY NAME: FROCKING INDICATOR

OMF ITEM NO.: 042

OMF CODE: FROCKING

COLUMN(S) 1920

DEFINITION: A one-position alphabetic code which indicates the grade in which an officer is serving, having been authorized to serve in a higher grade without pay or promotion.

NOTES:

Code is similar to that for Grade Code.

ENTRY NAME: LOSS CODE - BUPERS

OMF ITEM NO.: 043

OMF CODE: LOSSCODE

COLUMN(S) 1921-1923

DEFINITION: A three-digit numeric code which indicates

type of loss from active officer strength.

NOTES:

For listing of codes, please refer to OFFICER MASTER FILE (OMF) DATA ELEMENTS DICTIONARY, Item 1-122.

ENTRY NAME: MINIMUM SERVICE OMF ITEM NO.: 044

REQUIREMENT

OMF CODE: MINREQYR COLUMN(S) 1924-1925

MINREQMO 1926-1927

DEFINITION: A four-digit date (year and month) which is the date an officer will fulfill or has fulfilled his minimum service obligation as determined by source of commission or by entry on a training/education program which

carries an additional service obligation.

ENTRY NAME: NAVAL FLIGHT OFFICER OMF ITEM NO.: 045

DESIGNATION DATE

OMF CODE: NFODEGYR COLUMN(S) 1928-1929

NFODEGMO 1930-1931

DEFINITION: A four-digit date (last digits of year and

month) which indicated the date that the officer was

designated as qualified to perform the duties of a naval

flight officer.

ENTRY	NAME:	NAVAL OFFICER BILLET	OMF	ITEM NO.:	046
		CLASSIFICATION CODE			

OMF	CODE:	NOBC1	COLUMN(S)	1932-1935
		NOBC2		1936-1939
		NOBC3		1940-1943
		NOBC4		1944-1947
		NOBC5		1948-1951
		NOBC6		1952-1955
		NOBC7		1956-1959

DEFINITION: A four digit code which indentifies a qualification acquired by an officer by virtue of serving in a billet identified by that code in a manpower authorization. A maximum of seven may be recorded in an officer's record (NOBCl is most recent qualification acquired).

NOTES:

For listing of codes, refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol I, Major Code Structures, Appendix A.

ENTRY NAME: NAVAL OFFICER BILLET OMF ITEM NO.: 047

CLASSIFICATION COUNTER

OMF CODE: NOBCOUNT COLUMN(S) 1960-1965

DEFINITION: A six-position counter which indicates the number of Naval Officer Billet Classifications recorded in the officer record.

ENTRY NAME: NAVAL OFFICER BILLET CLASSIFICATION KEY	OMF ITEM NO.: 048
OMF CODE: NOBCKEY1 NOBCKEY2 NOBCKEY3 NOBCKEY4 NOBCKEY5 NOBCKEY6 NOBCKEY7	COLUMN(S) 1966 1967 1968 1969 1970 1971

DEFINITION: A one-character alpha code used to relate a Naval Officer Billet Classification to the duty station at which qualification was obtained.

Code Related to:		<u>o:</u>		
A, B, an	id C	Past Duty	Station	1
D, E, an	d F	Past Duty	Station	2
G, H, an	id I	Past Duty	Station	3
J, K, an	id L	Past Duty	Station	4
M, N, an	id 0	Past Duty	Station	5
P, Q, an	id R	Past Duty	Station	6
S, T, an	d U	Past Duty	Station	7

ENTRY NAME: NAVAL OFFICER BILLET CLASSIFICATION - MONTHS	OMF ITEM NO.: 049
OMF CODE: NOBCMON1 NOBCMON2 NOBCMON3 NOBCMON4 NOBCMON5 NOBCMON6 NOBCMON7	COLUMN(S) 1973-1974 1975-1976 1977-1978 1979-1980 1981-1982 1983-1984 1985-1986

DEFINITION: A two-digit code indicating the number of months an officer held a billet which resulted in recording a Naval Officer Billet Classification in his record. Naval Officer Billet Classifications are deleted if the number of months the billet was held was four months or less.

ENTRY NAME: NAVAL OFFICER BILLET OMF ITEM NO.: 050

CLASSIFICATION STATION CODE

OMF CODE: NOBCSTA1 COLUMN(S) 1987-1989

 NOBCSTA2
 1990-1992

 NOBCSTA3
 1993-1995

 NOBCSTA4
 1996-1998

 NOBCSTA5
 1999-2001

 NOBCSTA6
 2002-2004

 NOBCSTA7
 2005-2007

DEFINITION: A three-character alphanumeric code which identifies the <u>types</u> of activities where experience and qualifications were acquired by a naval officer.

NOTES:

For listing of codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol I, Major Code Structures, Appendix A.

ENTRY NAME: OCCUPATION CODE OMF ITEM NO.: 051

OMF CODE: OCCUCODE COLUMN(S) 2008

DEFINITION: A one-position alpha code which groups officers according to occupational specialty (surface/submarine).

NOTES:

For listing of codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Introduction, Item 97.

ENTRY NAME: OFFICER ACCESSION CODE OMF ITEM NO.: 052

OMF CODE: OFFACCES COLUMN(S) 2009

DEFINITION: A one-position code which indicates an

officer's initial gain as permanent duty.

<u>Code</u>	<u>Definition</u>
A C	TAC Source is from activities other than NFC TAC source is NFC
(blank)	Individual not yet on permanent duty

ENTRY NAME: PAST DUTY STATION COUNTER OMF ITEM NO.: 053

OMF CODE: PDSCOUNT COLUMN(S) 2010-2015

DEFINITION: A counter which indicates the number of Past

Duty Stations recorded in an officer's record.

PDSDUR8

OMF ITEM NO.: 054 ENTRY NAME: PAST DUTY STATION DEPLOYMENT DURATION OMF CODE: PDSDUR1 COLUMN(S) 2016-2017 2018-2019 PDSDUR2 PDSDUR3 2020-2021 2022-2023 PDSDUR4 2024-2025 PDSDUR5 2026-2027 PDSDUR6 2028-2029 PDSDUR7

DEFINITION: Two digits which indicate the total number of months that an officer was deployed at a past duty station. Only periods of deployment in excess of 30 consecutive days are recorded (PDSDUR1 describes the most recent past duty station.

2030-2031

ENTRY NAME: PAST DUTY STATION FROM DATE	OMF ITEM NO.: 055
OMF CODE: PDSFRYR1 PDSFRMO1 PDSFRYR2 PDSFRMO2 PDSFRYR3 PDSFRMO3 PDSFRYR4 PDSFRMO4 PDSFRYR5 PDSFRMO5 PDSFRYR6 PDSFRYR6 PDSFRYR7 PDSFRMO7 PDSFRMO7 PDSFRYR8 PDSFRMO8	COLUMN(S) 2032-2033 2034-2035 2036-2037 2038-2039 2040-2041 2042-2043 2044-2045 2046-2047 2048-2049 2050-2051 2052-2053 2054-2055 2056-2057 2058-2059 2060-2061 2062-2063

DEFINITION: A four-digit date (last two digits of year and month) which indicates when an officer reported to a duty station (PDSFRYR1 and PDSFRMO1 describe the most recent reporting date.

ENTRY NAME: PAST DUTY STATION TO DATE	OMF ITEM NO.: 056
OMF CODE: PDSTOYR1 PDSTOMO1 PDSTOYR2 PDSTOMO2 PDSTOYR3 PDSTOMO3 PDSTOYR4 PDSTOMO4 PDSTOYR5 PDSTOMO5 PDSTOMO5 PDSTOMO6 PDSTOYR7 PDSTOMO7 PDSTOMO7 PDSTOMO8	COLUMN(S) 2064-2065 2066-2067 2068-2069 2070-2071 2072-2073 2074-2075 2076-2077 2078-2079 2080-2081 2082-2083 2084-2085 2086-2087 2088-2089 2090-2091 2092-2093 2094-2095

DEFINITION: A four-digit date (last two digits of year and month) indicating when an officer was detached from a duty station. The "TO DATE" for Past Duty Station 1 will be blank.

ENTRY NAME: PAST DUTY STATION TYPE ASSIGNMENT	OMF ITEM NO.: 057
OMF CODE: PDSTYPE1 PDSTYPE2 PDSTYPE3 PDSTYPE4 PDSTYPE5 PDSTYPE6 PDSTYPE7 PDSTYPE8	COLUMN(S) 2096 2097 2098 2099 2100 2101 2102 2103

DEFINITION: A one-character alpha code indicating whether an officer was serving for rotational purposes at sea; shore or overseas while attached to a duty station.

NOTES:

For listing of codes, please refer to OFFICER MASTER FILE (OMF) DATA ELEMENTS DICTIONARY, Item 1-155.

ENTRY NAME: PRECEDENCE GROUP CODE OMF ITEM NO.: 058

OMF CODE: PRECGRP COLUMN(S) 2104

DEFINITION: A one-character code prefixed to the precedence number which indicates an officer's promotion group and implies the public law which governs his

promotion.

Code	<u>Definition</u>
L	Lineal list officer and women other than designator 1XXX or 3XXX.
M	Bandmaster
N	USN Warrant officer (including women)
P	USNR Warrant officer (including women)
R	Retired officer on active duty (including WAVES)
T	TAR officer (including women and warrant officer TARs)
W	USN women (other than warrant officers) with designators 1XX0 or 3XX0
Y	USNR women (other than warrant officers or TARs) with designators 1XX5 or 3XX5
Z	Temporarily active duty officer

ENTRY NAME: PRECEDENCE NUMBER OMF ITEM NO.: 059

OMF CODE: PRECNUMB COLUMN(S) 2105-2112

DEFINITION: An eight-digit number assigned to an officer indicating his position on the precedence list of officers on active duty in the Navy. The last two digits of the number, called the subnumber, are used for insertions. The following officers are not indicated on the precedence list; newly commissioned ensigns during first six months of commissioned service; retired officers on active duty; and, officers on temporary active duty.

NOTES:

Precedence number/subnumber will be zeros for retired officers on active duty and TEMACDUs (Codes R and Z).

ENTRY NAME: PREVIOUS MILITARY SERVICE OMF ITEM NO.: 060 (MONTHS)

OMF CODE: MILTSERV

COLUMN(S) 2113-2115

DEFINITION: A three-digit number indicating total number of months of ACTIVE PREVIOUS MILITARY SERVICE in enlisted, warrant, and/or commissioned status regardless of branch of service. Does not include training duty, duty as a cadet, OCS, college programs, etc. Number of months in foreign service is not entered.

ENTRY NAME: PRIMARY AERONAUTICAL OMF ITEM NO.: 061

DESIGNATION

OMF CODE: PRIAWODE COLUMN(S) 2116

DEFINITION: A one-character alphanumeric code which

identifies an officer's aviation specialty.

<u>Code</u>	<u>Definition</u>
1	Naval aviator (HTA)
3	Naval flight officer
4	Technical observer
5	Naval flight meteorologist
7	Student naval flight officer
8	Aviation ground officer
9	Student naval aviator
A	Naval aviator (medical officer)
E	Naval technical observer (aviation medical examiner)
M	Naval technical observer (aviation physiologist and aviation psychologist)
S	Naval aviation observer (flight surgeon)

ENTRY NAME: PRIMARY AERONAUTICAL

DESIGNATION - PENDING

OMF ITEM NO.: 062

OMF CODE: PRIAWOPN

COLUMN(S) 2117

DEFINITION: A one-character alphanumeric code which indicates that an officer's aviation specialty will be at

the activity to which he is a pending gain.

NOTES:

For codes, please refer to OMF Item No.: 061, Primary Aeronautical Designation (PRIAWODE).

ENTRY NAME: PROJECTED ROTATION DATE OMF ITEM NO.: 063

OMF CODE: PRDYR COLUMN(S) 2118-2119

PRDMO 2120-2121

DEFINITION: A four-digit date (last two digits of year and month) indicating when officer planned for rotation from present activity: 9912 indicates officer is in a missing or

other indeterminate status.

ENTRY NAME: PROJECT ROTATION DATE OMF ITEM NO.: 064

PREVIOUS

OMF CODE: PRDPRYR COLUMN(S) 2122-2123

PRDPRMO 2124-2125

DEFINITION: A four-digit date (last two digits of year and month) which is the planned date of detachment from a tour of duty just completed. This date is copied from Projected Rotation Date - Pending at the time of an officer's detachment from a toured duty assignment.

ENTRY NAM	E: PROMOTIONAL HISTORY (WARRANT THROUGH FLAG)	OMF ITEM NO.: 065
OMF CODE:		COLUMN(S) 2126-2127 2128-2129 2130-2131 2132-2133 2134-2135 2136-2137 2138-2139 2140-2141 2142-2143 2144-2145 2146-2147 2148-2149 2150-2151 2152-2153 2154-2155 2156-2157 2158-2159 2160-2161 2162-2163 2164-2165
	CAPTDA	2166-2167

DEFINITION: Six-digit dates (last two digits of year, month, and day) showing dates of rank for each grade an officer has held. For warrant officer this will be date of rank for first commissioned warrant officer grade (W2 through W4). For flag it will be date of rank for first flag grade held. Asterisks in fields lower than the officer's present grade indicate that the officer never held that grade.

ENTRY NAME: **PROMOTION STATUS** OMF ITEM NO.: 066

OMF CODE: PROMSTAT COLUMN(S) 2168-2171

DEFINITION: A maximum four-character code indicating an officer's selection or failure of selection for promotion to the next grade higher than his present grade.

Code	<u>Definition</u>
S	Indicates officer has been selected or the next higher grade. This is followed by a single digit year code to indicate the fiscal year the selection was made.
F	Indicates officer has failed selection. This is followed by a single digit year code for each fiscal year of failure up to a maximum of three years. In the event of more than three failures the last three years will be shown.
Х	Indicates an officer in the grade of ensign who has not been promoted normally to LTJG in accordance with the provisions of SECNAVINST 1412.6D.
L	CWO selected for LDO.

NOTES:

- 1. When an officer who has previously failed selection is selected, all failure information will be erased from his record and replaced by selection code and year.
- 2. This element will be blank for an officer who has not been considered by a selection board in his present grade.

ENTRY NAME: RACE OMF ITEM NO.: 067

OMF CODE: RACE COLUMN(S) 2172

DEFINITION: A one-digit code identifying an officer's

race.

Code	Race/Pop Group Description
С	White (Caucasoid)
N	Black (Negroid of African)
M	Yellow (Asian/Mongoloid)
R	Red (American Indian)
X	Other
\boldsymbol{z}	Unknown

ENTRY NAME: RESIGNATION-DATE RECEIVED OMF ITEM NO.: 068

OMF CODE: RESIGYR COLUMN(S) 2173-2174

RESIGMO 2175-2176

DEFINITION: A four-digit (year and month) date that indicates when an officer's request for resignation forwarded via offical channels, is received by the Chief of

Naval Personnel for ensorsement.

ENTRY NAME: SEA/SHORE CODE OMF ITEM NO.: 069

OMF CODE: SEACODE COLUMN(S) 2177

DEFINITION: A one-position code designating the type of duty an officer is serving under at the activity to which currently attached for duty or TEMDU.

<u>Definition</u>
Shore duty
Sea duty
Overseas shore duty
Nonrotated sea duty
Neutral duty
Preferred overseas shore duty

ENTRY NAME: SEPARATION REASON CODE OMF ITEM NO.: 070

OMF CODE: SEPREAS COLUMN(S) 2178

DEFINITION: A one-position alphanumeric code which

defines the reason for separation.

NOTES:

For codes, please refer to OFFICER MASTER FILE (OMF) DATA ELEMENTS DICTIONARY, Item 1-200 - 1-200.1.

ENTRY NAME: SERVICE COLLEGE (JR) OMF ITEM NO.: 071

COLLEGE

OMF CODE: JRCOLLEGE COLUMN(S) 2179-2180

DEFINITION: A two-position alphanumeric code which represents the junior service college or alternate order of merit for which an officer is selected. This code is not always utilized by the Service College Selection Board.

Code	<u>Definition</u>
NC	Naval War College (C&S)
MC	USMC (C&S)
XX	Other
2 digits	Alternate Order of Merit
(blank)	URL or Supply Corps School

ENTRY NAME: SERVICE COLLEGE (JR) OMF ITEM NO.: 072

FISCAL YEAR ELIGIBLE

OMF CODE: JCELIGFR COLUMN(S) 2181
JCELIGTO 2182

DEFINITION: A two-position alphanumeric code representing the last digit of the fiscal years during which a selectee is eligible to attend junior service college (example:

28 = eligible to attend between fiscal '72 and '78 3X = eligible to attend only during fiscal '73).

ENTRY NAME: SERVICE COLLEGE (JR) OMF ITEM NO.: 073

FISCAL YEAR SELECTED

OMF CODE: JCSELEC COLUMN(S) 2183

DEFINITION: A one-position numeric code which indicates

the fiscal year in which an officer was selected for

attendance at a junior service college. Code is the last

position of a fiscal year.

ENTRY NAME: SERVICE COLLEGE (JR) OMF ITEM NO.: 074

SELECTEE STATUS

OMF CODE: JCSTAT COLUMN(S) 2184

DEFINITION: A one-position alpha code which indicates whether a junior service college program selectee was

selected as a principal or alternate.

Code Definition

A Alternate
P Principal
(blank) Not a selectee

ENTRY NAME: SERVICE COLLEGE (SR) OMF ITEM NO.: 075

OMF CODE: SRCOLLEGE COLUMN(S) 2185-2186

DEFINITION: A two-position alphanumeric code which represents the senior service college or alternate order of

merit for which an officer is selected.

NOTES:

For codes, please refer to OMF Item No.: 071, Service College (JR) College (JRCOLLEGE).

ENTRY NAME: SERVICE COLLEGE (SR)

FISCAL YEAR ELIGIBLE

OMF ITEM NO.: 076

OMF CODE: SCELIGFR

SCELIGTO

COLUMN(S) 2187

2188

DEFINITION: A two-position code representing the last

digit of the fiscal years during which a selectee is

eligible to attend senior service college

NOTES:

For codes, please refer to OMF Item No.: 072, Service College (JR) Fiscal Year Eligible (JCELIGFR & JCELIGTO).

ENTRY NAME: SERVICE COLLEGE (SR)

FISCAL YEAR SELECTED

OMF CODE: SCSELEC

COLUMN(S) 2189

OMF ITEM NO.: 077

DEFINITION: A one-position numeric code which indicates

the fiscal year in which an officer was selected for

attendance at a senior service college. Code is the last

position of a fiscal year.

ENTRY NAME: SERVICE COLLEGE (SR)

OMF ITEM NO.: 078

SELECTEE STATUS

OMF CODE: SCSTAT

COLUMN(S) 2190

DEFINITION: A one-position alphabetic code which

indicates whether a senior service college program selectee

was selected as a principal or alternate.

NOTES:

For codes, please refer to OMF Item No. 074, Service College (JR) Selectee Status (JCSTAT).

ENTRY NAME: SERVICE DATE OMF ITEM NO.: 079

OMF CODE: SERVDATE COLUMN(S) 2191-2192

DEFINITION: Last two fiscal year digits indicating commencement of commissioned service for the purpose of determining eligibility for retention on the active list. It applies to USN officers only and is used to measure total commissioned service.

DEFINITION: A three-digit code reflecting a service school which an officer successfully completed. Schools recorded are generally limited to those which are of substantial assistance in detailing and planning functions within the Bureau of Naval Personnel. A maximum of five schools may be recorded in an officer's record. Schools are recorded in descending sequence (most recent first).

NOTES:

For codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Appendix C.

ENTRY NAME: SERVICE SCHOOL COMPLETION DATE	OMF ITEM NO.: 081					
OMF CODE: SCHDTYR1 SCHDTMO1 SCHDTYR2 SCHDTMO2 SCHDTYR3 SCHDTMO3 SCHDTYR4 SCHDTMO4 SCHDTYR5 SCHDTYR5	COLUMN(S) 2208-2209 2210-2211 2212-2213 2214-2215 2216-2217 2218-2219 2220-2221 2222-2223 2224-2225 2226-2227					
DEFINITION: A four-digit date (las and month) indicating when an officer a service school which is recorded in	successfully completed					
ENTRY NAME: SERVICE SCHOOL COUNTER	OMF ITEM NO.: 082					
OMF CODE: SERVSCNT	COLUMN(S) 2228-2233					
DEFINITION: A counter which indicates the number of service schools recorded in an officer's record.						
ENTRY NAME: SERVICE SCHOOL LENGTH/DURATION	OMF ITEM NO.: 083					
OMF CODE: SERVLN1 SERVLN2 SERVLN3 SERVLN4 SERVLN5	COLUMN(S) 2234-2235 2236-2237 2238-2239 2240-2241 2242-2243					
DEFINITION: Two digits (in weeks) service school which an officer succe						

ENTRY NAME: SEX CODE OMF ITEM NO.: 084

OMF CODE: SEXCODE COLUMN(S) 2244

DEFINITION: A one-position alphabetic code used to identify an officer as male ("M") or female ("F").

ENTRY NAME: SOURCE CODE OMF ITEM NO.: 085

OMF CODE: OSRCE1 COLUMN(S) 2254-2255

OSRCE2 2256

CSRCE1 2257-2258

CSRCE2 2259

DEFINITION:

Original Source Code A three-digit numeric code which indicates the program under which an officer first received a Navy commission.

<u>Current Source Code</u> A three-digit numeric code which indicates the reason for an officer's current active naval officer service.

NOTES:

For codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol II, The Officer Data Card, Introduction, Item 24.

ENTRY NAME: SPECIAL DESIGNATION OMF ITEM NO.: 086

COUNTER

OMF CODE: SPECDGCT COLUMN(S) 2260-2263

DEFINITION: A counter which indicates the number of special designations/special qualifications recorded in an

officer's record.

ENTRY NAME: SUBSPECIALTY OMF ITEM NO.: 087

OMF CODE: SUBSPEC1 COLUMN(S) 2264-2268

SUBSPEC2 2269-2273 SUBSPEC3 2274-2278

DEFINITION: A five-digit classification code (four numeric and one alpha digit) which identifies a subspecialty area and level of expertise established by an officer through completion of doctoral level, master's level, or less than master's level education; or through specialized experience and/or training. Three codes are recordable in master file.

NOTES:

For codes, please refer to MANUAL OF NAVY OFFICER MANPOWER AND PERSONNEL CLASSIFICATIONS, Vol I, Major Code Structures, Appendix E.

ENTRY NAME: SUBSPECIALTY UTILIZATION HISTORY	OMF ITEM NO.: 088
OMF CODE: SUBUTIL1 SUBUTIL2 SUBUTIL3 SUBUTIL4 SUBUTIL5 SUBUTIL6 SUBUTIL7 SUBUTIL8	COLUMN(S) 2279 2280 2281 2282 2283 2284 2285 2286

DEFINITION: An 8-position alphabetic composite code which is used in tracking a subspecialist's assignments upon his entry into a subspecialy community. This code is entered by the assignment officer whenever he orders a subspecialist. Codes are assigned based upon the quality of the code match between the subspecialty and the billet to which slated.

ENTRY NAME: TYPE ASSIGNMENT - PENDING OMF ITEM NO.: 089

OMF CODE: TYPEASGP COLUMN(S) 2287

DEFINITION: A one-character code which indicates the type of assignment in which an officer will be serving at the activity to which he is a pending gain.

Code	<u>Definition</u>
С	Serving at Sea
S	Serving on Shore, inside U.S. (except Alaska or Hawaii)
Α	Serving on Shore, Alaska
Н	Serving on Shore, Hawaii
0	Serving on Shore, outside U.S.
D	Serving on Deployed Ship or Squadron homeported outside U.S.
G	Serving with other non-military U.S. Government Agency in reimbursable status

ENTRY NAME: UNIT IDENTIFICATION CODE OMF ITEM NO.: 090
ACTUAL

OMF CODE: UICA COLUMN(S) 2288-2292

DEFINITION: A five-position alphanumeric code which is the primary MAPMIS activity identifier. UIC is issued and maintained by the Comptroller of the Navy and is used in several major ADP systems. UIC is unique to the activity to which assigned.

NOTES:

High order position of UIC are always numeric but 5th position may be alpha.

ENTRY NAME: UNIT IDENTIFICATION CODE O

OMF ITEM NO.: 091

PENDING

OMF CODE: UICPN

COLUMN(S) 2293-2297

DEFINITION: A non-functional five-digit activity

indentification unique for each activity. This UIC pertains

to the activity to which an officer is pending gain.

ENTRY NAME: UNIT IDENTIFICATION CODE

OMF ITEM NO.: 092

PREVIOUS

OMF CODE: UICPR

COLUMN(S) 2308-2312

DEFINITION: A non-functional five-digit activity identification unique for each activity. This UIC identifies the activity at which an officer was last

assigned prior to his current activity.

ENTRY NAME: YEAR FIRST ELIGIBLE

OMF ITEM NO.: 093

TO RETIRE

OMF CODE: ELIGRET

COLUMN(S) 2313-2314

DEFINITION: Last two digits of fiscal year that officer is first eligible to retire under a law applicable to him.

ENTRY NAME: YEAR GROUP OMF ITEM NO.: 094

OMF CODE: YRGRP COLUMN(S) 2315-2317

DEFINITION: A three-digit number reflecting the present precedence of an officer for promotional purposes. For the due-course officer, the first two-digits, in general, will indicate the fiscal year of first commissioning. The third digit may indicate a subdivision of the basic year group, predicted upon the basic year group being split at a promotion point. For the non-due-course officer, the year group is, in general, the same as that of his present precedence comtemporaries who are due-course officers.

NOTES:

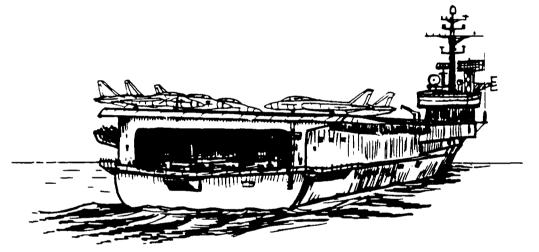
Year group will be zeros for TEMACDUs warrant officers and flag officers when precedence number is ZEROS.

APPENDIX Q AVIATION OFFICER CAREER QUESTIONNAIRE

AVIATION OFFICER CAREER QUESTIONNAIRE









NAVY PERSONNEL
RESEARCH and DEVELOPMENT CENTER

San Diego, California 92152-6800



UFFICER CAREER QUESTIONNAIRE MARKING INSTRUCTIONS PRIVACY ACT NOTICE Under the authority of 5 USC 301, information regarding your background, attitudes, ex-USE NO. 2 PENCIL ONLY periences, and future intentions in the Navy is requested to provide input to a series of Read each question carefully. Make a studies on officer career processes and retention. The information provided by you will not become part of your official record, nor will it be used to make decisions about you which HEAVY BLACK MARK that FILLS THE CIRCLE will affect your career in any way. It will be used by the Navy Personnel Research and representing your answer. Development Center for statistical purposes only. You are not required to provide this · Please do not make stray marks of any kind. information. There will be no adverse consequences should you elect not to provide the CORRECT MARKS. requested information or any part of it. Return of the questionnaire constitutes acknowledgement of these Privacy Act provisions $\circ \bullet \circ \circ$ **BACKGROUND INFORMATION** 7. Year awarded wings: <u></u> 0 0 0 <u></u> 0 <u></u> (51-52)0 0 0 0 0 0 0 0 O 86 O 76-77 3 0 3 2 3 **①** 3 2 3 O 84-85 O 74-75 ⊙ ⊙ 3 3 0 (2) 3 3 3 3 O 72-73 O 82-83 Õ 0 **(** <u> (1</u> **① ③ ① (4)** O 80-81 O Before 1972 000 (a) 3 3 Õ **((**5) (3) (3) O Not applicable O 78-79 6 6 (5) **③ ⑤ (** (3) Õ Õ 0 0 **①** 0 3 \odot 0 0 @ 0 @ ⑤ (8) 0 (3) (3) 8. Which of the following best describes your warfare **③** (9) specialty community? (53-54)O VF O HM O VAL O VP C HS O VAM 0 O HSL 0 O VAW O VQ 0 \odot 0 O Other support ed PRO O VAQ O VS <u></u> 3 2 O VC O HC O Other **①** 0 3 <u>(1)</u> <u>(1)</u> **(4)** Ō Õ (5) 9. How long have you been a member of the above 0 0 (3) warfare specialty community? 0 ① (55)**(P)** O 1-2 years O 10-14 years (1) O 15 or more years O 3-5 years Did you answer question 22? ○ 6-9 years 10. How many other communities have you been a member of?

3. Grade: (32) O 0-1 \bigcirc 0-3 \bigcirc 0-5 \bigcirc 0-7 \bigcirc 0-2 \bigcirc 0-4 \bigcirc 0-6 4. Sex: O Male C Female (33)

5. Family status: (34)C Married, with children Single O Single parent C Separated/Divorced O Married, without children C Other

6. Date questionnaire completed: (49)

INCORRECT MARKS.

1. Social Security Number:

Print your Social

fill in the appro-

each number

2. Current designator:

(20-23)

2a. Aviator type:

(50)

O Pilot

O NFO

priate circle below

Security No. in the

boxes provided. Then

(11-19)

 $\mathbf{Q} \mathbf{Q} \mathbf{Q} \mathbf{Q}$

 May 86 Aug 86 O June 86 Sept 86 C July 86 Oct 86

(56)C 4 or more O None \bigcirc 2 \bigcirc 1 \bigcirc 3 11. Which of the below Surface Warfare qualifications have you obtained? (57)None Several but not SWO qualified O 00D (U) One goal, not 00D (U) C Am SW0 qualified 12. Approximately how many hours a week do you fly? (58) O Duty involves no flying O 11-15 hours

16-20 hours

C More than 20 hours

C Less than 5 hours

C 5-10 hours

B. INFORMATION USE

1. In reference to your <u>present assignment</u>, evaluate each of the following 14 sources of information according to how much you use them, how accurate, honest, and available they are in providing you with career planning information and guidance, and how much influence each source exerts on your career decisions. Respond using the scale below.

O Not Applicable
© ŠiĒ
©
0
O Moderate
0
0
C Sery

INFORMATION SOLIBCE	151	ACCHBACY	HONESTY	AVAII ABII ITY	INELIENCE
a cultiste.)		
b. x0	000000000	0000,0000	00000000	0000000	00000000000000000000000000000000000000
c. Department Head.	000000000	00000000	000000000	00000000	00000000
Other conject officers in my	(75)	(66)	(113)	(132)	(151)
community	00000000	00000000	00000000	00000000	00000000
	(32)	(62)	(114)	(133)	(152)
Community	00000000	<u> </u>	000000000	0000000000	0000000000
† Peers		000000000	0000000	000000	00000000
a Detailers		00000000	00000000	00000000	00000000
h "Perchective"	000000000	0000000	00000000	00000000	00000000
	(80)		(118)	(137)	(156)
I "UKL UTricer Career Planning Handbook"	00000000	00000000	00000000	00000000	00000000
	(81)	(100)	(119)	(138)	(/((1)
	00000000	00000000	00000000	00000000	00000000
t Summary".	000000000	00000000	00000000	00000000	00000000
	(83) 0 0 0 0 0 0 0 0 0 0 0 0 0 0	00000000	000000000	00000000	0000000
	(84) (9000000000000000000000000000000000000	000000000	00000000	00000000	00000000
	(82)	(104)	(123)	(142)	(191)
n. Publications put out only for my community	00000000	00000000	000000000	000000000	00000000
	(86)	(601)	(471)	(641)	(701)

C. PRESENT ASSIGNMENT

1. My present tour is:	
(177) ○ Sea	O Shore
(178) ○ Less than ○ 1 month, b ○ 3 months, ○ 6 months,	
O 1 month, b O 3 months,	1 month from now. but less than 3 months from now. but less than 6 months from now. but less than 9 months from now.

O 9 months, but less than 1 year from now.

O 1 year or more from now.

O Don't know.

4. What is your evaluation of the following aspects of your present job and related duties? Mark one response for each item.

	1	2	3	4	5	6	7
	Very Negative			Neutral			Very Positive
a. Challenge	0	②	3	•	(3)	6	0
b. Separation from family/friends (183).	0	2	3	•	③	•	0
C. Use of skills & abilities	0	2	3	•	③	©	0
d. Working environment	0	2	3	•	③	•	0
e Hours of work required	0	2	3	•	③	•	0
f. Work pressure	0	2	3	•	3	©	0
ti interestino otities	0	②	3	•	③	©	②
h. Ability to plan and schedule activities (189)	0	2	3	0	(5)	•	0
Adventilire	0	②	3	•	(3)	6	0
j. Sense of accomplishment	0	2	3	•	③	•	0
k. Opportunity to grow professionally	0	②	3	•	③	•	⑦
I. Doing something important (193).	0	2	3	•	3	<u> </u>	0

5. Overall, how do you evaluate this tour in terms of:

(104)	Untavor- able	Un- favorable	Neutral	Favorable	Highly Favorable	Not Applicable	
a. Squadron/Command	0	0	0	0	0	0	
b. Type duties	0	0	0	0	0	0	
c. Superiors (196)	0	0	0	0	0		l
d. Immediate subordinates (197)	0	0	0	0	0		l
e. Wardroom at sea (the SWOs)	0	0	0	0	0	0	ļ
f. Ready room/peers (198)	0		0	0	0	0	

- 1.	How many months prio			SIGNM ent assignment					rd?		n en en	ACD US
••	(253)			-	·		-			000		
	O 1 to 2 months O 3 to 4 months	○ 5 to 6 ○ 7 to 8		9 to 10 to11 to 12			re than a ne subm		perore	PNU		
2.	When I completed my r (254) O Put down choices Put down choices Put down choices Put down choices Put down choices Did not complete	es I personall rily what I was which I wante es which I tho es which I tho	ly wanted, r anted, but t ed, and I felt ought would	egardless of empered then the Navy would d help my Nav	n a little wi I want me to y career, b	th what have, b ut temp	I though ecause N ered wit	ht wou lavy rea th my p	ld help quireme persona	ents and al desir	l my inte es.	erests
3.	Assess the acceptability	y of your curr	ent assignme	ent in comparis	on with wha	it was ex	pressed	on you	r prefer	епсе са	rd:	
			Very	2		4		5	6		7 Very	Prei
	- 1*:	(255)	Poor			Neutral		_	\sim		Good	Ca
	a. Location b. Type Billet	(256)	⊙ ⊙	0	⊙ ③	⊕ ⊕		<u> </u>	© ©		⑦ ⑦	
	c. Type Activity	(257)	<u> </u>	<u> </u>	<u> </u>	<u> </u>		<u> </u>	<u> </u>		<u> </u>	
	forwarded, but they we (259) O No	Yes	u iii a tiilleiy	○ No prev	ious reass	gnment						
6.	Have you submitted a n (260)	ew preference	card during	your current	assignment?	•						
	○ No	O Yes										
7.	When did you begin the	e following act	ivities in re	gard to your la	st reassignn	nent? (U:	se the fol	lowing	scale to	o respor	nd to ite	ms a '
	 Systemati More than 11 to 14 m 7 to 10 mo 	n 14 months t nonths before	pefore my P my PRD		6. N 7. I							
					(261)	Ş	Ō	<u> </u>	<u> </u>	0	©	0
	a. Contacting your de			44:44-	(262)	. 0	Ø	3	<u> </u>	③ ?	©	0
t	o. Specifically seekin	g the advice			(263)	$\tilde{\odot}$	\odot	\circ	(I)	(5)	ര	\odot
(Specifically seekingSpecifically seekingDiscussing possible	g the advice g the advice e assignmen	of a peer . ts with my		y (264)	. O	① ②	0	⊙	(<u>0</u>	6	① ⑦
(Specifically seekingSpecifically seekingDiscussing possibleConsidering choice	g the advice g the advice e assignmen s of location	of a peer ts with my	spouse/famil	y (264) (265)	0000	0000	0000	••••• ••	9 0 0	© @ @	0000
t 0 6 f	 Specifically seeking Specifically seeking Discussing possible Considering choice Considering choice Considering choice Considering choice 	g the advice g the advice e assignments of location to of types of es of types of	of a peer ts with my billets	spouse/famil	y (264) (265) (266) (267)	00000	00000	00000	000000	00000	000000	00000
t 0 6 f	 Specifically seeking Specifically seeking Discussing possible Considering choice Considering choice 	g the advice g the advice e assignments of location to of types of es of types of	of a peer ts with my billets	spouse/famil	y (264) (265) (266)	0000	00000000	0000000	000000	00000	00000	0000000
6 6 6	 Specifically seeking Specifically seeking Discussing possible Considering choice Considering choice Considering choice Considering choice 	g the advice g the advice e assignments of location to of types of es of types of	of a peer ts with my billets	spouse/famil	y (264) (265) (266) (267)	000000	000000	000000	99099	900000	00000	

If you had no previous assi	gnment or used no one to intervene on	your behalf.		
please mark here ——————————————————————————————————	No previous assignment No one	and go to Question 9.		
(20)	,		Used Individual	Did Not Use Individual
a. My CO/XC)/ISIC	(270)	0	0
b. CO/ISIC o	f the billet I wanted	(271)	0	0
c. A senior of from my p	officer in my direct chain of comma previous assignment	nd (272)	0	0
d. A senior o assignmen	officer from the command of my des nt	sired (273)	0	0
e. A senior o chain of c	fficer from my command but not in ommand of either assignment	the (274)	0	0
f. A senior o	fficer from outside my community.	(275)	0	0
g. Other		(27.6) .	0	0

- ① Tended to run smoothly my detailer located an acceptable billet relatively quickly.
- 3 Tended to run smoothly, but there was a certain amount of uncertainty and discussion with my detailer along the way.
- 3 Tended to be a very difficult, unhappy experience. However, I eventually received a satisfactory or acceptable assignment.
- ① Tended to be a completely frustrating situation. No amount of effort on my part or by others was successful in influencing the system.

10. How effective do you feel each of the following methods are for interacting with your detailer?

	Very Ineffective	Ineffective	So-So	Effective	Very Effective
a. Preference Card(278)	0	0	0	0	0
b. Letter (2.79)	0	0	0	0	0
c. Telephone (280)	0	0	0	0	0
d. Personal visit (281)	0	0	0	0	0
e. Detailer field trip (2.82)	0	0	0	0	0

11. If you have formed an opinion of your current detailer, evaluate your detailer in the below areas. If not, please evaluate your former details

		1	2	3	4	5_	6	7	8
		Very Negative			Neutral			Very Positive	Don't Know
a.	Knowledge of current policy trends. (283)	0	2	3	•	3	6	\odot	•
b.	available	0	2	③	•	③	•	①	•
C.	Knowledge of requirements and duties of available billets. (285)	0	2	3	•	(5)	6	⑦	(
đ.	Knowledge of my career development needs	0	@	3	•	③	•	⑦	•
e.	Knowledge of my personal desires. (287)	0	2	3	•	③	©	₀	•
f.	Returns telephone calls (288)	0	②	3	④	③	©	_O	•
g.	Shares information (289.)		2	3	•	(3)	6	₃	6
h.	Knowledgeable of previous communications. (29	(de	@	3	①	3	6	①	(9
i.	What (s)he says can be trusted (291)	0	2	3	•	(3)	©	Image: Control of the control of the	•
j.	Looks out for my best interests (292)	0	@	3	•	③	0	Ø	•
k.	Listens to my problems, desires, needs, etc	0	2	3	•	③	6	•	③
1.	Provides useful career	1							
	counseling	0	2	3	•	(3)	•	The state of the	•
m.	Responds to correspondence (295)) O	2	3	(4)	⑤	6	0	⑥
n.	Availability(296)	1 0	2	3	•	③	6	O	6
	Provides useful career counseling on "tickets to be punched"		2	3	a	⑤	©	0	_©
p.	Provides useful career counseling on "right contacts" to make	Ì	②	3	•	③	6	①	•

12	Which	detailer	did von	evaluate?
16.	44111611	neranei	UIU YUU	Evaluater

,	2	^	^	١
ŧ	Z.	7	ч)

O Current detailer

O Former detailer

13. How many times have you spoken to your current detailer?

(301)

0 0

23

O 4 O 5 0 6

O 7 or more times

14. If you have attended a detailer field trip meeting in the last two years, to what extent:

		1	2	3	4	5	6	7	8
		Very Little			Some			Very Great	Not Attend
a.	Did it provide clarification of assignment policies and practices? (302)	0	0	①	③	©	©	0	②
b.	Did it give you an appreciation of officer career paths and alternatives? (303)	0	②	③	②	③	©	①	•
C.	Did it resolve some assignment problems you had? (304)	0	0	①	②	①	©	0	•
d.	Was it conducted in an open and honest manner? (305)	0	©	3	•	③	©	0	@
е.	Was it a useful and beneficial meeting? (306)		<u> </u>	<u> </u>	<u> </u>	0	<u> </u>	0	

15	I cannot decend	upon the detaille	na evetem to i	find a lob that I	went
13.	i cznnot decend	unon the detaili	UO ZASIBIII M I	iiiid a job mat i	WallL

(307)

Strongly Disagree			Neutral			Strongly Agree
0	0	3	•	3	•	0

16. Please indicate your degree of agreement with the below statements. Use the provided scale in answering the statements about the detailer who assigned you to your current command.

	1 Strongly Disagree	2	3	4 Neutral	5	6	7 Strongly Agree	8 Not Assigned	
a. I was favorably impressed with the way my detailer handled our interactions (308)	0	3	0	•	3	©	0	•	
b. My detailer tended to have a closed mind, and thus I could not influence him/her (309)	0	0	3	•	3	•	0	•	
c. My detailer made a sincere effort to meet my needs or to explain why he/she couldn't (310)	0	②	3	•	③	©	Ø	•	
d. The detailer located for me the best billet that he/she could, given the circumstances (31-1)	0	②	3	•	3	6	0	•	

17. If you were disappointed with the assignment you received, indicate your degree of agreement with the below statements. If you were not disappointed, please mark here

(312)

	1 Strongly	2	3	4 Neutral	5	6	7 Strongly	8 Not
	Disagree						Agree	Assigned
a. My detailer conveyed the news of my new assignment in a callous fashion. (313)	0	0	③	•	3	0	0	•
b. My detailer attempted to explain why the assignment was made	0	③	3	•	3	0	0	•

			.a	-1- **	مدير					
1. How ma (330–	any more year 331)	s do you p	lian to rem	ain on activ	ve duty?					
(000	0000		@ O O	90	⊙ ⊙					
		.	6 0	0 0	9					
2. Do you	feel that the N	avy wants	you to co	ntinue your	career as a	active duty				
naval of (332)		-		·		•				
(332)	Definitely			Do			Defin			
	Not ⊙	②	3	Kno G) (Do ©			
3. When y	ou are (or "sh	ould be")	completing	your Offic	er Preferenc	e Card, do y	ou have a god	od		
(333)	available bille	IS IOF Whi	cn you wo	uio de fully	competitive	(
·	Definitely Do Not			Some	what		Defin De	•		
	0	0	•	() () @				
4. Do you perform	feel the billets lance?	you have	received	reflected yo	our experien	e and past				
(334)										
	Dotinitali									
	Definitely Do Not			Some	what		Defin D			
5. What is	Do Not	on of the f	Ollowing a	3) (D	0		
5. What is	Do Not			3	Navy career		D	0	5	
5. What is	Do Not			3	Navy career	?) (3	0	5	
a. Con	Do Not your evaluati	on of the f	ollowing a	spects of a	Navy career 1 Very Negative	? 	3 3	4 Neutral	<u> </u>	
a. Con b. Ass	Do Not ① your evaluati	tailers	ollowing a	(335) (336)	Navy career 1 Very Negative ①	2	3	4 Neutral		(
a. Con b. Ass c. Cha d. Pos	Do Not your evaluati ntinuity of de signments re inge of assigr sibility of cha	tailersceivedments at nge of geo	ollowing a	spects of a (335) (336) ntervals (3	Navy career Very Negative O 37)	2 ② ② ② ②	3 3 3 3		(3) (3) (3)	(
a. Con b. Ass c. Cha d. Pos with e. Sea	Do Not your evaluati ntinuity of de signments re inge of assign sibility of cha n assignment	tailers ceived nments at nge of geo changes	ollowing a	(335) (336) (336) ntervals (3 ocation (338) (339)	Navy career 1 Very Negative ① ① 37) ①	2 ② ② ② ②	3 3 3 9 9	4 Neutral •• ••	9 9 9	()
a. Con b. Ass c. Cha d. Pos with e. Sea f. Sho	Do Not your evaluati ntinuity of de signments re inge of assign sibility of cha n assignment i duty	tailers ceived ments at nge of geo changes	ollowing a	(335) (336) (336) ntervals (3 0cation (338) (339) (340)	Navy career 1 Very Negative ① ① 37) ①	2 ② ② ② ②	3 3 3 3 3 3 3 3 3	4 Neutral • • • • • • • • • • • • • • • • • • •	9999	
a. Con b. Ass c. Cha d. Pos with e. Sea f. Sho g. Ove h. Ove	Do Not your evaluati ntinuity of de signments re inge of assign sibility of cha a assignment duty re duty rseas assign rseas assign	tailers ceived ments at nge of geo changes mments, a	ollowing a	(335) (336) (336) ntervals (3 (338) (339) (340) (341) anied 342	Navy career 1 Very Negative ① ① 37) ①	2 ② ② ② ②	3 3 9 9 9 9	4	9999999	
a. Con b. Ass c. Cha d. Pos with e. Sea f. Sho g. Ove h. Ove	Do Not your evaluati ntinuity of de signments re inge of assign sibility of cha n assignment duty irseas assign	tailers ceived ments at nge of geo changes mments, a	ollowing a	(335) (336) (336) ntervals (3 (338) (339) (340) (341) anied 342	Navy career Very Negative O O O O O O	? 	3 3 3 3 3 3 3 3 3 3	4 Neutral ② ③ ③ ④ ④ ④ ④ ④ ④ ④ ④	99999	
a. Con b. Ass c. Cha d. Pos with e. Sea f. Sho g. Ove h. Ove	Do Not your evaluati ntinuity of de signments re inge of assign sibility of cha a assignment duty re duty rseas assign rseas assign	tailers ceived ments at nge of geo changes mments, a	ollowing a	(335) (336) (336) ntervals (3 (338) (339) (340) (341) anied 342	Navy career 1 Very Negative ① ① 37) ①	2 ② ② ② ②	3 3 9 9 9 9	4	9999999	
a. Con b. Ass c. Cha d. Pos with e. Sea f. Sho g. Ove h. Ove i. Con	po Not your evaluati ntinuity of de signments re inge of assign sibility of cha a assignment duty re duty reseas assign reseas assign missary and	tailers ceived nments at nge of geo changes nments, a	ollowing a	(335) (336) (336) ntervals (3 0338) (339) (340) ie (341) anie (342) s (343)	Navy career 1 Very Negative ① ② ③ ③ ② O ③ O	? 2 3 3 3 3 3 3	3 3 9 9 9 9	4	9999999	
a. Con b. Ass c. Cha d. Pos: with e. Sea f. Sho g. Ove h. Ove i. Con	po Not your evaluati ntinuity of de signments re inge of assign sibility of cha a assignment duty re duty reseas assign reseas assign missary and	tailers ceived nments at nge of geo changes nments, a	ollowing a	(335) (336) (336) ntervals (3 (339) (340) (340) anied (342) s (343)	Navy career 1 Very Negative 37) ① ① ① ① ② ② ed are you to hered nor	? 2 3 3 3 3 3 3	3 3 9 9 9 9 9	4	9999999	

7. Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus your expectations of obtaining them in a civilian career if you left the Navy.

Civilian Navy

		Substantially	Much Better	Better	Comparable	Better	Much Better	Substantially Better
•	Interesting and shallonging work (373)	Better			-			O
a. h	Interesting and challenging work (373). Ability to plan work (374)	0	0.	0	0	00	00	1 _ 1
U.	Ability to plan work (374). Work hours (375).	00	00	0	00	00		00
d.	Minimal work stress (376)		0	00		00	0	
	Freedom from hassle	0	00	0	00	00	0	000
G.	Own initiative	0	\sim		00	00	ŏ	
١.	Pay and allowances (379)	0	000000	00	00	00	0	0000
y. h	Health benefits/care (380)	ŏ	\tilde{C}	0		00	Ĭŏ	
i	Job security. (381)		\sim	Ö	00	00	0	
i	Family stability (382)	ŏ	\tilde{C}	ŏ	0	0	ŏ	
j. k	Desirable place to live (383)	0	\tilde{C}	0	00	00	Ö	
i.	Desirable co-workers (384)	ŏ	\tilde{C}	0	0	00	ŏ	
m.	Recognition (385)	0	\tilde{C}	ŏ	0	00	Ŏ	
n	Responsibility (386)	ŏ	000	ŏ	0	Ŏ	Ŏ	00000
0	Chance for spouse to develop own		•					
٠.	interests (387)		0	0		0		
D.	Quality of superiors. (388)	ŏ	ŏ	ŏ	Ŏ	ŏ	Ĭŏ	Ŏ
ā.	Retirement program (389)	ŏ		ŏ	0	Ŏ	Ιŏ	Ιŏ
r.	Variety of assignments (390)	ŏ	0000	ŏ	Ŏ	Ŏ	Ιŏ	00
S.	Educational opportunities (391)	ŏ	Õ	ŏ	ĺŏ	Ŏ	Ŏ	lõ
t.	Promotional opportunities (392)	ŏ	Õ	ŏ	00	Ŏ	Ŏ	00
u.	Social relationships (393)	Ŏ	Ŏ	Ŏ	Ŏ	Ŏ	Ŏ	Ŏ
٧.	Amount of crisis management (394)	Ŏ	Ŏ	ŏ	lŏ	Ŏ	Ŏ	Ò

8. Indicate what your decision was, if one has been made, for the following career options.

I have decided to:	No	Undecided	Yes
a. Obtain a master's degree (418) b. Request PG School (419) c. Make the Navy a career (420) d. Qualify for a different aircraft. (421) e. Seek a designator change from aviation (422) f. Obtain a proven subspecialty (423) g. Remain geographically stable. (424) h. Request Staff or War College (425) i. Accept a Washington headquarters staff assignment (426) j. Strive for operational squadron command (427) k. Prepare for a career outside the Navy (428) l. Remain in the Navy beyond eligible retirement date (429) m. Strive for CAPT (430) n. Strive for flag rank (431) o. Seek a designator change to Material Professional (432)	000000000000	000000000000000000000000000000000000000	000000000000000000000000000000000000000

9. Please use your personal impressions to rate <u>EVERY</u> assignment below on its potential contribution to an aviator career (your community and designator).

a. SEA ASSIGNMENTS	Strongly Negative	Substantially Negative	Moderately Negative	Neutral	Moderately Positive	Substantially Positive	Strongly Positive	Don t Know
1. CO – Carrier	0	0	0	0	0	0	0	0
2. XO-Carrier	l ŏ	l ŏ	0	0	0	0	00	Õ
$3. \times 0 - 1 + A$ (479)	Ιŏ	Ιŏ	Ŏ	Ŏ	Ŏ	0	00	Õ
b. SHIP'S COMPANY (CV, LHA, LPH)							Ů	
1. Communications Officer (480).		0	0	0	0	0	0	0
2. Navigator		0	0	0	0		0	0
3. Assistant Navigator (482)	0	0	0	0	0	0	0	0
4. Weapons Officer (483)	0	0	0	0	0		0	0
5. ASW Officer	0	0	0	0	0	0	0	0
or during difficult in the contract of the con	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
o. In operations officer in the contract of th	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	l Ö	0	0	0	0	0	0
12. Assistant for ASW	0	0	0	0	0	0	0	0
13. Air Boss (Air Officer) (492)	00	0	0	0	0	0	0	Õ
14. Aircraft Handling Unicer	$\bigcup_{i=1}^{n}$	0	00	0	0	0	0	0
14. Aircraft Handling Officer	0	0	00	0	0	0	0	0
17. Hangar Deck Officer (496)	0	0	0	00	0	0	0 0	0
c. AIR WING		0	0	0	0	0	0	U
CAG – Air Wing Commander (Assume it's an 0-5 billet) . (4)	077		0	0	0	0		
2. CAG — Air Wing Commander (Assume it's an 0-6 billet) . (4		00	00	00	0	0	00	00
3. Deputy CAG	0	0	00	00	0	0	0	0
4. CAG OPS (500.).	0	0	0	0	ŏ	Ö	0	0
5. CAG ASW	0	00	00	00	0		0	00
6. CAG LSO (502).	lŏ	Ö	0	0	Ŏ	Ĭŏ	0	0
d. SQUADRON							~	
1. X0/C0		0	0	0	0	0	0	
2. Department Head (DH) – Administration (504)	Ò	Ŏ	Ŏ	Ö	Ō	0	Ŏ	Ŏ
3. DH – Maintenance	5	Ō	Ö	Õ	lõ	Ιō	Õ	Ĉ
4. DH – Operations		0	0	0			0	0
5. DH – Safety	0		0	0	0	0	0	
6. DH – Training	0	0	0	0	0	0	0	
7. Aviation Officer (OIC Helo Detachment) (509).	0	0	0	0		0		
e. SHORE ASSIGNMENT								
1. Flag Aide	0	0		0	0			
2. FRS (RAG) Instructor	0	0	0	0				
3. Naval Academy Instructor (544)		0	0	0	0			
4. CO/XO – Training Squadron (534).	0	0	0	0	0		0	
5. X0 - Fleet Replacement Squadron (RAG) (535)		0	0	0	000000000	00000000000	0000000000	
6. CO – Fleet Replacement Squadron (RAG).(536).) 2	0	0	00	0			0
7. Test Pilot School		Q	0	0	0			
8. Detailer		00	Ŏ	00000	l Ö	0	0	C
9. Washington Tour		$\frac{1}{2}$	Ö					
10. Wing Staff		000	00	$\bigcup_{i=1}^{n}$	$\frac{1}{2}$) O		
12. Naval Aviation Training Instructor (540).			$\stackrel{\sim}{\sim}$		$\stackrel{\sim}{\sim}$	$\frac{1}{2}$)
13. Navy PG School Student	000000000000		00	00		0	0	
14. Top Gun Instructor	\vdash				00	0	0	
15. Strike University Instructor (542)	00	00	00	00	00	0	0	0000000000000000
15. Strike university instructor (342).	<u> </u>		\Box	\perp			0	<u> </u>

10. Please indicate how <u>IMPORTANT</u> each of the following areas are to remaining in the Navy.

	1	2	3	4	5	6
	No. At All Important		Neutral		Extremely Important	Not Applicable
a. Number of cruise liberty ports	0	0	3	•	3	©
b. Quanty of fiberty ports	1 0	②	③	④	③	©
c. Opportunity for operational flying (601)	0	0	3	•	③	©
d. Non-flying assignments (6.02)	0	3	③	•	3	•
e. Aviation Officer Continuation Pay (AOCP) (603)	0	2	<u> </u>	•	3	©
f. Aviation Career Incentive Pay (ACIP) (6.04)	0	2	3	O .	③	©
g. Command duties (5.94)	0	②	<u> </u>	②	③	©
h. Family separation (5.95)	0	②	3	0	③	0
i. Disassociated sea tour (605)	0	②	3	Ō	③	6
j. Retirement benefits (5.96)	1 0	0	o	0	③	6
k. Geographical stability(597)	0	②	<u> </u>	Ō	③	6
I. Basic salary	0	②	<u> </u>	Õ	③	6
m. Aviation life-style/esprit de corps (599)	0	<u> </u>	3	Ō	<u> </u>	6
n. Recognition for accomplishments (600)	0	<u> </u>	Ö	Õ	<u> </u>	6
o. Amount of operational flying for 0-4s (606)	0	<u> </u>	<u> </u>	Õ	<u> </u>	6
p. Amount of operational flying for 0-5s and above (6.0.7.)	0	②	<u> </u>	0	<u> </u>	©

11. Now, please indicate how <u>SATISFIED</u> you are with the same areas.

	1	2	_ 3	4	5	6	
	Very Dissatisfied		Neutral		Very Satisfied	Not Applicable	
a. Number of cruise liberty ports (618)	0	2	3	•	(5)	•	
b. Quality of liberty ports (619)	0	②	③	•	③	©	
c. Opportunity for operational flying (627)	}{	2	③	•	③	6	
d. Non-flying assignments	<u> </u>	②	3	•	③	6	ı
e. Aviation Officer Continuation Pay (AOCP) (629)	2 0	2	3	•	(3)	6	. 1
1. Aviation Career Incentive Pay (ACIP)	2 0	@	3	•	③	6	
a. Command duties (620)	יו ה	2	3	•	③	©	1
h. Family separation	0	②	3	(③	6	١.
I. Disassociated sea tour	71 O	2	3	•	③	•	
j. Retirement benefits	/ በ	2	3	•	•	6	
K. Geographical stability	71 O	②	<u> </u>	•	3	©	1
1. Basic salary	2 0	②	③	•	3	6	1
m. Aviation life-style/esprit de corps (625))l ()	②	3	©	(5)	<u>©</u>	
n. Recognition for accomplishments	0	②	③	@	©	6	ľ
o. Amount of operational flying for 0-4s (6.32)	기 ①	②	<u> </u>	•	3	6	1
p. Amount of operational flying for 0-5s and above (633))0	0	3	•	③	6	

	To No Extent	To A Little Extent	To Some Extent	To A Considerable Extent	To A Very Great Extent
12. To what extent do you think about leaving the Navy prior to retirement?	0	0	0	0	0
13. Taking everything into consideration, to what extent will you make a genuine effort to search for employment outside the Navy, within the next year?	0	0	0	0	0
4. If they had to do it over again, to what extent do you think most of your ex-Navy (now civilian) friends would choose to leave the Navy prior to their retirement?	0	0	0	0	0

 15. In general, how satisfied do you think your friends are who have left the Navy for a civilian career? (640) ① Very satisfied 										
	② Satisfie	ed satisfied n	or dissatisfie	d						
	S Very dis									
cle	ear idea of what yo					w do you have a relatively				
(6	641–642) ○ Less that ○ 1-4 year ○ 5-8 year	rs	O 9-1 O 13 O 17	12 years 1-16 years 1-20 years		O More than 20 years				
	·			·						
	w attractive does 543)	the aviation	area career pai	th appear to you	1?					
	Very Unattractive		N	leutral		Very Attractive				
	①	2	3	④		© 0				
	ke this decision? 645) Before 6 Before 1 During 1	got my wir my first sea	ngs 1 tour	O Durio O Othe	ng my sec r	ond sea tour ond shore tour — have not made the decision				
-	vou are resigning 647) ○ No		vy. do you plan	·	.,	?				
?0. If y	547) No No rou are planning t ignation) do you l	o resign froi	Uncertain π the Navy (or	have submitter	al reserve : Yes	7 O Not applicable				
(6 20. If y res	547) No rou are planning t	o resign froi	Uncertain π the Navy (or	have submitted	al reserve : Yes	7 O Not applicable				
?0. If y res (6	047) No No rou are planning t signation) do you i	o resign froi have a civili	Uncertain the Navy (or an job waiting? Uncertain	have submitted	al reserve: Yes Your lette Yes	Not applicable r of Not applicable				
20. If y res (6	ONO No No rou are planning t signation) do you t 050) No No	o resign from the second secon	Uncertaing the Navy (or an job waiting? Uncertaing information ab	have submitted	al reserve: Yes I your lette Yes ing opport	Not applicable r of Not applicable				
20. If y res (6 21. Wh avi:	No No No No No No No No No No No No No N	o resign from have a civilish hal source of maval aviate edia	Uncertaing the Navy (or an job waiting? Uncertain	have submitted? n Civilian him Civilian p Written r	al reserve: Yes Yes ing opport illots naterials	Not applicable or of Not applicable unities in Other				
20. If y res (6 21. Wh	No No No No No No No No No No No No No N	o resign from have a civilismal source of may all aviation pays attention and aviation aviation and and and and and and and and and an	Uncertaing the Navy (or an job waiting? Uncertain information abors	have submitted cout civilian hir Civilian p Written r of job you will Busi	al reserve: Yes Yes ing opport illots naterials have in cir	Not applicable or of Not applicable unities in Other				
20. If y res (6 21. Wh avi:	No rou are planning tegration) do you is signation) do you is 550) No lat is your principation? Fellow rouse Mass mass mass of the following Civilian Civilian Government	o resign from have a civilismal source of may all aviation pays attention and aviation aviation and and and and and and and and and an	Uncertaing the Navy (or an job waiting? Uncertain information abors	have submitted Civilian hir Civilian p Written r of job you will Busi Prof Othe	al reserve: Yes Yes ing opport illots naterials have in cir	Not applicable or of Not applicable unitles in Other				

F. CAREER MANAGEMENT

1. On the scale below, check the statement which most a	pplies to you.									
 (702) ○ I am an aviator ○ I am primarily an aviator and secondarily ○ I am an equal balance of both 	a Navy officer		an avia	imarily a Na itor Navy officer	vy offi	icer a	nd se	conda	rily	
Using your warfare specialty as your community (VA the below items.	AL, HM, etc.) pli	ease res	pond to		1 Strong		3 4	tain		7 rong
2. My specialty community (VAL, VF, etc.), has some prografrom other Navy aviation communities. 3. My specialty community has a higher rate of promotion for the second of the second o	or senior officers regards to promot which contribute in comfortable and decisions. works for membe outside of my comrogression which for officers. senior officers. senior officers will my Navy car punched so that it more senior officers.	than other ions	ir Navy cares discuss my community. o me e in the Nav st assignme th my career	ommunities	0000 0	0 0000000 00000000000000000000000000000			0 0000000 00000000000000000000000000000	
21. Rate the importance of each of the following, within you	our community, 1	or makir	ng flag rank							-
(7(1))	Of No Importance	Imp	Little ortance	Of Moderate Importance		Import			of Utmo	ost nce
a. High specialization (764) b. Generalist (not over specialized) (765) c. Superb performance (766) d. Have right contacts (767) e. Have punched the right tickets (768)	00000	ı	00000	00000		00000))		00000	
20 Harrison at 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			<u> </u>		<u> </u>					
22. How attractive would a designator change be			Very Unattractiv	Unattractive	Attra N	ther active or ractive	ì	active		ery activ
a. If it would allow you to remain in the cockpit, or next to airplane, for a full career (including opportunity for proint).	motion to 0-6)?	(769)	0	0)	()	()
b if you were guaranteed to be in the cockpit for a full car of the type of plane or mission you would be involved w	rith?	(770)	0	0))		٥ _
 c. if you were expected to maintain a standard sea/shore pattern with the change specified in item b? d. if it included division officer and department head dutie 		(771)	0	0))	(S

not include any opportunity to command a squadron?

E E E E E E E E E E E E E

G. CAREER AND MARITAL STATUS

Married officers are to complete Part A. Married and single officers are to complete Part B.

PART A. MARRIED OFFICERS

Please indicate your degree of agreement with the below statements which relate to the family's impact on your career.

		1	2	3	4	5	6	7_	8
1	My enouge's career limits considerably the entires available	Strongly Disagree			Neutral		—	Strongly Agree	NA
١.	My spouse's career limits considerably the options available in my career decisions		0	3	•	3	0	0	•
2.	At the present time, my career is more important to me than my spouse's career	0	0	3	•	3	•	0	•
3.	Family separation, because of deployment, makes my Navy career less attractive	0	②	3	•	③	6	•	•
4.	Family separation, because of in-port working hours, is a problem	0	②	3	•	3	6	o	•
5.	I feel that my detailer will make an honest effort to co-locate my spouse and me	0	0	3	•	(5)	6	•	•
6.	I have cut back on my career involvement in order to meet the needs of my spouse and/or children	0	②	3	•	(9)	•	o	•
7.	Counseling should be available to married couples to help them reduce the stress associated with dual career marriages	0	②	3	•	3	6	①	0
8.	Better support services (e.g., spouse employment information about a new community, and/or help in planning and coping with transfer) should be provided for transferring couples (865)	0	②	3	•	③	0	0	®

9. How is your spouse primarily employed? (Choose best response)

(875 - 876)

- O Full-time homemaker
- Secretary/clerical
- Teacher
- O Professional
- Engineer
- O Business/finance
- O Navy officer
- O Navy enlisted
- O Other military
- O Other

10	. How involved was your spouse who (completing the Preference Card, fo		iring y	our last re	essignment	1			
	(881) I defer to spouse's wishes	Equal Participation				ione	NA		
	0 0	①	©	()	0	®		
11	. How involved is your spouse when as staying in the Navy, choosing a (882) I defer to spouse's wishes	you are making major ca second career, retiring, e Equal Participation	ireer di tc?		l c	llone	NA ®		
12	. How do you think your spouse feels	toward your Navy caree	er?						
	(883) Completely opposed Moderately opposed Neutral	Moderately suCompletely su							
13	. Rate the below items with regard to	the extent of their impa	ct on y	our most r _	ecent PCS	move.			
			,	004	To No Extent	To A Little Extent	To Some Extent	To A Consider- able Extent	To A Very Great Extent
	 a. My spouse's employment . b. Disruptions in children's sci c. My out-of-pocket expenses d. Disruptions in social relation e. The moving process itself . 	nooling)()(886) 887)	00000	00000	00000	00000	00000
	f. My unavailability to help the training, for example) g. Obtaining child care	e family (en route	((889)	00	00	00	00	00
P	ART B. MARRIED AN				which rel	ate to marit	al status		
	and its impact on your career.	•		1			4	5 6	7
1	Single officers work the same numb	er of		Strongly Disagree		Ur	ncertain		Strongly Agree
1.	hours as married personnel		(891)	0	③	3	• (9 6	0
2.	Single officers are unable to obtain a desired geographic location, because have been filled in support of spous	e all available billets	(892)	0	0	0	3 (3	0
3.	Marital status should be taken into on the assignment process.		(893)	0	o	3	3	9	0
	I believe there is a disparity in entit between married and single person There is too much concern for the fa	nel	(894) en.	0	©	o	•	9 0	0
	and too little for issues concerned w officer, such as recreation/entertain	ith the single	(895)	0	©	③	•	o o	0
6.	The Navy treats its single personnel it does its married personnel	as fairly as	(896)	0	0	o	3	o o	0

(921)

To a small

extent

0

0

①

H. EDUCATIONAL, TRAINING AND PROFESSIONAL DEVELOPMENT

Please indicate your level of agreement to the below items. In evaluating the <u>first four items</u>, consider ASW, CIC, etc. as technical schools and LMET, etc. as non-technical ones. Omit consideration of major professional schools such as NPGS or War College.

		1	2	3	4	5	6	7	8
1	. Navy school(s) that i completed during my most recent transfer or present assignment were valuable to me in	Strongly Disagree			Neutral			Strongly Agree	NA
	performing my job (mark "8" if none completed) (8.97)	0	②	3	•	③	•	•	•
2	The Navy has provided me with adequate training in the general (managerial) aspects of how to perform as a naval officer	0	②	③	•	③	•	Ø	•
3	to do my job]	②	③	©	3		0	_
4	Technical schools will increase my promotion opportunities much more than non-technical service schools (900)			_	_	_	©		③
5.	Obtaining one or more surface warfare qualifications	0	②	③	•	③	•	Ø	•
	will enhance my chances of being selected for command(913)	0	②	3	•	3	6	Ø	•
6.	I must obtain at least one operational tour FITREP as department head before I can screen for command	0	2	③	•	⑤	©	Ø	•
7.	My community has a planned program for rotating		O	•	•	•	©	O	©
8.	their first sea tour	0	@	3	•	③	©	①	®
	to progress foward my squadron professional qualifications	0	②	3	•	⑤	•	①	•
9.	I have been encouraged by many of my seniors (CO, XO, department head, etc.) to pursue a graduate education	0	2	3	•	⑤	©	Ø	®
10.	Obtaining a postgraduate degree will strengthen my chances for promotion	_	_	_					
11.	I would rather receive a postgraduate degree from a civilian institution than NPGS		②	③	©	③ ⑤	6	0 0	①③
12.	If I leave my warfare specialty area for any reason. Including attendance at NPGS, my Navy career will suffer		0	9	0	<u>©</u>	© ©	0	© ©
13.	The development of a subspecialty is important for my Navy career. (904)	-	② ②	3	0	⑤	© ©	0	©
14.	The development of a subspecialty is important for my career beyond the Navy	0	© ②	③	© ©	© ⑤	© ©	0	© ©
15.	More emphasis should be placed on developing an officer's leadership abilities rather than general		O		•	w	•	0	•
16.	Attending one of the war colleges is important for	0	0	③	•	⑤	©	0	•
17.	my Navy career	0	②	③	•	⑤	©	Ø	•
	by seniors to pursue the Material Professional (906)	0	②	3	•	⑤	©	O	®
18.	High performing officers (0-4) are being encouraged by seniors to pursue the Material Professional career path		_	_	•	•	_	•	_
	varvor paulus	0_	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0	<u> </u>

③

⑤

Uncertain

③

To a great

extent

I. CAREER ATTITUDES

1. <u>Career Intention</u>: The following item concerns the intensity of your desire to continue your career as a Navy officer at least until you are eligible for retirement. Areas on the scale are described, both verbally and in terms of probability, to provide meaningful reference points. Check the response which most closely represents your current level of commitment.

How certain are you that you will continue an active Navy career at least until you are eligible for retirement?

C 0-0.1%

(934) ○ 99.9-100%	I am <u>virtually certain</u> that I will not leave the Navy voluntarily prior to becoming eligible for retirement.
O 90.0-99.8%	I am <u>almost certain</u> I will continue my military career if possible.
O 75.0-89.9%	I am <u>confident</u> that I will continue my Navy career until I can retire.
O 50.0-74.9%	probably will remain in the Navy until I am eligible for retirement.
C 25.0-49.9%	I probably will not continue in the Navy until I am eligible for retirement.
O 10.0-24.9%	I am <u>confident</u> that I will not continue my Navy career until I can retire.
O.2-9.9%	I am almost certain that I will leave the Navy as soon as possible.

I am virtually certain that I will not voluntarily continue in the Navy until I am eligible for retirement.

	1	2	3	4	5	6	7
	Strongly Disagree			Neither Agree nor Disagree			Strongly Agree
2. The more I think about it, the more I feel I made a bad move in entering my career. (935)	\odot	0	3	②	(5)	0	0
3. I am very satisfied with my occupation	\odot	2	3	•	③	©	0
4. I talk up the Navy to my friends as a great organization to work for (937)	0	0	3	④	⑤	€	0
5. I am fortunate to be located where I am	0	3	3	•	⑤	©	1
6. I thoroughly enjoy my career	\odot	3	3	②	(9)	€	0
7. I thoroughly enjoy my field of work	0	2	3	•	③	©	0
8. I am proud to tell others that I am part of the Navy(941)	0	①	0	②	(5)	6	0
9. I thoroughly enjoy my location	0	3	3	①	⑤	©	0
10. I take great pride in my career	0	3	3	②	⑤	€	0
11. I would feel happier with a different occupation	0	2	3	②	(5)	©	0
12. I am extremely glad that I chose the Navy to work for, over other (945)							j
organizations I was considering at the time I joined	0	①	3	④	(9)	€	0
13. I am very satisfied with my present location	0	3	3	•	③	©	0
14. I feel very good about my career	0	①	3	④	(3)	6	0
15. I definitely feel that I am in the right field of work (948)	•	②	3	•	(5)	•	0
16. For me this is the best of all possible organizations for which to work. $\dots (949)$	9	0	3	②	⑤	€	0
17. I would be more satisfied in a different location	\odot	3	3	•	⑤	©	0
18. I definitely feel that I am in the wrong career	•	0	3	④	(9)	6	0
19. I am very sorry I chose my occupation	0	3	3	•	(3)	6	0
20. I take a positive attitude toward myself) 🕥	0	3	((5)	\odot	0
21. I have a definite plan for my career	0	3	3	•	③	©	0
22. I have a strategy for achieving my career goals (955)	0	0	3	④	(3)	•	0
23. On the whole, I am satisfied with myself	0	②	3	•	(3)	•	0
24. Compared to other areas of my life, my chosen career is <u>not</u> very important to me (957)	· •	0	3	④	0	©	0

J. FITNESS REPORT

1. Please complete the following table by providing the indicated information from all of the fitness reports you received during your present tour and the tour preceding it. If you are enroute to a new assignment, use your last two tours, starting with your most recent FITREP. Include dates of fitness reports that are not available and write in the word "missing." Please circle your position on the Evaluation and Summary rankings. The first three lines are filled in as examples. Omit information which is not relevant or available. Since this is privileged information, you are not required to complete the below, but your help is essential to our ability to provide useful results. No information from an individual will be reported.

DA	NTE .	re*			Evaluatio	on and Su	mmary (blocks 51	& 52)			Early Promo	tion
	ock (3)	Sea/Shore*						CALLY		Field Circled	(block 62) RECMD	(block 66) RANKING	(block 65 NUM RECI
		S	1%	5%	10%	30%	50%	50%	30% MA	RG UNSAT	EARLY		
05	85	/	2	1	1		1				YES	2	of 2
11/	84	/	1	3		1			/		NO		of
	83	2	MOSSING	_									of
1187-	1189- 1190	1191	1193- 1195	1196- 1198	1199- 1201	1202- 1204	1205- 1207	1208- 1210	1211- 1213	1192	1214	1215- 1217	of 1218- 1220
1221 - 1222	1224	125	1227- 1229	1230- 1232	1233- 1235	1236- 1238	1239- 1241	1242- 1244	1245- 1247	1226	1248	12/9-	of 1252-
1255- 125 6	1258	160	1261- 1263	1264- 1266	1267- 1269	1270- 1272	1273- 1275	1276- 1278	1279- 1281	1260	1282	1283-	of 1286- 1288
1289-	1291-	1243	1295- 1297	1298- 1300	1301- 1303	1304- 1306	1307- 1309		1313- 1315	1294	1316	1317-	of 1320 1322
1323	1325 1326		1329- 1331	1332- 1334	1335- 1337	1338- 1340	1341- 1343	1344- 1346	1347- 1349	1328	1350	1351-	of 1354-
1357	1359 1360	121.1	1363- 1365	1366- 1368	1369- 1371	1372- 1374	1375 - 1377	1378- 1380	1381- 1383	1362	1384	1385-	of 1388 1390
1341- 1392	1393 1394			1400- 1402	1403- 1405	1406- 1408	1409- 1411	1412- 1414	1415- 1417	1396	1418	1419-	of 1422-
1425- 1426	1428	- 1	1431- 1433	1434- 1436	1437- 1439	1440- 1442	1443- 1445	1446- 1448	1449- 1451	1430	1452	1453-	of 1456-
1459- 1460	146/	<i>UL</i> 2	1465- 1467	1468- 1470	1471- 1473	1474- 1476	1477- 1479		1483- 1485	1464	1486	1487- 1489	of 1490-
1493- 1494	1485 1491	LLET'S	1499- 1501	1502- 1504	1505- 1507	1508- 1510	1511- 1513	1514- 1516	1517- 1519	1498	1520	1521-	of 1524 1526
	1530	1531	1533- 1535	1536- 1538	1539- 1541	1542- 1544	1545- 1547	1548- 1550	1551- 1553	1532	1554	1555- 1557	1558- of 1560
	NEW)	515	1567- 1569	1570- 1572	1573- 1575	1576- 1578	1579- 1581	1582- 1584	1585- 1587	1566	1588	1589- 1591	1592 of 1594
	1597		1601- 1603	1604- 1606	1607- 1609	1610- 1612	1613- 1615	1616- 1618	1619- 1621	1600	1622	1623- 1625	1626- of 1628

^{*1 =} Sea 2 = Shore

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K. COMMENTS

If you would like to comment on any aspect of your Navy career as it affects your desire to continue as a naval officer, please use this space. NOTE: Written comments may be used to support statistical summaries of data, but your comments will be used only if your anonymity can be assured. If your comments extend to additional pages, please add your SSN to those pages.

THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONNAIRE.

Rank:	O 0-1	O 0-5	Aviator type:	O Pilot	Sex:	O Male
	O 0-2	O 0-6		O NFO		O Female
	O 0-3	O 0-7				
	\bigcirc 0-4					

NOTE: Would you like to receive feedback on the general findings of this questionnaire?

YES

O N0

If yes, please provide name and SSN.

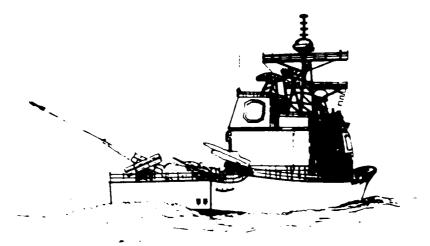
Name: ______

SSN: _____

APPENDIX R SURFACE WARFARE OFFICER CAREER QUESTIONNAIRE

SURFACE WARFARE OFFICER CAREER QUESTIONNAIRE







NAVY PERSONNEL RESEARCH and DEVELOPMENT CENTER

San Diego, California 92152-6800



REPORT CONTROL SYMBOL

OFFICER CAREER QUESTIONNAIRE

MARKING INSTRUCTIONS USE NO. 2 PENCIL ONLY Use a No. 2 black lead pencil only. • Read each question carefully. Make a HEAVY BLACK MARK that FILLS THE CIRCLE representing your answer. · Please do not make stray marks of any kind. INCORRECT MARKS **CORRECT MARK 4 6 9** $\circ \bullet \circ \circ$

USE NO. 2 PENCIL ONLY

PRIVACY ACT NOTICE

Under the authority of 5 USC 301, information regarding your back-
ground, attitudes experiences, and future intentions in the Navy is
requested to provide input to a series of studies or officer career
processes and retention. The information provided by voc will not
become part of your official record nor will it by usen to make deci-
sions about you which will affect your career in an, which will be
used by the Navy Personnel Research and Development Center for
statistical purposer only. You are not required to provide this inter-
mation. There will be no adverse consequences should you elect not to
provide the requested information or any part of it. Heturn of the
Questionnaire constitutes acknowledgement of these Friency Act provision:

A. BACKGROUND INFORMATION

١.	Social	Security	No.:
----	--------	----------	------

(11-19)

Print your Social Security No. in the boxes provided. Then fill in the appropriate bubble below each number.

0	0	0	9	0	0	0	0	0
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0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
(3)	③	0	©	③ ()	0	0	©	3
0	0	(O)	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	9	•	0	0	©	0	0

2. Current designator: (20-23)

1			
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	0	0	③
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1			

•		78	a	_
	-		11	т.

(32)

0 0-1 O 0-5 0 0-2 0 0-6 0 0-3 0 0-7

0 0-4

4. Sex:

(33)

O Male

O Female

5.	Family	status:
	(2/.)	

C Single O Single parent Married, with children

O Married, without children

Separated/Divorced

O Other

6. Date questionnaire completed:

(49)

O May 86

Aug 86

O June 86

O Sept 86

O July 86

Oct 86

7. Year awarded warfare device.

(51-52)

O 86

O 76-77

O 84-85

O 74-75

O 82-83

O 72-73

O 80-81

O Before 1972

O 78-79

O Not applicable

8. Please indicate whether or not you have obtained each of the following qualifications.

	YES	ND
a. Division Officer (59)	0	0
b. Departme Head (60)	0	0
c. 00D (61)	0	0
d. E00W (62)	0	0
e. Weapons Control (63).	0	0
f. Evaluator/TA0 (64.)	0	0
g. XO Afloat (LCDR and above 65)	0	0
h. Qual-Surface Ship Command. (66		0
i. Surface Nuclear Power (67.).	O	0 '
J. Other	0	0

B. INFORMATION USE

1. In reference to your present assignment, evaluate each of the following 14 sources of information according to how much you use them, how accurate, honest, and available they are in providing you with career planning information and guidance, and how much influence each source exerts on your career decisions. Respond using the scale below.

O Not Applicable
E Services
©
0
(O) Moderate
9
0
⊝ § §

	INFORMATION SOURCE	USE	ACCURACY	HONESTY	AVAILABILITY	INFLUENCE
rej	a CO/ISIC.	00000000	@\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	000000000	<u> </u>	000000000
ف _	b. x0		000000000	00000000	0000000	000000000
ن	c. Department Head.	<u> </u> 0 0 0	000000000	000000000	000000000000000000000000000000000000000	00000000
TO .	Other senior officers in my community	(75) 000000000	(34) 00000000	(113) (113) (113) (113)	9999 0000	000000000000000000000000000000000000000
نه	Senior officers outside my community	@@@@@@@@ (9/)			<u> </u>	000000000
نب		000000000	<u>මෙම මූම්ම</u> මෙම මූම්ම	စစ်စုစုစစစ		000000000
6	g. Detailers	00000000	00000000	0000000	၀၀၀၀ ၁	စစ်စုစုစစစ
<u> </u>	h. "Perspective".	00000000	000000000	00000000	000000000	000000000
<u>:</u>	"URL Officer Career Planning Handbook"	(80) (00) (00)	@@@@@@@@ (66)	<u> </u>	000000000000000000000000000000000000000	
<u> </u>	"Commanding Officer's	(81) 000000000	(100) (000000000000000000000000000000000	(119) (000000000000000000000000000000000000	(138) (000000000000000000000000000000000000	(157) (000000000000000000000000000000000000
ند	Summary".			000000000000000000000000000000000000000	000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
_=	:	00000000	0000000	<u> </u>	000000	00000000
Ë	m. Public media	00000000	000000000	000000000	00000000	
	n. Publications put out only for my community	(85) ©©©©©©©©	(104) 000000000	(123) 0 0 0 0 0 0 0 0	(142) (000000000000000000000000000000000000	(161) 0000000000
	1	(98)	(601)	(#71)	(6#4)	(*8*)

C. PRESENT ASSIGNMENT

1.	My present tour is:									
	(177) ○ Sea	O Shore								
	∪ Sea	→ SHOLE								
2.	When did you detach from you (178) Less than 1 month 1 month, but less to 3 months, but less 6 months, but less 9 months, but less 1 year or more ago No reassignment.	ago. than 3 months ago. than 6 months ago. than 9 months ago. than 1 year ago.								
3.	C 3 months, but less O 6 months, but less	han 3 months from now. than 6 months from now. than 9 months from now. than 1 year from now.								
4.	What is your evaluation of th	e following aspects of your pre	esent j	ob and rei	ated duties	? Mark o	ne respons	e for each	item.	
				1	2	3	4	5	6	7
						3	4 Neutral	5	6	Very
	a Challenge	(182))	Very Negative			Neutral			Very Positiv
		(182) mily/friends . (183)				3 3 3		5 ⑤ ⑥	6 0 0	Very Positiv
	b. Separation from fa c. Use of skills & abil	mily/friends (183) ities (184)))	Very Negative ① ①	② ② ②	③ ③ ③	Neutral O O	(S) (S)	© © ©	Very Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme	mily/friends (183) ities (184) ent (185))))	Very Negative ① ① ①	0000	③ ④ ③	Neutral O O O	9 9 9	0000	Very Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ	mily/friends (183) ities)))	Very Negative ① ① ① ① ① ① ①	00000	9 9 9 9	Neutral O O O	9999	00000	Very Positiv
	b. Separation from fa c Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure	mily/friends))))	Very Negative ① ① ①	0000	③ ④ ③	Neutral O O O	9 9 9	0000	Very Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and	mily/friends)	Very Negative ①	00000000	00000000	Neutral	9999999	00000000	Very Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure	mily/friends (183) ities (184) ent (185) ired (186) (188) schedule activities (189) (190))	Very Negative	0000000000	000000000	Neutral O O O O O O O O O O	999999999	000000000	Very Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis	mily/friends (183) ities (184) ent (185) irred (186) (187) (188) schedule activities (189) (190) shment (191))	Very Negative O O O O O O O	00000000000	00000000000	Neutral O O O O O O O O O O O O O O O O O O	00000000000	0000000000	Veryy Positiv
	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis k. Opportunity to grow	mily/friends (183) ities (184) ent (185) ired (186) (188) schedule activities (189) (190))	Very Negative	0000000000	000000000	Neutral O O O O O O O O O O	999999999	000000000	Very Positiv
5.	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis k. Opportunity to grow	mily/friends (183) ities (184) ent (185) ired (186) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193))	Very Negative	000000000000	9 0 9000000000	Neutral O O O O O O O O O O O	99999999999	00000000000	Very Positiv
5.	b. Separation from factuse of skills & abild. Working environmente. Hours of work required for Work pressure. g. Interesting duties h. Ability to plan and i. Adventure. j. Sense of accomplises. Opportunity to grow 1. Doing something in	mily/friends (183) ities (184) ent (185) ired (186) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193))	Very Negative	000000000000	9 0 9000000000	Neutral O O O O O O O O O O O	9999999999	00000000000	Very Positiv
5.	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis k. Opportunity to grow l. Doing something in Overall, how do you evaluate a. Ship/Command	mily/friends (183) ities (184) ent (185) itired (186) (187) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193) this tour in terms of:		Very Negative O O O O O O O O O O O O O O O O O O O	② ② ③ ② ③ ③ ③ ③ ③ ③ ③ ④ ③ ④ ③ ④ ③ ④ ④ Untavorable	3 9 9 9 9 9	Neutral	G G G G G G G G G G G G G G G G G G G	© © © © © © © © © O © O O O O O O O O O	Very Positiv
5.	b. Separation from fact Use of skills & abild. Working environmed. Hours of work required for Work pressure. g. Interesting duties. h. Ability to plan and in Adventure. j. Sense of accomplists. Opportunity to grow I. Doing something in Overall, how do you evaluate. a. Ship/Command. b. Type duties.	mily/friends (183) ities (184) ent (185) ired (186) (187) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193) this tour in terms of: (194) (195))	Very Negative O O O O O O O O O O O O O O O O O O O	O O O O O O O O O O O O O O O O O O O	3	Neutral O O O O O O O O O O O O O O O O O O	S O S O O O O O	© © © © © © © © © O O	Very Positiv
5.	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis k. Opportunity to grow l. Doing something in Overall, how do you evaluate a. Ship/Command b. Type duties. c. Relationship with O	mily/friends (183) ities (184) ent (185) ired (186) (187) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193) this tour in terms of: (194) (195) (199)		Very Negative O O O O O O O O O O O O O O O O O O O	② ② ② ② ③ ② ③ ② ③ ③ ③ ④ ③ ④ ③ ④ ④ ④ ④ ④	3	Neutral	S O S O O O O O	© © © © © © © © © O O	Very Positiv
5.	b. Separation from fa c. Use of skills & abil d. Working environme e. Hours of work requ f. Work pressure g. Interesting duties h. Ability to plan and i. Adventure j. Sense of accomplis k. Opportunity to grow l. Doing something in Overall. how do you evaluate a. Ship/Command b. Type duties c. Relationship with O d. Superiors e. Immediate subordia	mily/friends (183) ities (184) ent (185) ired (186) (187) (188) schedule activities (189) (190) shment (191) v professionally (192) nportant (193) this tour in terms of: (194) (195)		Very Negative O O O O O O O O O O O O O O O O O O O	O O O O O O O O O O O O O O O O O O O	3	Neutral O O O O O O O O O O O O O O O O O O	S O S O O O O O	© © © © © © © © © O O	Very Positiv

D. ASSIGNMENT PROCESS

1.	How many months prior (253)	r to your PRD t	o your curr	ent assignmen	t did you su	bmit a ner	w preferen	ice card?				
	O 1 to 2 months O 3 to 4 months	○ 5 to 6 to 6 to 6 to 8 to		O 9 to 10 O 11 to 12	-		re than a y e submitt	year before led	PRD			
	When I completed my m (254) • Put down choice • Put down choices • Put down choices • Put down choice • Put down choice • Did not complete	es I personally rily what I wa which I wante es which I tho es which I tho e one	wanted, r nted, but t d, and I felt ught would ught would	regardless of empered ther the Navy woul d help my Nav d help my Nav	m a little w ld want me f vy career, vy career e	ith what to have, be but tempe ven thou	I thought ecause Na ered with gh they w	would help by requirem my person reren't pers	ents an al desi onally	d my interes. desirab	erests a	re alike
3.	Assess the acceptability	of your curre -		<u> </u>			·				<u> </u>	
			Very	2	3	-4 Neutral	5	6		7 Very	Prefe	erence d Not
	a Location .	(255)	Poor O	②	③	(4)	①	€		Good	S	ent ©
	b. Type Billet	(255) (256)	0	0	3	0	<u> </u>	© ©		<u></u>	(⑥ │
	c Type Activity .	(257)	0	<u> </u>	③ <u> </u>	<u> </u>	①	<u>©</u>		0		©
	was changed in the ord (258) No No With respect to your motorwarded, but they we (259) No	YesOst recent transfer not receivedYes	ter, did you in a timely	○ No prevur detailer inforfashion? ○ No prev	r m you that vious reass	orders w	ere being					
6.	Have you submitted a n (260)	ew preference	card during	your current	assignment -	?						
	O No	○ Yes										•
7.	When did you begin the	e following acti	·			·		wing scale to	-	nd to ite	ns a thi	rough h).
	2. More than 3 11 to 14 m 4 7 to 10 mc	14 months b nonths before	efore my P my PRD		6. 7.		months b o this	efore my P				
1	Contacting your depth of Specifically seeking Specifically seeking Discussing possible Considering choice Considering choice Considering choice Considering choice Contacting a place	g the advice of the advice of assignment of location of types of softypes of types o	of a senior of a peer of with my billets duty	officer spouse/fami	(262) (263) ly (264) (265) (266) (267)	00000	000000	00000000	00000000	\odot \odot \odot \odot \odot \odot	00000000	- 0 0 0 0 0 0 0 0

	individual(s) did you last reassignment?	u use to intervene on your behalf to obta	in the assign	ment you wa	nted during		
If you	had no previous ass	signment or used no one to intervene on	your behalf.				
please	e mark here ——— (269						
	·		•		Used Individual		lot Use vidual
	a. My CO/X	(0/ISIC		(270)	0		
	b. CO/ISIC	of the billet I wanted		(271)	0		
	c. A senior from my	officer in my direct chain of comm previous assignment	and	(272)	0		>
		officer from the command of my detection of the command of the com		(273)	0		
	e. A senior chain of	officer from my command but not command of either assignment	in the	(274)	0		
	f. A senior	officer from outside my community	1	(275)	0		
	g. Other .			(276)	0		
© 0 0 0 0 0	nt assignment? (277) Haven't been through the dead to run smooth to run smooth the dead to run smooth the dead to be a very a satisfactory or a tended to be a fruit of senior officers of the dead to be a control of the dead to	oothly – my detailer located an acce oothly, but there was a certain amo	eptable billet unt of uncer wever, I even nce. Only thi uence on the bunt of effor	relatively tainty and d ntually rece rough the in	ived tervention at I received	l.	
D. How e	effective do you feel (each of the following methods are for in	iteracting wit	h your detail	er?		
			Very Ineffective	Ineffective	So-So	Effective	Very Effective
	a. Preferen	ce Card (278)	0	0	0	0	0
	b. Letter .	(279)	0	0	0	0	0
	c. Telephor	ne(280).	0	0	0	0	0

d. Personal visit (281)

e. Detailer field trip (282)

11. If you have formed an opinion of your current detailer, evaluate your detailer in the below areas. If not, please evaluate your former detail

		1	2	3	4	5	6	 7	8
		Very Negativ	e		Neutral			Very Positive	Don t Know
a.	Knowledge of current policy trends (283)	0	2	3	•	(3)	0	0	С
b.	Knowledge of which billets are available	0	· ②	③	•	③	©	0	С
	Knowledge of requirements and duties of available billets	0	②	3	•	③	Θ	0	0
	Knowledge of my career development needs	0	② √		@	©	<u> </u>	3	©
e.	Knowledge of my personal desires (287)	0	0	.	⊙	③	<u>©</u>	0	0
t.	Returns telephone calls	0	② "	③	• •	©	©	0	\odot
g.	Shares information	$\int_{0}^{\infty} 0$	②	<u> </u>	.O	③	<u>©</u>	0	0000
h.	Knowledgeable of previous communications. (29)	b) ©	_ @ *	③	0		<u>©</u>	0	9
i.	What (s)he says can be trusted (291)		<u>, .</u> ②	<u> </u>	0	<u> </u>	<u>©</u>	0	9 (
j.	Looks out for my best interests (2.92)	0	1 10	3	· •	③	©	0	\circ
k.	Listens to my problems, desires,	_	_	_	_	_	_	_	_
	needs, etc (293	0	② .	3	•	⑤	0	0	ا <u>ن</u>
I.	Provides useful career		_	_	_	_	_	\sim	~
	counseling	0	0	3	<u> </u>	<u> </u>	<u>©</u>	$\frac{1}{2}$	$\sum_{i=1}^{n}$
m.		0	②	3	0	<u> </u>	0	\circ	_
	Availability(2.96	0	0	3	•	©	©	\odot	
	Provides useful career counseling on "tickets to be punched"(297) 0	· ©	③	•	©	0	0	0
ρ.	Provides useful career counseling on "right contacts" to make) 0	2	3	•	0	0	<u> </u>	<u> </u>

12.	Which	detailer	hih	vou	evaluate?
	*******	Octurio.	uiu	,	

(299)

Current detailer

C Former detailer

13. How many times have you spoken to your current detailer?

(301)

○ 6○ 7 or more times

14. If you have attended a detailer field trip meeting in the last two years, to what extent:

		1	2	3	4	5	Ĝ	7	
		Very Little		·	Some			Very Great	iner.
	policies and practices?		0	0	a	\circ	0	0	()
b.	Did it give you an appreciation of officer career paths and alternatives? (303)	0	③	3	•		Ø	0	C
C.	Did it resolve some assignment problems (304) you had?	0	©	0	•	0	©	0	QC
	Was it conducted in an open and honest manner? (305)	0	②		•	0	©	0	Ç
e.	Was it a useful and beneficial meeting? (306)	0	<u> </u>	0	•		<u></u>	<u> </u>	

	Strongly Disagree			Neutral			(Strongly Agree				
	O	0	②	•	0	(O O	O				
	indicate your deg					se the p	rovided so	ale in answ	ering the	statemen	ts	
about th	ne detailer who as	ssigned you	to your curr	ent comma	ind.							
						2	3					
					Strongly			4	5	6	7 Strongly	- B Not
					Disagree			Neutral			Agree	Assigned
a Iv.	ras favorabiy im	nressed w	ith the way									:
my	detailer nandle	d our inte	ractions	. (308)	0	0	0		C	0	0	O
b. Mv	getailer tenged	to have a	closed mine	d and								
thu	is I could not in	fluence hir	n/her	(309)	0	0	0	<u> </u>	0	0	0	0
c. Mv	detailer made a	a sincere e	effort to mee	et .								
	needs or to exp				0	③	0	②	©	©	0	0
d. The	e detailer locate	d for me t	he best bille	t that								i
	she could, give				0	0	3	④	3	•	0	0
					L							
7. If you w	vere disappointed ppointed, please (with the as	signment you	received (312	, indicate yo	ur degre	e of agree	ement with	the below	statemen	its. If you v	vere
	on to the next pag		, 0	(312	-, ,							
				•	1	2	3	4	5	6	7	8
				,	Strongly			Neutral			Strongly	Not
				1000	Disagree			Hedital			Agree	Assigned
					_							
3 M.	detailer convey	ad the new	ve of my			.						
	v assignment in			(313)	0	②	③	•	©	0	O	•
h M.	datailar attama	tad to ava	lain why				_	-	_	-	-	-
	detailer attemp assignment wa			(314)	0	②	③	•	⑤	0	O	•
						-	•	•	-	•	•	•

5. I cannot depend upon the detailing system to find a job that I want. (307)

(33)	0-331) 0 0 0 0 0 0		000		о О ө					
2. Do vou	leel that the N	lavy wants	you to coi	ntinue your	career as an	active duty				
naval o	officer?	•		·		·				
	Definitely Not			Don Kno			. Defin			
	0	②	3	•	3	0	•			
	you are (or "sh avallable bille 3)						u have a go	od		
	Definitely Do Not			Some	vhat			nitely o		
	0	©	0	3	3	•				
A Do you	feel the billets	e vou have	received	roflorted un	ur pynaziana	a and naet				
	тапсе?	s you have	I CCCIACO (enected yo	ui experient	e anu past				
	Definitely Do Not			Some	what			nitely Io		
								_		
-	C	· · · · · ·		©) (⋽		
5. What is	C s your evaluati				Navy career		3		<u>-</u>	
5. What is				spects of a				4 Neutrai		
i 3c o As	s your evaluati antinuity of de asignments re	ion of the fo	ollowing a		Navy career				00	_
1 30 0 4 s 0 0h	s your evaluati intinuity of de isignments re lange of assig 3 year interva	etailers . ceived gnments a	ollowing a	(335) (336) (337)	Navy career			Neutrai		
4 00 0 As 0 Oh 0 Ch d. Pot wit	s your evaluation of designments responses of assignments assigned that assignment that assignment is assignment.	etailers, eceived a signments a lister a signments are congressed and congresses	ollowing a	(335) (336) (337) (338)	Navy career) -2 -00 0	3 © ©	Neutrai ① ①	00 0	-
1 00 0 As 0 Ch 0 Po 0 Po 1 Se 1 Se	s your evaluation of designments responses of assignment assignment that assignment is a duty.	etailers decived gnments a ils ange of geo onanges	ollowing a	(335) (336) (337) ocation (338) (339) (340)	Navy career) -2 -00 0	3 © ©	Neutrai ① ①	00 0	_
1 00 0 As 0 Ch 0 Pot 4 Pot 1 Se 1 St 2 Cv	s your evaluation of designments retained of assignment assignment of auty terseas assignment assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as assignment as auty terseas as as a signment as a supplied to the auty terseas as as a signment as a supplied to the auty terseas as as a signment as a supplied to the auty terseas as a signment as a supplied to the auty terseas and terseas as a supplied to the auty terseas as a supplied to the auty terseas and terseas and terseas and terseas and terseas as a supplied to the auty terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and terseas and tersea	etailers . sceived . singe of geo coranges	ollowing a	(335) (336) (337) Ocation (338) (339) (340) Hed(341)	Navy career) -2 -00 0	3 © ©	Neutrai ① ①	00 0	_
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4 00 5 As 5 Ch 6 Po 6 Se 7 CV 6 CV 6 CV	s your evaluation of designments response of assignment assignment in assignment in assignment in assignment in assignment in assignment in assignment in assignment in assignment assignment in assig	etailers. seeived. gnments a ils. singe of geo changes nments. a	offowing a graphic le ccompan naccomp ge benefi	(335) (336) (337) ocation (338) (339) (340) neg(341) ame(342) ts (343)	Navy career) 00 0 0000000 • • • • • • • • • • • • •	3 © ©	Neutrai ① ①	00 0	-
4 00 5 As 5 Ch 6 Po 6 Se 7 CV 6 CV 6 CV	s your evaluation of designments retained of assignment in assignment in a sury one duty erseas assignment in assi	etailers. seeived. gnments a ils. singe of geo changes nments. a	offowing a graphic le ccompan naccomp ge benefi	(335) (336) (337) (338) (339) (340) (340) (341) and (341) and (343) how prepar	Navy career) 00 0 0000000 • • • • • • • • • • • • •	3 00 0000000	Neutrai	00 0	
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E. DECISION PROCESS THE PROCESS OF T

 Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus your expectations of obtaining them in a civilian career if you left the Navy.

Civilian

Navy

	Substantially Better	Much Better	Better	Comparable	Better	Much Better	Substantially Britier
a. Interesting and challenging work (37,3)	0	0	Ĉ.	0	0	\sim	\cup
b. Ability to plan work (37.4)	0	0	Ö	0	0	0	0
c. Work hours		Ģ	00		0	0	<u> </u>
d Minimal work stress (37.6)		Q	0		0	0	0
e. Freedom from hassle	0	0000	C,		0	000	Q !
f. Own initiative		Q .	0	0	0	0	00000000
g. Pay and allowances		0000	00000	0	0	O ₁	
h. Health benefits/care		0	Q	0	0	0	C
i. Job security		0	Q	0	0	00	
Family stability		0	O	0	0)	
k. Desirable place to live (383)		0		0	0	0	
l. Desirable co-workers		0	0	0	0	0	O
m Recognition	1 - 1	0	0	0	0	\circ	O O
n. Responsibility		0	0	0	0	0	
o. Chance for spouse to develop own	1 _ {	_	_	_	_		-
interests		0	0		0	Ö	
p. Quality of superiors (388)		0	0	0	0	0	0
q. Retirement program (389)		0	0	0	0	0	
r. Variety of assignments (390)		0	0	0	0	0	0
s Educational opportunities (391)		0	0	0	0	0	0
t. Promotional opportunities (392)		0	0	0	0	0	0
u Social relationships (393)		0	0	0	0	0	0
v. Amount of crisis management (394)	0	0	0	0	0	0	0

8. Indicate what your decision was, if one has been made, for the following career options.

I have decided to:	No	Undecided	Yes
a. Complete SWO POS b. Request Dept. Head School c. Request PG School d. Make the Navy a career e. Seek a designator change from SWO f. Complete EOOW Qual g. Complete qualification for Command h. Obtain a proven Subspecialty i. Request Staff or War College j. Remain geographically stable k. Accept a Washington headqtrs staff assignment f. Prepare for a career outside of the Navy m. Remain in the Navy beyond eligible retirement date n. Strive for Command at sea o. Strive for CAPT c. Strive for flag rank c. Seek a designator change to Material Professional c. (432)	0000000000000000	00000000000000000	0000000000000000

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1

9. Please use your personal impressions to rate **EVERY** assignment below on its potential contribution to a SWO career (your community and designator).

L SEA ASSIGNMENTS	Strongly Negative	Substantially Negative	Moderately Negative	Neutral	Moderately Positive	Substantially Positive	Strongly Positive	Not Realistic
1. Department Head (DH)-Weapons (510). 2. DH-Engineering (511). 3. DH-OPS (512). 4. DH-CRUDES (513). 5. DH-AMPHIB (514). 6. DH-SERVICE (515). 7. XO-CRUDES (516). 8. XO-Non CRUDES (517). 9. XO-NRF (518). 10. CO-AE (519). 11. CO-DD (520). 12. Flag Aide (521).	00000000000	00000000000	00000	000	00000000000	000000000000	000000000000	000000000000
1. Shore Support Unit (OIC)	0000000000000000	000000000000000	000000000000000	000000000000000	0000000000000000	000000000000000	0000000000000000	000000000000000000000000000000000000000

10. How important are each of the following in determining whether you will remain on active duty after you become eligible to retire after 20 years?

	Not Important	2	3 Somewhat Important	4	5 Extremely Important
a. Opportunity for flag rank	0	②	0	Э	0
b. Opportunity for major command	0	0	0	<u></u>	0
c. Desire to retire as 0-6	0	0	0	<u> </u>	0
d. Opportunity for rewarding assignments	0	②	0	<u> </u>	0
e. Enjoyment of naval service	0	0	0	•	С
f. Opportunities for civilian employment	0	3	0	③	0
g. Financial benefits (615).	0	0	0	•	0

11. Please indicate how <u>IMPORTANT</u> each of the following areas are to remaining in the Navy.

	1 Not At All Important	2	3 Neutral	4	5 Extremely Important	6 Not Applicable
a Number of cruise liberty ports (592) b Quality of liberty ports (593) c Command outies (594) d Family separation (595) c Retirement benefits (596) f Geographical stability (597) c Basic salary (598) h Esprit de corps (599) Recognition for accomplishments (600) j Status of the SWO community in the Navy (608)	30000000	00000000000	00000000000	00000000000	00000000000	000000000

12. Now, please indicate how <u>SATISFIED</u> you are with the same areas.

!	1	<u> </u>	3	4	5	6
	Very Dissatisfied		Neutral		Very Satisfied	Not Applicable
a Number of cruise liberty ports (618) b Quality of liberty ports (619) c Command duties (620) d Family separation (621) e Retirement benefits (622) f Geographical stability (623) g Basic salary (624) h Esprit de corps (625) i Recognition for accomplishments (626) j Status of the SWO community in the Navy (634)	0000000	0000000000	00000000000	00000000000	00000000000	00000000000

	To No Extent	To A Little Extent	To Some Extent	To A Considerable Extent	To A Very Great Extent
13. To what extent do you think about leaving the Navy prior to retirement?	0	0	0	0	0
14. Taking everything into consideration, to what extent will you make a genuine effort to search for employment outside the Navy, within the next year?	0	0	0	0	0
15. If they had to do it over again, to what extent do you think most of your ex-Navy (now civilian) friends would choose to leave the Navy prior to their retirement?	0	0	0	0	0

	0	Very satisfied Satisfied Neither satisf		isfied	DissatisfVery diss			
17.		s, promotions, e		ly how many years	s from now do	you have a relat	lively clear idea of wi	nat your caree
	00	Less than 1 years 1 to 4 years 5 to 8 years	ear	9 to 12 year13 to 16 year17 to 20 year	rs	○ More th	nan 20 years	
18.	(643)	ive does the SV	/O career path :	appear to you?				
	Very l	Jnattractive ⊙	©	3	Neutral ④	3	③	Very Attracti
		0	\odot	9	•	•	9	\sim
19.	(644)		would an overt	our of up to six mo		ed by you?		
	Very	Negatively	_		Neutral		Very Positively	Don't Kno
		0	٥	0	•	©	0	Ü
20.	ll you are r (647)	esigning from the		u plan to join the n ain 🗢 Yes		applicable		
21.	If you are p job waiting (650)	lanning to resig ?	n from the Nav	y (or have submitt	ed your letter	of resignation) (do you have a civiliar	ı
		_ No	C Uncert	ain C Yes	I Not	applicable		
22.	(654) C G	e fallowing <u>bes</u> overnment ducation	t describes the	type of job you wi		ian lile? (2) Not app	plicable	
	() B	15iness		C Uncertain				
			F.	CAREE	R MAN	IAGEM	ENT	
1.	(702) O 12 O 12	am a surface v am primarily a am an equal ba	varfare special surface warf alance of both	are speciality to	t (econdar)	,		

Using surface warfare as your community, please respond to the below items. 2. My community has some programs to help me with my career which are different from **③** ① 0 **③** ➂ Ó 3. My community has a higher rate of premotion for sonior officers than the other Navy communities. (717) **(** ① 2 3 0 3 0 **③** 0 2 3 **②** (3) 0 5. It is almost essential for me to be sponsored by someone senior if I want to advance in the Navy. (719) 2 3 **③** 3 **6** 0 0 **(4)** 0 6. Officers in communities other than mine get the billets which contribute most to their Navy careers..... (705) 0 (2) **③ ①** (3) 7. My community uses an "old boy" (informal) network to keep tabs on officers for the best assignments. . . (713) 0 3 3 0 € (3) 0 Ō 8. It is important to have someone available with whom I am comfortable and trust to discuss my career. . . (706) 0 2 3 **①** ① **(**c) 2 3 **②** (3) **ⓒ** 0 0 00000 0 (2) (3) **(** \odot 0 0 (3) 0 (2) 3 0 0 **①** 3 **③** 0 0 0 2 3 **③** (3) **①** 2 3 **(** 15. I have been counseled on the "tickets" which have to be punched so that I can reach my 0 0 3 0 ➂ \odot (2) **(3) (4)** 0 (3) 17. I have a close, personal relationship with a considerably more senior officer who serves as 3 **(** (3) (1) 0000 ① 3 3 0 3 3 **(4)** 0 0 (3) **(** (3) 0 (3) 0 2 3 (2) (1) 3 0 3 3 **②** (3) **(** 0 (2) 3 **(** (3) 0 More emphasis should be placed on developing the technical competence of division heads 0 **③** 0 **③ 6** 24. Increased specialization will result in officers who are less prepared to deal with problems 0 3 ➂ (3) (3) 0 0 2 3 0 (1) 26. Most officers are technically well prepared, it is the non-technical factors that differentiate **(** (3) **(2) ③ ⊚** \odot 2 0 3 **③** ➂ (6) 0 28. Most department heads are technically well prepared; the problem for most officers is 0 2 3 **(** 29. Recent revisions in the SWO career path were introduced to 31. In comparison with other communities, officers in my comincrease an officers' technical competence and experience base. munity make flag rank: (763) especially at the department head level. Which of the following best Verv Very At the summarizes your opinion of these changes? Infrequently Frequently same rate (761)0 @ ➂ **(1)** ③ ➂ 0 The SWO career changes are a step in the right direction. We need more emphasis on specialization. O The SWO career changes have produced the right 32. Rate the importance of each of the following, within your combalance between a specialist and generalist munity, for making flag rank. orientation. O The SWO career changes represent a setback. SWOs

,,	Of No Import- ance	Of Little import- ance	Of Moderate Import- ance	Of Consider abse Import ance	Of Utmost import- ance
a. High Specialization . b. Generalist (not	Θ	0	3	0	0
c. Superb performange 6 d. Have right contacts 6 e. Have punched the	909	© ©	000	000	000
right tickets (7.68	0	0	0	0	· ③

should be generalists and not specialists.

30. Which of the following best reflects your opinion of how the new SWO career will impact on fleet performance/readiness?

Fleet readiness will be greatly improved.
 Fleet readiness will be somewhat improved.

Fleet readiness will not be effected.
 Fleet readiness will be somewhat reduced.
 Fleet readiness will be greatly reduced.

(762)

G. CAREER AND MARITAL STATUS

Married officers are to complete Part A. Married and single officers are to complete Part B.

PART A. MARRIED OFFICERS

Please indicate your degree of agreement with the below statements which relate to the family's impact on your career.

		1	2	_3_	4	5	<u></u> ô	7_	8	-
1	My spouse's career limits considerably the options available	Strongly Disagree	·	•	Neutral		Ç	Strongly Agree	NA	
1.	In my career decisions		2	3	•	0	0	O	O	
2.	At the present time, my career is more important to me than my spouse's career	0	0	3	<u></u>	0	0	Ç	0	
3.	Family separation, because of deployment, makes my Navy career less attractive	0	0	0	②	0	0	0	0	
4.	Family separation, because of in-port working hours, is a problem	0	©	0	0	0	0	٥	0	
5.	I feel that my detailer will make an honest effort to co-locate my spouse and me	0	3	<u></u>	0	0	0	C	Ĵ	
6.	I have cut back on my career involvement in order to meet the needs of my spouse and/or children	0	0	0	①	0	0	©	C·	
7.	Counseling should be available to married couples to help them reduce the stress associated with dual career marriages	0	3	0	<u> </u>	Ĵ	Ç.	0	<u></u>	
8.	Better support cervices (e.g., spouse employment information about a new community, and/or nelo in planning and coping with transfer) should be provided for transferring couples (865)		\sim	\sim	<u>-</u>	-	_	-	-	
	transfer should be provided for the distribution and couples		\mathcal{C}	\mathcal{I}	-	-	_		.	

g.	How	:\$	your	spauss	primaril;	_mpioved?	(Choose	1292	reaponnet
	(87	75	-87	6)					

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<u> </u>	مت ا	1)-	10. 3	, . U		∿ فب	T:

C Secretary official
C Teacher
C Professional
C Engineer
C Business/finance
C Navy officer

C Navy enlisted

Other military
Other

10	How involved was your specific to the preference (1991)			g your last r	reassignme	ent			
	(881) I defer to spouse's wishes	3	Equal Participation	3	(i)	decide alone ①	NA ③		
11.	How involved is your spor as staying in the Navy, ch			r decisions :	such				
	(882) I defer to spouse's wishes	© 9	Equal Participation ④	⊙	⊙	decide alone O	NA ②		
12.	How do you think your so								
	Completely opposite the complete the	_	Moderately suppo Completely suppo						
13.	Rate the below Items with	regard to the ext	ent of their impact or	n your most	recent PC:	S move.			
					To No Extent	To A Little Extent	To Some Extent	To A Consider- able Extent	To A Very Great Extent
	 a. My spouse's employ b. Disruptions in child c. My out-of-pocket ex d. Disruptions in social 	ren's schooling cpenses		(885) (886) (887)	0000	0000	0000	0000	0000
	The moving process My unavailability to training, for examp Obtaining child care	help the family	(en route	(8,89)	0 00	0 00	0 00	0 00	0 00
P	ART B. MAR								
	Please indicate your de and its impact on your		ent with the below	statement		elate to mari	tal status		
1.	Single officers work the sa	me number of	(001	Strongh Disagre	é	<u> </u>	ncertain	<u> 6</u>	Strongly Agree
	hours as married personne	L	(891	′ 0	0	3	o (3 0	0
	Single officers are unable t geographic location, because filled in support of spouse (e all avallable bl	liets have been) 0	②	9	9 (9	0
	Marital status should be tal the assignment process			0	3	0	3	3	9
	l believe there is a disparit between married and single There is too much concern for	personnel	(894	0	②	③	@	3	0
	too little for issues concerned the single officer, such as reci	with		0	0	3	3	3 • •	o
	The Navy treats its single plit does its married personn) 0	0	③	•	9 0	0

H. EDUCATION, TRAINING AND PROFESSIONAL DEVELOPMENT

Please indicate your level of agreement to the below items. In evaluating the <u>first four items</u>, consider ASW. CIC, etc. as technical schools and LMET, etc. as non-technical ones. Omit consideration of major professional schools such as NPGS or War College.

		1	2	3	4	5	6	7	8
1.	Navy school(s) that I completed during my most recent transfer or present assignment were valuable to me in	Strongly Disagree			Neutral			Strongly Agree	NA
	performing my job (mark "8" if none completed) (89.7)		②	③	•	⑤	€	Agree O	0
2.	The Navy has provided me with adequate training in the general (managerial) aspects of how to perform as a naval								
_	officer	0	②	9	0	③	0	0	•
	l believe that non-technical schools improve my ability to do my job) ₍₎	②	3	•	©	©	0	©
4.	Technical schools will increase my promotion opportunities much more than non-technical service schools) ①	②	©	•	0	6	•	(B)
5.	An officer must serve as the head of a major department before selection for assignment as an executive officer affoat(912) 0	②	o	•	⑤	O	0	①
6.	If an URL officer (116X) does not qualify within 24 months of shipboard duty, this may result in		•	v	0	•	0)
-	reassignment to shore duty and a designator change to 110X) ()	②	0	•	©	©	0	<u>(i)</u>
1.	My ship has a planned program for rotating junior officers through several departments during their first sea tour. [Mark "8" if on shore duty] (9.0.1)) 🔾	②	0	•	©	0	0	(.)
	I have been encouraged by many of my seniors (CO, XO, department head, etc.) to pursue a graduate education(9.0.8) ①	2	0	•	⑤	©	٥	6
	Obtaining a postgraduate degree will strengthen my chances for promotion) 🗇	0	3	•	0	O	٥	3
	I would rather receive a postgraduate degree from a civilian institution than NPGS (9.09) 0	0	o	•	C	Θ	ۍ	É
11.	If I leave my warfare specialty area for any reason, including attendance at NPGS, my Navy career will suffer	\	.	①	①	· •	~	~	~
12.	The development of a subspecialty is important for my Navy career	ı	0	③	© ⊙	΄,	•	5	÷
13.	The development of a subspecialty is important for my career beyond the Navy)	ා	©	0	3	2	<u> </u>
14	More emphasis should be placed on developing an officer's leadership abilities rather than general		_		_		-		
15	managerial skills	() E	©	⑤	•	©	<u> </u>	٥	C
ıJ.	Stranding one of the war colleges is important for my Navy career. (911) -	Ĵ	Э	•	Ĵ	3	Ĵ	-
16.	High performing officers (0-5) are being encouraged by seniors to pursue the Material Professional career path (9	(06)	Ĵ	<u> </u>	•	0	3	2	-
	High performing officers (0-4) are being encouraged by seniors to pursue the Material Professional career path(90	•	0	D	•	2	0	2	2
18.	The assignment of an officer on sea duty as a division officer, may be a collateral duty(916)	<u> </u>	0	•	0	<u> </u>	<u> </u>	<u> </u>

I. CAREER ATTITUDES

1. Career Intention: The following item concerns the intensity of your desire to continue your career as a Navy officer at least until you are eligible for retirement. Areas on the scale are described, both verbally and in terms of probability, to provide meaningful reference points. Check the response which most closely represents your current level of commitment.

How certain are you that you will continue an active Navy career at least until you are eligible for retirement? (934)

- 99.9-100% I am virtually certain that I will not leave the Navy voluntarily prior to becoming eligible for retirement.
- © 90.0-99.8% I am almost certain I will continue my military career if possible.
- 75.0-89.9% I am confident that I will continue my Navy career until I can retire.
- © 50.0-74.9% I probably will remain in the Navy until I am eligible for retirement.
- 25.0-49.9% I probably will not continue in the Navy until I am eligible for retirement.
- 10.0-24.9% I am confident that I will not continue my Navy career until I can retire.
- 0.2-9.9% I am <u>almost certain</u> that I will leave the Navy as soon as possible.
- © 0-0.1% I am virtually certain that I will not voluntarily continue in the Navy until I am eligible for retirement.

	1	2	3	4	5		7
				Neither			
	Strongly		4	laree no	r	:	Strongly
(0.07	Disagree		1	Disagree			Agree
2. The more I think about it, the more I feel I made a bad move in entering my career. $.(935)$. •	0	3	④	①	0	0
3. I am very satisfied with my occupation	_	0	3	②	(5)	<u>©</u>	0
4. I talk up the Navy to my friends as a great organization to work for (937.)	0	3	3	①	0	0	0
5. I am fortunate to be located where I am	0	②	3	•	0	©	0
6. I thoroughly enjoy my career	0	3	3	•	•	0	0
7. I thoroughly enjoy my field of work	0	2	3	②	0	000	0
8. I am proud to tell others that I am part of the Navy	0	0	3	0	0	Q	0
9. I thoroughly enjoy my location	0	0	3	0	0	00	0
D. I take great pride in my career	0	0	3	3	0		0
	0	0	3	0	O	©	0
2. I am extremely glad that I chose the Navy to work for, over other	_	_	_	_	_	_	_
organizations! was considering at the time! joined	0	②	①	②	0	0	0
3. I am very satisfied with my present location	0	©	③	0	0	©	0
4. I feel very good about my career	0	0	③	0	0	0	0
1. I definitely reel that I am in the right field of work in a subject to work.	0	©	3	0	0	0	0
For me this is the best of all possible organizations for which to work (949) 1. I would be more satisfied in a different location	0	0	9	0	0	0	0
	0	<u> </u>	3	0	0	0	0
1. I definitely feel that I am in the wrong career	0	0	3	0	0	0	0
1. I am very sorry i cruse my occupation	0	<u> </u>	0	0	0	©	0
1. I take a positive attitude toward myself	0	0	9	0	0	0	0
1. I have a definite plan for my carser, 2	0	②	3	0	0	0	0
l have a strategy for achieving my career goals	0	0	0	0	0	0	0
Compound to either somes of my life, my sharen source is not some impossing to 1979.	0	0	0	0	0	0	0
Compared to other areas of my life, my chosen career is <u>not</u> very important to me (957.)	<u> </u>	0	0	0	0	0	0

J. FITNESS REPORT

1. Please complete the following table by providing the indicated information from all of the fitness reports you received during your present tour and the tour preceding it. If you are enroute to a new assignment, use your last two tours, starting with your most recent FITREP. Include dates of fitness reports that are not available and write in the word "missing." Please circle your position on the Evaluation and Summary rankings. The first three lines are filled in as examples. Omit information which is not relevant or available. Since this is privileged information, you are not required to complete the below, but your help is essential to our ability to provide useful results. No information from an individual will be reported.

D	ATE	* e			Evaluatio	n and Su	mmary (t	locks 51	& 52)			Early Promo	otion	1
	lock 13)	Sea/Shore					EFFE	CTIVE		TTOM	(block 62) RECMD	(block 66) RANKING	Τ,	(block 65) NUM RECM
<u> </u>		<u> </u>	1%	5%	10%	30%	50%	50%	30% MA	RG UNSAT	EARLY			
05	185	/	2	1	1		1				YES	2	of	2
11/	184	/	/	3		1					NO		of	
_	183	2	Missing										of	
	1189-	1141	1193- 1195	1196- 1198	1199- 1201	1202- 1204	1205 1207	1208- 1210	1211- 1213	1192	1214	1215 - 1217	of	1218- 1220
133].	1223- 1224	IMI	1227- 1229	1230- 1232	1233- 1235	1236- 1238	1239- 1241	1242- 1244	1245- 1247	1226	1248	1249- 1251	of	1252- 1254
1255 1256	1257-	059	1261- 1263	1264- 1266	1267- 1269	1270- 1272	1273- 1275	1276- 1278	1279 - 1281	1260	1282	1283- 1285	of	1286- 1288
1289	1291 -	MA	1295- 1297	1298- 1300	1301 1303	1304- 1306	1307- 1309	1310- 1312	1313- 1315	1294	1316	1317- 1319	of	1320- 1322
1323	1325	1327	1329- 1331	1332- 1334	1335- 1337	1338- 1340	1341- 1343	1344- 1346	1347- 1349	1328	1350	1351- 1353	of	1354 1356
1357	1359-	1361	1363- 1365	1366- 1368	1369- 1371	1372- 1374	1375- 1377	1378- 1380	1381- 1383	1362	1384	1385- 1387	of	1388 1390
1391- 1392		_		1400- 1402	1403- 1405	1406- 1408	1409- 1411	1412- 1414	1415- 1417	1396	1418	1419- 1421	of	1422- 1424
1425- 1424	1427	429	1431-	1434- 1436	1437- 1439	1440- 1442	1443- 1445	1446- 1448	1449- 1451	1430	1452	1453- 1455	of	1456- 1458
1459		ЕНН	1465-	1468-	1471- 1473	1474- 1476	1477- 1479	1480- 1482	1483- 1485	1464	1486	1487- 1489	of	1490- 1492
1443	14400	491	1499-	1502-	1505- 1507	1508- 1510	1511- 1513	1514- 1516	1517 1519	1498	1520	1521- 1523	of	1524 1526
	1524-				1539- 1541	1542- 1544	1545- 1547	1548- 1550	1551- 1553	1532	1554	1555- 1557	of	1558- 1560
1561- 1562	15W]	1415	120/-	1570- 1572	1573- 1575	1576- 1578	1579- 1581	1582- 1584	1585- 1587	1566	1588	1589- 1591	of	1592 1594
ाडपड १५९६	1597	A	1601-	1604-	1607- 1609	1610- 1612	1613- 1615	1616- 1618	1619- 1621	1600	1622	1623- 1625	of	1626 1628

^{*1 =} Sea 2 = Shore

. , F	OR CONTRA	CTOR USE ONLY
	•	©

Sex: O Male O Female

K. COMMENTS

If you would like to comment on any aspect of your Navy career as it affects your desire to continue as a naval officer, please use this space. NOTE: Written comments may be used to support statistical summaries of data, but your comments will be used only if your anonymity can be assured. If your comments extend to additional pages, please add your SSN to those pages.

THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONNAIRE.

Rank:	O 0-1	O 0-5	
	O 0-2	O 0-6	
	O 0-3	O 0-7	
	0 0-4		

NOTE: Would you like to receive feedback on the general findings of this questionnaire?

C YES

O N0

If yes, please provide name and SSN.

Name: ______

APPENDIX S GENERAL URL OFFICER CAREER QUESTIONNAIRE

GENERAL URL OFFICER CAREER QUESTIONNAIRE





NAVY PERSONNEL RESEARCH and DEVELOPMENT CENTER

San Diego, California 92152-6800



OFFICER CAREER QUESTIONNAIRE

MARKING INSTRUCTIONS USE NO. 2 PENCIL ONL · Use a No. 2 black lead pencil only. Read each question carefully. Make a HEAVY BLACK

- MARK that FILLS THE CIRCLE representing your answer.
- · Please do not make stray marks of any kind.

INCORRECT MARKS:

CORRECT MARK:

ଔ ଓ ⊛

 $0 \bullet 0 0$



PRIVACY ACT NOTICE

Under the authority of 5 USC 301, information regarding your background, attitudes, experiences, and future intentions in the Navy is requested to provide input to a series of studies on officer career processes and retention. The information provided by you will not become part of your official record, nor will it be used to make decisions about you which will affect your career in any way. It will be used by the Navy Personnel Research and Development Center for statistical purposes only. You are not required to provide this information. There will be no adverse consequences should you elect not to provide the requested information or any part of it. Return of the questionnaire constitutes acknowledgement of these Privacy Act provisions.

A. BACKGROUND INFORMATION

1.	Social	Security	No.:
----	--------	----------	------

(11-19)

Print your Social Security No. in the boxes provided. Then fill in the appropriate circle below each number.

0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
②	②	③	3	(C)	②	0	②	0
③	3	3	3	③ ¹	3	3	3	3
③	0	3	0	①	•	•	②	0
(3)	③	(3)	(3)	0	③	0	③	(3)
6	6	0	⑤	0	6	0	6	⑤
0	0	0	0	0	0	0	0	0
1	0	③	0	③	®	®	(8)	3
0	9	0	9	0	9	0	9	0

2. Current designator:

(20-23)

1			
0	0000000000	0000000000	000000000

3. Grade:

(32)

- 0 0-1
- 0 0-2
- \bigcirc 0-3
- \bigcirc 0-4
- \bigcirc 0-5
- 0 0-6
- 0.0-7

4. Sex:

(33)

- O Male
- O Female

5. Family status:

- - O Single parent
 - O Married, without children
 - O Married, with children
 - O Separated/Divorced
 - Other

6. Date questionnaire completed:

- (49) May 86
 - O Jude 86
 - O July 86
 - Aug 86
 - Sept 86
 - Oct 86
- 7. Did you enter the Navy via the NUPOC program?

- O Yes Instructor
- O Yes Naval Reactors Engineer

B. INFORMATION USE

In reference to your <u>present assignment</u>, evaluate each of the following 13 sources of information according to how much you use them, how accurate, honest, and available they are in providing you with career planning information and guidance, and how much influence each source exerts on your career decisions. Respond using the scale below.

INFORMATION SOURCE	USE	ACCURACY	HONEST	AVAILABILITY	INFLUENCE
a CO/ISIC	00000000	000000000		00000000	<u> </u>
b. x0	000000000	000000000	<u> </u>	000000	
c. Department Head	00000000	000000000		000000000	000000000
d. Senior officers in my community	(75) ©©©©©©©©	(94) 000000000	(113) 000000000	(132) 000000000	(151) 000000000
e. Senior officers outside my community	(42) ©©©©©©©©©	(92) 000000000	(114) 000000000	(133) 00000000	(152) 000000000
	000000000	<u> </u>		၀၀၀ရုတ္သရာ၀၀	
	000000 0000000	00000000	စစ်စုံစုံစစ်စ	00000000	
	00000000	00000000		<u> စစ်စစုရှိစုစစ်စ</u>	
i "URL Officer Career Planning Handbook"	©©©©©©©©	©©©©©©©© (66)	(118) 00000000	(137) 00000000	(156) 00000000
Commanding Officer's		(100)		(138) O©©©©©©	(157) 00000000
k "Officer Billet Summary"		<u>စစ်ရဲရှိရှိစစ်</u>	00000000	0000000	0000000
l. Navy Times	00000000			<u> </u>	
m Public media	00000000	000000000		୦୦୦୦୦୦୦୦	00000000
	(85)	(104)	(123)	(142)	(161)

	C. P	RESENT ASSIGNMENT	
1. How aware was your com	mand that you would be	eporting for duty?	
(181) O Not-at all	○ Partially	O Fully	

2. When did you detach from your <u>last</u> assignment?

(1	7	8	1

Less than 1 month ago.

- O 1 month, but less than 3 months ago.
- O 3 months, but less than 6 months ago.
- \bigcirc 6 months, but less than 9 months ago.
- 9 months, but less than 1 year ago.
- O 1 year or more ago.
- O No reassignment.

3. My PRD is:

(179)

- O Less than 1 month from now.
- O 1 month, but less than 3 months from now.
- O 3 months, but less than 6 months from now.
- O 6 months, but less than 9 months from now.
- O 9 months, but less than 1 year from now.
- O 1 year or more from now.
- O Don't know.

4. What is your evaluation of the following aspects of your present job and related duties? Mark one response for each item.

	1	2	3	4	5	6	7
	Very Negative			Neutral			Very Positive
a. Challenge	0	2	3	•	(3)	©	0
b. Separation from family/friends (183)		②	3	•	③	©	0
c. Use of skills & abilities (184)	0	2	3	•	(5)	©	0
d. Working environment (185)	0	0	3	•	3	©	0
e. Hours of work required (186)	0	0	3	•	(9)	0	0
f. Work pressure	0	0	3	④	3	6	0
g. Interesting duties	0	2	3	•	(3)	Ø	0
h. Ability to plan and schedule activities (189)	0	0	3	•	3	©	0
i. Adventure	0	2	3	•	(3)	©	0
j. Sense of accomplishment (191)	0	0	3	②	③	6	0
k. Opportunity to grow professionally (192)	0	②	3	•	③	©	0
I. Doing something important		0	3	0	<u> </u>	6	0

5. Overall, how do you evaluate this tour in terms of:

	Unfavor- able	Unfavor- able	Neutral	Favorable	Highly Favorable	Not Applicable
a. The Command	0	0	0	0	0	0
b. Type duties		0	0	0	0	0
c. Peers		0	0	0	0	0
d. Superiors		0	0		0	0
e. Immediate subordinates (197)	0	0	0	0	0	0

How many months prior to your PRD to your current assignment did you submit a new preference card? (253)	7. When did you begin the following activities in regard to reassignment? (Use the following scale to respond to its through h)) your last Bms a
O 1 to 2 months O 3 to 4 months O 5 to 6 months O 7 to 8 months O None submitted	1. Systematically throughout my tour 2. More than 14 months before my PRD 3. 11 to 14 months before my PRD 4. 7 to 10 months before my PRD 5. 3 to 6 months 6. Within 3 month 7. I didn't do this 8. Not applicable	ns before m s
 When I completed my most recent preference card I: (254) Put down choices I personally wanted regardless of how they might affect my Navy career. Put down primarily what I wanted but tempered them a little with what I thought would help my Navy career. Put down choices which I wanted, and I felt the Navy would want me to have, because Navy requirements and my interests are alike. Put down choices which I thought would help my Navy career but tempered with my personal desires. Put down choices which I thought would help my Navy career even though they weren't personally desirable. Did not complete one. Assess the acceptability of your current assignment in comparison with what was expressed on your preference card: 	a. Contacting your detailer ① ② ③ ④ ⑤ b. Specifically seeking the advice of a senior officer . ① ② ③ ④ ⑤ c. Specifically seeking the advice of a peer ① ② ③ ④ ⑤ d. Discussing possible assignments with my spouse/family ① ② ③ ④ ⑥ e. Considering choices of location ① ② ③ ④ ⑥ f. Considering choices of types of billets ① ② ③ ④ ⑥ g. Considering choices of types of duty ① ② ③ ④ ⑥ h. Contacting a placement officer ① ② ③ ④ ⑥	00000
1 2 3 4 5 6 7 8 Very Poor Neutral Good Not Sent a. Location (255) ① ② ③ ④ ⑤ ⑥ ⑦ ⑥ b. Type Billet (256) ② ③ ④ ⑥ ⑥ ⑦ ⑥ c. Type Activity . ② ② ④ ⑥ ⑥ ⑦ ⑥	8. What individual(s) did you use to intervene on your behalf to obtain the assignment you wanted during you last reassignment? If you had no previous assignment or used no one to int your behalf, please mark here (269) No one	
	a. My CO/XO/ISIC (270)	Did Not Individ
 4. During my most recent transfer. I was promised one type of duty or duty station location; however. It was changed in the orders I received before I transferred. (258) No Yes No previous reassignment 5. With respect to your most recent transfer, dld your detailer inform you that orders were being forwarded, but they were not received in a timely fashion? (259) 	b. CO/ISIC of the billet I wanted (271). c. A senior officer in my direct chain of command from my previous assignment (272). d. A senior officer from the command of my desired assignment (273). e. A senior officer from my command but not in the chain of command of either assignment	0 0 0
duty or duty station location; however, it was changed in the orders i received before i transferred. (258) No Yes No previous reassignment 5. With respect to your most recent transfer, did your detailer inform you that orders were being forwarded, but they were not received in a timely	c. A senior officer in my direct chain of command from my previous assignment (272). d. A senior officer from the command of my desired assignment (273). e. A senior officer from my command but not in the chain of command of	0

9. Which one of the following statements best describes your experience in obtaining your current assignment?

(277)

- (a) Haven't been through reassignment.
- ① Tended to run smoothly my detailer located an acceptable billet relatively quickly.
- Tended to run smoothly, but there was a certain amount of uncertainty and discussion with my detailer along the way.
- Tended to be a very difficult, unhappy experience. However, I eventually received a satisfactory or acceptable assignment.
- ① Tended to be a frustrating, anxiety-producing experience. Only through the intervention of senior officers or extreme effort did I have any influence on the assignment I received.
- (3) Tended to be a completely hopeless situation. No amount of effort on my part or by others was successful in influencing the system.

10. How effective do you feel each of the following methods are for interacting with your detailer?

	Very Ineffective	Ineffective	So-So	Effective	Very Effective
a. Preference Card	000	00000	00000	00000	00000

11. If you have formed an opinion of your current detailer, evaluate your detailer in the following areas: if not, please evaluate your former detailer.

	1	2	3	4	5	6		8
	Very Negative			Neutral			Very Positive	Don't Know
a. Knowledge of current policy trends (283)	0	2	3	•	(3)	6	0	3
b. Knowledge of which billets are available. (284)	0	@	3	•	3	6	0	®
c. Knowledge of requirements and duties of								
available billets(285.)	0	2	3	•	(3)	6	0	0
d. Knowledge of my career development need (286.)		2	3	•	③	©	0	0
e. Knowledge of my personal desires (287.)	0	2	3	•	(3)	€	0	0
f. Returns telephone calls(288)	0	②	3	•	3	©	0	3
g. Shares information (289.)		②	3	•	3	6	0	⑤
h. Knowledgeable of previous communication (290.)		@	3	•	③	6	•	②
i. What (s)he says can be trusted (291.)		@	3	•	(3)	6	0	①
j. Looks out for my best interests (292.)	0	②	3	•	3	©	0	③
k. Listens to my problems, desires, needs, eto(293.)		②	3	•	(3)	©	Ċ	3
I. Provides useful career counseling (294.)		2	3	•	(3)	6	0	@
m. Responds to correspondence (295.)		②	3	•	(3)	©	0	•
n. Availability (296.)	0	2	3	•	(3)	6	0	®
o. Provides useful career counseling on "tickets to								
be punched" (297.)	0	2	3	•	(5)	6	0	0
p. Provides useful career counseling on "right								
contacts" to make (298)	0	2	3	•	3	©	0	•

	(299)	nt detailer		rmer detailer								
	O curre	ini ucianei	O Fi	ninei uetanei								
13.	. How many time	s have you spok	en to your cu	rrent detailer?	,							
	(301)											
	\bigcirc 0	O 2	O 4	O 6								
	0 1	O 3	O 5	○ 7 or	more time	es						
14.	. If you have atte what extent	nded a detailer	field trip mee	ting in the last	two years.	to						
					1	2	3	4	5		7	8
	-				Very Little			Some		<u> </u>	Very	Not
		ide clarification and practices?					•		•	•	Greát	Attend
		you an appred			0	2	3	•	③	•	0	®
		alternatives?			0	②	③	0	③	©	0	(3)
		lve some assig	-		I					_		
					0	②	3	•	③	©	0	0
		ducted in an o		i est (305)		•	•	•	•	•	•	•
		seful and bene				② ②	③ ③	0	© ©	© ©	0	③
					Ļ—————		<u> </u>					
	(307)											
	Strongly Disagree	<u>.</u>	o	Neutral ①	©	©	Strong Agre					
16.	Disagree	e ② your degree of a	agreement wi	th the below si	tatements. l	_	Agre	e	vering the	statemen	nts	8
16.	Disagree Disagree Disagree	e ② your degree of a	agreement wi	th the below si	atements. Land.	Use the pr	Agre	ale in answ			7 Strongh	Not
16.	Disagree The please indicate about the detailed	your degree of a ser who assigned rably impresse	agreement wit I you to your (ed with the v	th the below st current commavay my	atements. I and. Strongly Disagree	Use the pr	Agre	e' ale in answ			7 Strongh	Not
16.	Please indicate about the detailed	your degree of a ser who assigned rably impressed and led our inte	agreement with a your of your	th the below st current comma	atements. I and. Strongly Disagree	Use the pr	Agre	ale in answ			7 Strongh	/ Not Reassig
16.	Please indicate about the detailer hab. My detailer thus I could	your degree of a er who assigned rably impresse andled our inte r tended to have d not influence	agreement with the veractions	th the below st current comma vay my (308) mind, and (309)	Strongly Disagree	Use the pr	Agre	ale in answ	5	6	Strongly Agree	Not Reassig
16.	Disagree Please indicate about the detaile a. I was favor detailer ha b. My detailer thus I could c. My detailer needs or to	your degree of a ser who assigned and a since of made a since of explain why	ed with the v ractions ve a closed r e him/her ere effort to he/she could	th the below st current comma vay my (308) mind, and (309) meet my dn't. (310)	Strongly Disagree	Use the pr	Agre ⑦ rovided sc	ale in answ 4 Neutral	<u>5</u>	6	Strongh Agree	Not Reassig
16.	Disagree Please indicate about the detaile a. I was favor detailer ha b. My detailer thus I could c. My detailer needs or to d. The detailer	your degree of a ser who assigned and a since of the control of th	ed with the veractions veractions veractions to the fort to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be the best to the could be t	th the below st current comma vay my (308) mind, and (309) meet my dn't. (310) billet that	Strongly Disagree 1 1 Control of the control of	Use the pr	Agre ⑦ rovided sc 3 ③	ale in answ 4 Neutral ①	<u>5</u> ©	6 ⊙	Strongh, Agree	No Reassi
	Disagree Disagr	your degree of a rably impressed in the degree of a rable our interested to have a since of explain why a relocated for ralled, given the content of the con	ed with the variations ve a closed rehim/her ere effort to the/she could ne the best to circumstance	th the below st current comma vay my (308) mind, and (309) meet my dn't (310) billet that es (311)	Strongly Disagree ① ①	2 ② ② ②	Agre ⑦ rovided sc 3 ③ ③	Ale in answ A Neutral O O	5 © © ©	6 © ©	Stronghy Agree	Not Reassig
	Disagree Please indicate about the detailer a. I was favor detailer ha b. My detailer thus I coul c. My detailer needs or to d. The detailer he/she coul If you were disappointed, please	your degree of a rably impressed in the degree of a rably impressed in the degree of t	ed with the variations ere effort to the /she could ne the best to circumstance assignment you	th the below st current comma vay my (308) mind, and (309) meet my dn't (310) billet that es (311)	statements. Land. 1 Strongly Disagree 1 1 Cate your de	② ② ③ ③ ④	Agre Tovided sc 3 3 3 Treement w	Ale in answ A Neutral O O	© © Statement	© © © ts. If you v	Strongh, Agree O O were not	Not Reassig
	Disagree Disagr	your degree of a rably impressed indled our interested to have a since of explain why are located for ruid, given the compointed with the lase mark here—18.	ed with the veractions ere effort to the she could not the best the circumstance assignment your could be the could not the	th the below stourrent command way my (308) mind, and (309) meet my dn't. (310) billet that es (311) u received, indicate)	statements. Land. 1 Strongly Disagree 1 1 Cate your de	2 ② ② ②	Agre ⑦ rovided sc 3 ③ ③	Ale in answer al	5 © © ©	6 © ©	Strongh, Agree O O were not	Not Reassig
	Disagree Please indicate about the detailer a. I was favor detailer hab. My detailer thus I coulc. My detailer needs or to d. The detailer he/she coulf you were disappointed, plea and go on to Item a. My detailer	your degree of a rably impressed in the degree of a rably impressed in the degree of t	ed with the variations ve a closed re him/her ere effort to the/she could ne the best the circumstance assignment your cone was of my	th the below stourrent command vay my (308) mind, and (309) meet my don't. (310) billet that es (311) u received, indicate (312) y new	statements. Land. 1 Strongly Disagree 1 Strongly Disagree	② ② ③ ② ② ② ② ② ② ②	Agre Tovided sc 3 3 3 reement w	A Neutral O O O O O O O O O O O O O O O O O O O	© Statement	© © ts. If you v	Strongh, Agree O Strongh Agree	Not Reassic
	Disagree Please indicate about the detailer a. I was favor detailer ha b. My detailer thus I coulc. My detailer needs or to d. The detailer he/she coulf you were disappointed, plea and go on to Item a. My detailer assignmen	your degree of a rably impressed indled our interested to have a since of explain why are located for ruid, given the compointed with the lase mark here—18.	ed with the variations ere effort to the she could ne the best to circumstance assignment your fashion	th the below stourrent command vay my (308) mind, and (309) meet my dn't. (310) billet that es (311) u received, indi (312) v new (313)	Strongly Disagree Cate your de	② ② ③ ③ ④	Agre Tovided sc 3 3 3 Treement w	Ale in answer al	© © Statement	© © © ts. If you v	Strongh, Agree O Nere not	Reassig © © ©

10 U	/hat was the designator of the detailer who	serianad you to your needs	of command	2					
	(315)	essigned you to your prese	ur commetin:	ſ					
	O 110X (General URL)	Other							
	O 111X (Surface warfare)	O Don't know	1						
19 T	he designator of my current detailer is:								
	(316)								
	O 110X (General URL)	Other							
	O 111X (Surface warfare)	O Don't know	/						
CI	s a result of a 1984 policy change. General immand). Previously, SWOs handled this fu ents concerning this policy change.	URLs are now detailing all nction, for the most part, in	1100s (exce adicate your	pt CAPT: level of a	s and CDR agreement	is who have I with each (been scr of the foli	eened fo owing st	r ate-
			1	2	3	4	5	6	7
			Strongly			Neutral			Strongly
	a. The ambiguous nature of the Gene		Disagree						Agree
	was the primary problem involved		1 _	_	_	_	_		
	the fact that SWOs had been detail		0	_(<u>0</u>	3	•	3	©	0
	b. The new system means that General		(31	/)					1
	of the parity they had gained with specialists.		0	0	3	•	③	0	0
	c. The quality of the detailer is the im		(31		•	•	•	•	
	whether they are a SWO or a General		0 3	ر 3	3	•	(9)	•	0
	d. General URL detailers will be more		(31		•	•	•	_	
	career enhancing billets than were	_		•]
	predecessors		0	②	③	0	3	6	0
	e. General URL detailers will have les		(32	0)	_	_	_	_	
	assignment process than their SW		0	_ (2)	3	•	(9)	0	0
	f. I will now be able to select from a	<u> </u>	(32	•	•	0	3	0	①
	than could officers under the old s g. General URL detailers will be more	="	0 (32	ر 3)	3	•	0	•	0
	which billets are necessary for "tid		(32	2)					
	were their SWO predecessors.		0	②	3	•	0	0	0
	h. The new system means that Gener	al URLs are less likely	(32		•		•		
	than SWOs to obtain career enhan			②	3	•	(3)	0	0
	i. Surface warfare detailers who sit	on selection boards will	(32	4)					
	have less understanding of Genera					_	_	_	_
	than they did under the old system			②	3	•	0	0	0
	j. General URL detailers will have mo		(32	5)					
	the dead ends that could kill a car			•	•	•	(3)	©	0
	predecessors. k. General URL detailers will be more		_	② (C)	3	•	9	•	O
	SWO predecessors about viable ca		(32	υ)					
	General URL officer	· · · · · · · · · · · · · · · · · · ·	0	3	3	•	3	0	0
	I. The detailing system, for the most		(32		_	•	•	_	-
	improved.			· ⁄ ②	3	•	③	6	0
	m. The detailing system has become	ess responsive to the	(32	י,8	0	•	0	0	0

How many more years from now do you plan to remain active duty? (330–331)	ECISIO n on	3. When y		should b	ve a go	ood idea	a of ava	ilable	3)
$ \begin{smallmatrix} 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 &$		Definite		Som	ewhat		D	efinitely	
$ \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$	€	Do Not	②	3	•	③	6	Do ⊙	
2. Do you feel that the Navy wants you to continue your career as an active duty naval officer? (332) Definitely Don't Definite		4. Do you experie	nce and pa	st perfor		? (33	34)	efinitely	
Not Know Does ⊙ ② ③ ⊙ ⊙		Do Not	②		⊙	⑤	6	Do ⊙	
. What is your evaluation of the following aspects of a	Navy career?								
s. What is your standard of the following sepond of a	,		Г	1	2	3_	4_	5	6
			N	Very egative		,	Neutral		V. Pos
a. Continuity of detailers			335.)	0	②	3	•	⑤	6
b. Assignments received		(336).		②	<u> </u>	0	<u> </u>	© © © © © ©
 c. Change of assignments at 2-3 year intervals d. Possibility of change of geographic location 	i with accinr	ار ment chann	ر (338) معر (338)		② ②	③ ③	⊙	(<u>)</u>	© ©
e. Overseas assignments, accompanied		(341)		<u> </u>	3	Õ	③	<u> </u>
f. Overseas assignments, unaccompanied		(342.).		②	③	②		©
g. Commissary and exchange benefits			343).	0	<u> </u>	3	<u> </u>	0	<u> </u>
6. If you were to seek civilian employment, how prepare Essentially Neither Prepared Nor Unprepared ① ② ③ ④ ⑤	Ess Pre ©	entially epared ⑦							
Essentially Neither Prepared Unprepared Nor Unprepared	Ess Pre © ach of the foll avy.	entially epared o owing charac Civiliar	teristics in	the Nav	y versi	us your	_	tations Navy	
Essentially Neither Prepared Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the New York (Control of the New York (Contr	Essi Pre 6 ach of the followy. Substantially Better	entially epared owing character Much Better	teristics in Better	Compa	rable	Вепе	er M	Navy Nuch Better	Substa Be:
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the No	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	teristics in Better	Compa	rable	Bette	er M	Navy	Be:
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North N	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	er M	Navy	Bet
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the Ni b. Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Navy	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compai	rable	Bette	Per M	Navy	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the Ni b. Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	86
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the Ni b. Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	86
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Essipre ach of the followy. Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	86
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	entially pared owing charac Civiliar Much Better	Better	Compar	rable	Bette	Per M	Huch Better	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the Ni a. Interesting and challenging work	Substantially Better	entially epared owing character Much Better	Better	Compai	rable	Bette	Per M	Navy	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better Substantially Better	entially spared of the control of th	Better	Compar	rable	Bette	Per M	Huch Better	Bell ()
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	entially spared of the control of th	Better OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Compai	rable	Bette	Per M	Navy Nuch Better	Be
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	entially spared of the control of th	Better OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Compar	rable	Bette 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Per M	Mavy Such Better O O O O O O O O O	Bell ()
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	entially spared of the control of th	Better OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Compai	rable	Bette 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Per M	Navy Such Better O O O O O O O O O	Be C
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	owing charace Civiliar Much Better	Better OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Compai	rable	Bette 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Per M	Navy	
Essentially Unprepared Nor Unprepared Nor Unprepared ① ② ③ ④ ⑤ 7. Please indicate the relative opportunity of obtaining e of obtaining them in a civilian career if you left the North Ability to plan work	Substantially Better	entially spared of the control of th	Better OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Compai	rable	Bette 0000000000000000000000000000000000	Per M	Navy	Be

.													
	I have decided to:	N O	200. 20	Y E S	I have decided to:								
	a. Obtain a master's degree (418) b. Request PG School (419) c. Make the Navy a career (420) d. Obtain designation as a subspecialis (433) e. Remain geographically stable (424) f. Obtain a Proven Subspecialty (423) g. Request Staff or War College (425) h. Accept a Washington head- quarters staff position (426) i. Strive for Command (427)	000000	0000000 00	0000000 00	j. Prepare for a career outside the Navy (428)								
9.	Looking at recent changes in the General URL career the two options have you selected? (548)	r patł	n, wh	ich of	 Specialist Track General Track Undecided So senior that new path not relevant 								
0.	How important are each of the below billets for succ	ess i	n the	Gene	al Track. Use the following scale:								

While the billets have been organized by rank, it is recognized that they could at times be placed under different ranks depending on the size of the activity involved.

8. Don t Know	8. Don't Know
7. Very Positive	7. Very Positive
6. Substantially Positive	6. Substantially Positive
5. Moderately Positive	5. Moderately Positive
4 Neutral	4. Neutral
3. Moderately Negative	3. Moderately Negative
2 Substantially Negative	2. Substantially Negative
1 Very Negative	1. Very Negative
A. ENS	D. LCDR
1. Watch Officer, COMSTA (54.9) OCOCOCO	1. Joint Staff Assignments (57.1) 333363
2. Watch Officer, NAVFAC (550) 0 2 0 0 0 0 0	2. XO, PSA (572) 00000000
3. Public Affairs Officer (55.1) 0000000	3. Dept Head, Recruiting Area (57.3)
4. Admin. Asst./Personnel (552) 000000000	4. CO, Brig (57.4) 0 2 0 0 0 0
5. Navai Base Staff	5. OIC of MEC as Dept Head Equivalen(575)
6. Division Officer, Training Command(55.4) 0230000	6. XO, NRD (57.6) 00000000
B. LTJG	7. Instructor, USNA (57.7) © @ @ @ @ @ @
1. Instructor, Nuclear Power School. (555)	E. COR
2. Legal Officer, Training Command. (556) 0000000	1. Washington Staff (NMPC, CRUITCOM(5.78) COOO
3. Watch Officer, NAVFAC (557) OCOCO	2. Major Fleet Staff (COMNAVSURFPAC) 5.79 0 3 3 3 5 0 0
4. NAVMECDET Manpower Analyst . (558) 0220000	3. XO, Training Command (580) 00000000
5. Port Services NAV BASE (55.9)	4. Instructor, Service College (58.1) 0000000
6. Admin/Personnel Officer (560) OOOOO	5. Special Asst, Civil Affairs (582) 0000000
7. Student Control Officer, Training Commend 100000000	6. XO, NAVSTA (583) 000000
7. Student Control Officer, Training Command 1000000000000000000000000000000000000	7. CO, COMSTA (584) 000000000
C. LT	8. CO, NRD (585) 02000000
1. Flag Aide (563)	8. CO. NRD
2. Washington Staff (NMPC, CRUITCOM 5.64 DODOODO	1. CO, NAVMEC (5.8.6) 00000000
3. Communications Officer (565) OCOOOO	2. Instructor, Service College (58.7) 0000000
4. PG School Student (566) 000000000	3. Major Fleet Staff (COMNAVSURFPAC(588) DO O O O
5. Division Officer, RTC (567)	4. CO, PSA (589) 0000000
6. Major Fleet Staff (COMNAVSURFPAC) 5.68 000000000	5. CO, Training Command (590) 000000000
7. Enlisted Programs Officer, NRD (569) 00000000	6. Washington Staff (NMPC, CRUITCOM 591 0000000
8. Dept Head, PSA (57.0) 000000000	

11.	. How important are the following	owing in determining whether you w	ili remain on ac	tive duty aft	er you beco	ne eligible to	retire?	
				1 Pot Important		3 4 mewhat portant	5 Extremely Important	
	b. Opportunity for major c. Desire to retire as 0- d. Opportunity for rewards. e. Enjoyment of naval of Opportunities for civities.	rank	(611) (612) (613) (614)	0000000	0000000	9 6 9 6 9 6 9 6 9 6	9 9 9 9 9 9	0000000
			1	To No	To a Little	To Some	Toal	To a
2.	To what extent do you thin	k about leaving the Navy prior to		Extent	Extent	Extent	Considerable Extent	Very Gre Extent
•	retirement?		(635)	0	0	0	0	0
i.	genuine effort to search for	nsideration, to what extent will you now the second second with the second seco	n the next	0	0	0	0	0
1.	If they had to do it over agex-Navy (now civilian) frie retirement?	ain, to what extent do you think most nds would choose to leave the Navy	t of your prior to their (637)	0	0	0	0	0
	Please write in the correct number of years in the boxes provided. Then fill in the appropriate circle below each number.	0000000000	Po	Very sitive ① ②	Neu ③ 《		Very Negative	Don't Know
			(6	661) /ery sitive	Neu	itral	- Very Negative	
	you be interested in the Ma which enables CDRs and Ci	your career, to what extent would sterial Professional career path, APTs to concentrate exclusively on ics, material support and main-		O 0	3 (9	© O	③
	Not at allTo a small extentTo some extent	To a great extentTo a very great extentI am too senior						
	_		.11.					

_ s-11

P. CAREER MANASTER

5

6

١.	On the scale	below, check	the statement	which mos	t applies to	you.
----	--------------	--------------	---------------	-----------	--------------	------

(702)

- O I am a General URL Officer.
- O I am primarily a General URL Officer and secondarily a Navy officer.
- O I am equal balance of both.
- O I am primarily a Navy officer and secondarily a General URL Officer.
- O I am a Navy officer.

In the following items "my community" refers to 110Xs in general.

		l <u> </u>						
2.	My community has some programs to help me with my career which are different	Strongly Disagree		U	Incertair	1		trongly Agree
	from other Navy communities such as surface warfare(7.03)	0	②	3	•	⑤	©	7
3.	My community tries to take care of its own in regard to promotions. (7.04)		<u>②</u>	<u> </u>	Õ	<u> </u>	<u></u>	õ
	Officers in other communities get the billets which contribute most to their Navy		•	•	•	•	•	·
	careers	0	2	3	•	(5)	©	②
5.	It is important to have someone available with whom I am comfortable and whom I	į						
	trust to discuss my career	0	2	3	•	⑤	©	0
6.	I have been counseled on the Navy's norms and values for officers. \dots (7.1.1)	Õ	2	3	O	⑤	6	0
7.	My community uses an informal network to keep tabs on officers for the best		_	_	•	•	_	
	assignments.	0	2	3	•	⑤	6	0
8.	Officers need a special career counseling system for them	Õ	②	<u> </u>	Õ	⑤	6	0
9.	As a General URL Officer, I have frequently been assigned to billets that				•			
	career-oriented officers from other communities would find unacceptable (7.29)	0	2	3	•	(5)	©	0
0.	As a junior officer, senior officers from my community have been (were) very			•		•	•	_
	supportive	0	②	3	•	(3)	6	0
1.	My leadership experience is adequately represented in the documentation reviewed		_		•	•		
	for decisions involving my assignment/promotion	0	0	3	•	⑤	©	0
?.	Performance being equal, my chances of being selected for a career enhancing 1000			•	•	•	•	
	designated billet are equal to a warfare specialist officer	0	②	3	•	③	©	0
3.	It is clear to me how the Navy defines a "leadership role."		<u> </u>	<u> </u>	Õ	õ	Õ	\tilde{o}
I.	The billets which General URL officers are eligible for are some of the Navy's most		•		•	•		
	important jobs	0	②	3	•	⑤	⊕	0
j.	General URL officers are held in high esteem by the rest of the Navy (7.35)		Õ	Õ	Õ	õ	<u>©</u>	ŏ l
	General URL officers have a very strong feeling of community		<u> </u>	3	Õ	<u>©</u>	Õ	0
'.	Command/Program Management is (was) my optimum goal in the Navy (7.37)	ő	<u>@</u>	<u> </u>	Õ	<u> </u>	<u>©</u>	ŏ l
l.	Leadership assignments outside of the subspecialty area can be harmful to an 110X		•	•	•	•	•	
	officer's career	0	2	3	•	⑤	€	0
I.	The new Specialist Track is more appealing to me than the General Track. (7.39)		<u>@</u>	3	ŏ	<u> </u>	<u></u>	õ
	I think that General URL officers in the General Track will have a better chance for		•	•	•	•		
	promotion than individuals in the Specialist Track	0	2	3	•	③	①	0
	To me, the Specialist Track is more prestigious than the General Track (7,41)		<u>@</u>	<u> </u>	Õ	© ©	©	0
	Instead of "up or out", a career path should exist that enables a person to remain in		S	©	O O	•	©	
	the Navy for their entire career at the LT. LCDR. or CDR level, as long as they are							Ì
	performing satisfactorily	0	2	3	•	(9)	②	0
	My senior officers interact with me frequently	90	<u>0</u>	<u> </u>	0	(i)	©	0
٠	,		<u> </u>	<u> </u>				

24	The Navy will not be able to develop viable career paths for many of the	Strongly Disagree			—— Incertair			rongly Agree
24.	subspecialties comprising the Specialty Track		②	3	•	③	6	7
25.	The specification of two career tracks makes career progression less ambiguous than	}		•	•	•	•	•
26	It was previously	0	②	③ ③	(③	6	0
27.	Available information on subspecialties helps (helped) me to decide which		•	•	_			
	subspecialty I should pursue to advance in my career. (74.6) .	0	@	3	②	3	©	①
28.	Available information on subspecialties provides (provided) me with a clear idea on how to obtain a subspecialty	0	2	3	•	③	6	0
29.	The 1050 billets that are actually recoded to 1000 will help make the General URL	"	©	•	•	٠	٠	O
	community more competitive with the warfare communities when promotions are	_	_	_	_	_	-	_
20	considered	0	0	3	0	3	•	0
JU	by LCDRs through Capt)	0	@	3	•	③	6	①
31.	The Navy is anxious to retain General URL officers beyond 20 years of service fto be		_		_			_
00	answered by CDRs and above)	0	②	3	0	©	©	0 0
32. 33	I use senior officers as role models when I make career decisions	0	② ②	③ ③	0	(3) (3)	0	0
	I have been counseled on how the Navy's career system works for members of my				_		-	
	community	0	@	3	•	(3)	6	0
35.	I have been counseled on the Navy's career opportunities outside of my community	0	2	3	•	③	•	Ø
36.	I have been counseled on the "tickets" which have to be punched so that I can reach		•					
	my career goals in the Navy	0	2	3	•	⑤	©	0
37.	I have been counseled on the "right" contacts to make to help further my Navy career	0	@	3	•	③	©	0
38.	I have been counseled on the "blind alleys" which might kill my Navy career. (714).	0	②	3	<u> </u>	<u> </u>	<u></u>	0
39.	I have a close, personal relationship with a considerably more senior officer who	_	_	_	_	_	_	
AΩ	serves as a mentor for my career	0	②	③	②	③	⑥	⊙
40. 41.	I am actively involved in an informal support network within the		6	9	G	©	©	$\overline{}$
	110X community	0	2	3	•	③	©	0
42.	I am actively involved in a formal professional association or network. (753) .	0	2	3	•	(9)	3	Ü

Listed below are statements about the content of the November 1984 policies and others affecting General URLs. For each statement, please indicate whether you believe the item is <u>True</u> or <u>False</u> or are uncertain. The purpose of these items is to determine how well the Navy is disseminating information on its policies.

		True	Faise	Uncertain
1.	It is possible for an individual to switch from both the General and Specialist Tracks to the Material Professional Track	0	0	0
2. 3.	Individuals in the General Track do not serve in subspecialty billets		0	ŏ
	officer slots	0	0	0
	Track	0	0	0
	Once an officer has been selected to be a proven subspecialist the Navy cannot rescind this decision	0	0	0
6.	An individual must serve in two subspecialty billets in the same area, such as Manpower, Personnel and Training (XXXX), and he selected by a hoard, before they are designated as		0	0
7.	a subspecialist	1		
8.	The change that has 1100 efficient detailles 1100s has been implemented on a	0	0	0
	trial basis	0	0	0
J .	Congres LIDLs, although the essettic hillest helps received will not always he	0		
10.	the same		0	0
	subspecialty or division officer experience, he/she will, if possible, be split toured to gain such experience or be given a 2-year, instead of a 3-year,			
	tour	0	0	0
11.	For each of the following career milestones, indicate its importance to success as a General URL officer. Use the rate the items. 1. Important to success in Specialist Track 2. Important to success in General Track 3. Important to success in both the Specialist and General Tracks 4. Unimportant to success in either 5. The Navy has not provided enough information for me to respond.			
	a. Obtaining a master's degree that confers a subspecialty code. (849) ① b. Becoming a proven subspecialist. (850) ① c. Screening for XO. (851) ① d. Screening for CO. (852) ① e. A tour of duty at Washington HQ STAFF. (853) ① f. A tour of duty at a joint command. (854) ① g. Serving division officer/department head tours. (855) ② h. Attending Junior or Senior Service College. (856) ② i. Screening for major command. (857) ①	000000000	$\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc $	00000000
12.	Examine the following sources of information on the General and Specialist Career Tracks.			
	a. Select the one source that has provided you with the best information on these two tracks: (858) b. Evaluate the source of selected on the following selected selected selected on the following selected			ou have 859)
	O Perspective O Senior General URL officers O Community manager O Officer networks or associations O Navy Times O Other O Detailers O None O Peers O I have not heard of the career tracks mentioned. Please also answer 12b Extremely Very Helpful Helpful © ②	Mildh Helpfu 3		Siightly Helpful ④

H. CAREER AND MARITAL STATUS

Married officers are to complete Part A. Married and single officers complete Part B.

PART A. MARRIED OFFICERS

Please indicate your degree of agreement with the below statements which relate to the family's impact on your career. 5 6 8 Strongly Strongly Not Uncertain 1. My spouse's career limits considerably the options Disagree Agree Applicat 0 2 3 **①** ③ 0 ⑥ **©** 2. At the present time, my career is more important ① 2 **③ ①** ③ 0 (3) 6 3. I feel that my detailer will make an honest effort (862)0 2 **③ ①** ③ 6 0 3 4. I have cut back on my career involvement in order to meet the needs of my spouse (D) 2 ③ **①** ③ 6 0 (9) 5. Counseling should be available to married couples to help them reduce the stress associated with dual ① 2 3 **③** ③ **6** ① € 6. Better support services (e.g., spouse employment Information in a new community, and/or help in planning and coping with a transfer) should be (865)provided for transferring couples......... 0 2 **③** (3) € 3 **6** 0 7. A single female General URL has a greater opportunity to succeed in the Navy than does a married female General URL officer.....(868) (1) 2 **②** (3) 0 (3) 3 ⊚ 8. My detailer conveys for I expect that he/she will convey) the attitude that I am a valuable resource 0 ② 3 **③** (3) ⑥ 0 0 9. How involved was your spouse when you made decisions during your last reassignment (completing the Preference Card, for example)? I defer to Equal I decide Not spouse's wishes participation Applicable alone **③** 2 0 **(** ③ 0 ➂ 10. How involved is your spouse when you are making major career decisions such as staying in the Navy, choosing a second career, retiring, etc? (882) I defer to Equal I decide Not spouse's wishes participation alone Applicable 2 3 0 **①** ③ 6 0 (8) 11. How do you think your spouse feels toward your Navy career? (883) Completely opposed Moderately supportive ② Moderately opposed © Completely supportive Neutral

2. Rate the following items with regard to the extent of their impact on your most recent PCS move.

	To No Extent	To a Little Extent	To Some Extent	l o a Considerable Extent	To a Very Great Extent
a. My spouse's employment. :	4) 0	0	0	0	0
b. Disruptions in children's schooling		0	0		0
c. My out-of-pocket expenses	6) 0		0		0
d. Disruptions in social relations (88	7) 0		0	0	0
e. The moving process itself	8)¦ O		0		0
f. My unavailability to help the family (en route training, for example)	9) 0	00	00	00	00

3.	How is your spouse primarily employed?	(875-876)			
	Navy officer	○ Teac	her		
O Navy enlisted O Other profe			r professional		
	Other military				
O Engineer O Secretary/cle					
	O Business/finance	Othe	•		

PART B. MARRIED AND SINGLE OFFICERS

Please indicate your degree of agreement with the below statements which relate to marital status and its impact on your career.

		1	2	3	4	5	6	7
		Strongly Disagree			Uncertain			Strongly Agree
1.	Single officers work the same number of hours as married personnel	0	@	3	@	③	•	0
2.	Single officers are unable to obtain assignment to a desired geographic location, because							
	all available billets have been filled in support of spouse co-location	0	2	3	•	⑤	6	0
3.	Marital status should be taken into consideration in the assignment process	•	2	3	•	3	•	0
4.	l believe there is a disparity in entitlements/ allowances between married and single personnel (894).	0	②	③	•	3	6	0
5.	There is too much concern for the family, particularly children, and too little for	į						
	issues concerned with the single officer. (895) such as recreation/entertainment	0	0	3	•	⑤	©	0
6.	The Navy treats its single personnel as fairly as it does its married personnel	0	0	3_	<u> </u>	<u> </u>	6	0

LEDUCATION, TRAINING AND PROFESSIONAL DEVELOPMENT Please indicate your level of agreement to the following items. In evaluating the first four items, consider Intell, Analyst, Communications, etc., as technical schools and LMET, etc., as non-technical ones. Omit consideration of major professional schools such as NPGS or War College. Strongly Strongly Neutral NZ 1. Navy school(s) that I completed during my most recent transfer or present assignment Disagree Agree were valuable to me in performing my job (mark "8" if none completed). (89.7.) 0 0 3 ② 0 ϵ 2. The Navy has provided me with adequate training in the general (managerial) Ē 3. I believe that non-technical schools improve my ability to do my job. $\dots (899)$ 2 3 \subset **①** 6 4. Technical schools will increase my promotion opportunities much more than E **① ③** 6 5. Obtaining a postgraduate degree will strengthen my chances for premotion.....(902) Œ ① 2 (3) **(4) ③** 6 0 E 6. The development of a subspecialty is important for my Navy career.....(904.) ① 2 3 **①** ③ 0 0 7. The development of a subspecialty is important for my career beyond the Navy.....(905) 0 0 0 **⑤** 6 ٤ 8. High performing officers (0-5) are being encouraged by seniors to pursue the E **① ⑤** ⑥ 9. High Performing officers (0-4) are being encouraged by seniors to pursue the **③** (11. My primary subspecialty limits opportunity for future career enhancing Ţ. 12. If I leave my subspecialty area for any length of time, my Navy career E 13. My decisions about postgraduate education in the Navy are/were driven by my desire to develop a basis for my second career after retirement. (9.19)14. I must obtain at least one tour FITREP as a department head before I can ϵ 15. My command has a planned program for rotating junior officers through 16. It is important for General URL Officers to be evaluated in "leadership roles" \in 17. Listed below are 12 subspecialty education/skill fields. Please indicate the extent to which you believe that each field contributes to an 110X officer's Navy career. 6. Uncertain 5. To a Very Great Extent 4. To a Great Extent 3. To Some Extent 2. To a Small Extent

	2. To a binar bitory		1		- 1	1	
	1. Not at all]
а.	Intelligence (Joint Intelligence, Naval Technical Intelligence)	0	0	3	O	3	(
b.	Pol-Mil/Strategic Planning (Europe, International Negotiation) (923)	0	0	3	0	③	(
C.	Management (Financial, Transportation, Manpower/Personnel/Training Analysis) (924).	0	3	3	①	①	ĺ,
đ.	Applied Logic (Operations Logistics)	0	0	3	0	③	(
e.	Operations Systems Technology (ASW, C2)	0	3	3	0	③	(
f.	Naval Systems Engineering (Nuclear Engineering, Electronic Engineering) (927).	0	0	1 1	0	③	(
g.	Weapons Engineering (Chemistry, Nuclear Physics)	0	3	0	①	③	(
ħ.	Communications (Engineering, Systems Technology)	0	@	③	0	③	
i.	Computer Technology (Science, Systems Technology)	0	②	0	0	⑤	
j.	Operations Analysis (Quantitative Economics, Applied Math) (931).	0	2	3	0	⑤	Ċ
k.	Space Systems Operation (Operations, Engineering)	0	2	0	①	③	Į.
1.	Environmental Science (Geophysics, Oceanography, Meteorology) (933).	0	0	0	0	(5)	(

4. OAREER ATTITUDES

Cereer intention: The following item concerns the intensity of your desire to continue your cereer as a Navy officer at least until you are eligible for retirement. Areas on the scale are described, both verbally and in terms of probability, to provide meaningful reference points. Check the response which most closely represents your current level of commitment.

How certain are you that you will continue an active Navy career at least until you are eligible for retirement? (934)

- O 99.9-100% I am virtually certain that I will not leave the Navy voluntarily prior to becoming eligible for retirement.
- 90.0-99.8% I am almost certain I will continue my military career if possible.
- 75.0-89.9% I am confident that I will continue my Navy career until I can retire.
- 50.0-74.9% I probably will remain in the Navy until I am eligible for retirement.
- 25.0-49.9% I probably will not continue in the Navy until I am eligible for retirement.
- 10.0-24.9% I am confident that I will not continue my Navy career until I can retire.
- 0.2-9.9% I am <u>almost certain</u> that I will leave the Navy as soon as possible.
- 0-0.1% I am virtually certain that I will not voluntarily continue in the Navy until I am eligible for retirement.

	1 _1_	2	_3	4	5	6	- - 7
	Strongly Disagree			Neither Agree no Disagree	r		Strongly Agree
2. The more I think about it, the more I feel I made a bad move in entering my career (935)	. 0	②	3	Õ	⑤	€	0
3. I am very satisfied with my eccupation	0	3	3	•	③	(6)	Ø
4. I talk up the Navy to my friends as a great organization to work for (937)	. 0	②	3	•	⑤	6	0
5. I am fortunate to be located where I am		②	•	•	⑥	©	0
6. I thoroughly enjoy my career	0	2	3	④	(5)	€	0
7. I thoroughly enjoy my field of work	0	0	3	②	6	•	0
8. I am proud to tell others that I am part of the Navy(941)	0	2	3	•	③	€	•
9. I thoroughly enjoy my location		②	3	•	©	•	0
10. I take great pride in my career		2	3	•	(5)	6	0
11. I would feel happier with a different occupation	0	②	③	•	6	•	Ø
12. I am extremely glad that I chose the Navy to work for, over other							
organizations I was considering at the time I joined	0	②	3	•	€	€	0
13. I am very satisfied with my present location	0	@	③	•	(5)	©	0
14. I feel very good about my career	0	②	3	•	(5)	€	0
15. I definitely feel that I am in the right field of work	0	②	3	0	(3)	0	0
16. For me this is the best of all possible organizations for which to work. 1.0949		2	3	•	⑤	©	0
17. I would be more satisfied in a different location		@	3	•	(3)	©	0
18. I definitely feel that I am in the wrong career	0	2	3	•	Ð	©	0
19. I am very serry I chose my eccupation	0	②	③	•	(5)	0	0
20. I take a positive attitude toward myself	0	2	3	•	③	©	0
21. I have a definite plan for my career	0	②	3	•	③	0	0
22. I have a strategy for achieving my career goals	0	②	3	•	(5)	6	0
23. On the whole, I am satisfied with myself	0	②	3	②	(3)	•	0
24. Compared to other area of my life, my chosen career is not very important to me. (957)		0	3	•	(9	€	0
			<u> </u>			· · · · · · · · · · · · · · · · · · ·	

K. FI NESS REPORT

1. Please complete the following table by providing the indicated information from all of the fitness reports you received during your present tour and the tour preceding it. If you are enroute to a new assignment, use your last two tours, starting with your most recent FITREP. Include dates of fitness reports that are not available and write in the word "missing." Please circle your position on the Evaluation and Summary rankings. The first three lines are filled in as examples. Omit information which is not relevant or available. Since this is privileged information, you are not required to complete the below, but your help is essential to our ability to provide useful results. No information from an individual will be reported.

DA	TE	Operational *		1	Evaluation	n and Sur	nmary (b	locks 51 8	\$ 52)			Early Promo	tion
1	Block (13)						TYPIC EFFEC		ВОТ	ТОМ	(block 62) RECMD	(block 66) RANKING	(block 65 NUM RECN
	J,	0	1%	5%	10%	30%	50%	50%	30% MAF	IG UNSAT	EARLY		1
05/	85	1	2	1	1		1				YE5	2	of 2
11/	84	/	/	3		/			/		NO		of
///	83	2	MICSSING										of
8 7- 8 8	1189- 1190	1111211	1193- 1195	1196- 1198	1199- 1201	1202- 1204	1205- 1207	1208- 1210	1211- 1213	1192	1214	1215- 1217_	of 1218- 1220
1222	1235 1224	וכגמ	1227- 1229	1230 - 1232	1233 - 1235	1236- 1238	1239- 1241	1242- 1244	1245- 1247	1226	1248	1249- 1251	of 1252-
1255	१४८७ १३८६	259ما	1261- 1263	1264- 1266	1267- 1269	1270- 1272	1273 -	1276- 1278	1279- 1281	1260	1282	1283- 1285	of 1286-
1	1291- 1292		1295 - 1297	1298- 1300	1301- 1303	1304- 1306	1307- 1309	1310- 1312	1313- 1315	1294	1316	1317- 1319	of 1320- 1322
1324		/24/	1329- 1331	1332- 1334	1335- 1337	1338- 1340	1341- 1343	1344- 1346	1347- 1349	1328	1350	1351- 1353	of 1354-
1250		וישכו		1366- 1368	1369- 1371	1372- 1374	1375- 1377	1378- 1380	1381- 1383	1362	1384	1385- 1387	of 1388-
1391 - 1392	1343+ 1394	1395	1200	1400- 1402	1403- 1405	1406- 1408	1409- 1411	1412- 1414	1415- 1417	1396	1418	1419- 1421	of 1422-
1	1427 1428	1429	1471-	1434- 1436	1437- 1439	1440- 1442	1443- 1445	1446- 1448	1 +49- 1451	1430	1452	1453- 1455	of 1456-
1459- 1440	1441- 1442	HUH AL	1465- 1467	1468- 1470	1471- 1473	1474- 1476	1477- 1479	1480- 1482	1483- 1485	1464	1486	1487- 1489	of 1490-
		H97	1499- 1501	1502- 1504	1505- 1507	1508- 1510	1511- 1513	1514- 1516	1 5 17 1519	1498	1520	1521- 1523	of 1524-
1528	1529 1530	1531	1535	1536- 1538	1539- 1541	1542- 1544	1545- 1547	1548- 1550	1551- 1553	1532	1554	1555- 1557	of 1558- 1560
	1514	1515	1560	1570- 1572	1573 - 1575	1576- 1578	1579- 1581	1582- 1584	1585- 1587	1566	1588	1589- 1591	of 1592- 1594
1596 1596	1597 1598	1999		1604- 1606	1607- 1609	1610- 1612	1613- 1615	1616- 1618	1619- 1621	1600	1622	1623- 1625	of 1626- 1628

^{*1 =} Operational 2 = Nonoperational

L'COMMENT

Please use this page if you would like to comment on any aspect of your career or the Navy, such as the policy of having 110X officers serve as detailers for your community instead of SWOS, the General and Specialist tracks. male General URL's, etc. NOTE: Written comments may be used to support statistical summaries of data, but your comments will only be used if your anonymity can be assured. If your comments extend to additional pages, please add your SSN to those pages.

THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONNAIRE.

Rank:	O 0-1	O 0-5	Sex:	O Male
	O 0-2	O 0-6		O Female
	O 0-3	O 0-7		
	\bigcirc 0-4			

NOTE: Would you like to receive feedback on the general findings of this questionnaire?

O YES

NO

If yes, please provide name and SSN.

SSN..

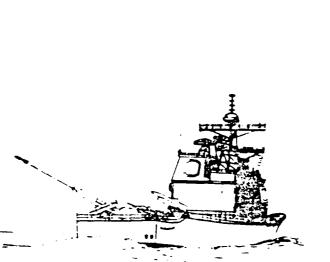
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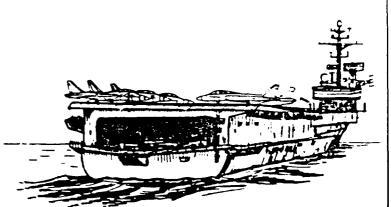
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APPENDIX T WARFARE OFFICER RESIGNATION QUESTIONNAIRE

WARFARE OFFICER RESIGNATION QUESTIONNAIRE







NAVY PERSONNEL RESEARCH and DEVELOPMENT CENTER

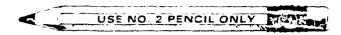
San Diego, California 92152-6800



NCS Mark Retlex 1 EH 18463-001 321

WARFARE OFFICER RESIGNATION QUESTIONNAIRE

MARKING INSTRUCTIONS



- Read each question carefully. Make a HEAVY BLACK MARK that. FILLS THE CIRCLE representing your answer.
- · Please do not make stray marks of any kind.

INCORRECT MARKS

*** * •** •

CORRECT MARK

0 0 0 0

PRIVACY ACT NOTICE

Under the authority of 5 USC 301, information regarding your background, attitudes and experiences in the Navy is requested to provide input to a series of studies on officer. career processes and retention. The information provided by you will not become part of your official record, nor will it affect you in any way. It will be used by the Navy Personnel Research and Development Center for statistical purposes only. You are not required to provide this information. There will be no adverse consequences should you elect not to provide the requested information or any part of it. Return of the questionnaire consititutes acknowledgement of these Privacy Act provisions.

A. BACKGROUND INFORMATION

The following questions pertain to your status at the time you left the Navy as an active duty officer.

1. Social Security Number:

Print your Social Security No. in the boxes provided Then fill in the appropriate circle below each number

			-	٠.	1	Γ		r
0	0	0	0	0	0	0	0	0
0	$\tilde{\circ}$	0	0	0	0	0	0	0
, -		_		_	_	1	_	
0	2	0	0	②	(2)	0	0	②
0	3	((a)	① '	((C)	②	(⁽²⁾	(Q)	3
(<u>-</u>	0	②	(a)	② ¹	4	0	(3)	0
3	(5)	0	(O)	(3)	(3)	(3)	(3)	③
0	6	0	©	©	6	6	6	6
0	0	0	0	0	0	0	0	0
0	®	0	8	€	0	⑤	©	®
(O)	③	0	③	(9)	0	9	9	(9)

. Your rank:

- O 0-3
- 0 04
- 0 0-5

Designator:

Enter your designator in the boxes provided and mark the appropriate circle in each column.

1			
00	0000000000	@ @ @ @ @ @ @ @ @ @	$@ \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$

- 3. How many years were you an active duty officer?
 - C Less than 5
 - \bigcirc 5
 - \bigcirc 6
 - 07

 - 0.8

- O 13-14 O More than 14

0 11-12

O 9

O 10

- 4. Marital status:
- Divorced
- Widowed
- Never Married
- Separated
- 5. Number of children:
 - \bigcirc 0
 - 01
- \bigcirc 2
- 5 or more
- 6. Generally speaking, were your fitness reports in the:
 - O Top 1%
- Top 30%
- Top 5%
- O Top 50%
- O Top 10%
- O Bottom 50%

Dissati a Not at all mportant DECI some place	Somewhat Important SION ces you will a used to hel	satisfied ③	Very !mportant	Very Satisfie Of Utmo Importa
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0	② ②	3 3	<u> </u>	© ()
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0	2	3	<u> </u>	<u> </u>
0	2	<u> </u>	(3)	⑤
0	2	3	@	3
0	©	0	<u> </u>	© ©
		0		(S)
ot	Did Not	Probably Did	Did	lý
	3	3	③	
	© © e year be	e year before you left, nave you continue your tely Probably tot Did Not	e year before you left, do you feel the lave you continue your career as an tely Probably Probably lot Did Not Did	e year before you left, do you feel the Navy mad have you continue your career as an active duty tely Probably Probably Definited tot Did Not Did Did

	1 3.45 7 4 4 2 2
4. Thinking back to when you received your commission, approximately how long did you plan to be on active duty? (646) Until my obligation was up. Probably no more than 10 years. Probably no more than 15 years. Probably no more than 20 years. More than 20 years. I really had no firm time period in mind.	10. To what extent was your Navy experience and training useful in your civilian job(s)? That is, was there some continuity, or was it like starting your career all over again? (655) To a Not To a Little To Some Consider- To a Great at all Extent Extent able Extent Extent ① ② ③ ④ ④
5. When did you first decide to resign, as opposed to retire from active duty service? (645) O Before I got my warfare device (e.g., wings). O During my first sea tour. O During my second sea tour. O During my second shore tour. O After my second shore tour.	11. What job did you take, right after leaving active duty service? 12. What was your approximate income your <u>first</u> year out of active duty service? (656)
6. When you left active duty service, did you join the US Navy Reserves? (648) Yes No No. but plan to join Not eligible	 Less than \$20,000 \$20,000 - \$27,500 \$27,501 - \$35,000 \$35,001 - \$42,500 \$42,501 - \$50,000 \$50,001 - \$57,500 \$57,501 - \$65,000 More than \$65,000
7. Are you still in the active reserves, if you joined up? (649) Yes No Not applicable	13. What is your current job? (657)
B. Prior to submitting your letter of resignation, did you have a civilian job lin hand? (651) O Yes No When you test potive duty dervice, to what degree did you have a new job lined be? Please check all the appropriate responses.) O I had no idea what I was going to do. (1629) I had sociant out relevant information about jobs. (1630) I had decided the type of job and location I wanted. (1630) I had held initial interviews with prospective employers (1630) I had held follow-up interviews with employers interested (in me) A realistic job offer had been made to me. (1630) I had accepted a job offer. (1630) Not applicable—I knew that I would be self-employed. (1631) Not applicable—I had not looked for a job. (1631)	0)

15. Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus obtaining them in your civilian career. Civilian Navy Substantially Much Much Substantially Better Comparable Better Better Better Better Better a. Interesting and challenging work . (373) 0 0 O O 0 Ô O b. Work hours (375) O ... ند ٥ ند ...0 0 0 0 `` 0 c. Minimal work stress (376) ŏ 0 0 0 0 0 0 d. Freedom from hassles (37.7) Ó 0000000000 000000 O 0 Ö e. Pay and allowances (379) Õ Ō 0 0 0 f. Health benefits/care (380) Õ 00000 O g. Job security (381) 0 0 0 ŏ h. Family stability (382) 10. ... 0. i. Desirable place to live (383) 0 0 0 ŏ ŏ j. Desirable co-workers. (384.) O. O 0. k. Responsibility (386.) 0 0 0 0 0 0 ŏ 1. Chance for spouse to develop own interests (3.87) 0 0 $\mathbf{C}^{"}$ O. O m. Quality leadership (388) 0 0 0 0 0 O n. Freedom from crisis management . . (394.) 0 To a Not at To a Little To Some To a Great Considerable Extent ali Extent Extent 16. To what extent was your decision to leave the Navy based Extent on the decision to leave by fellow Navy officer friends 0 0 0 0 0 17. To what extent do you think your decision to leave active duty influenced or will influence fellow Navy officers to 0 0 0 0 0 18. Please describe the circumstances that finally led you to leave active duty service and what impact this decision has had on your life.

D. SOCIAL SUPPORT - Regarding the Lumove Decision

These items refer to how supportive those around you were to your decision to resign from active duty.

	Doesn't Apply	Not at all	A Little	Somewhat	Very Much
 How much did each of these people accept your decision to leave active duty? 					
a. Your CO (1058) b. Other officers you worked with (in general) (1059) c. Your spouse (1060) d. Friends and relatives (1061) e. Your detailer (1062)	00000	00000	00000	00000	00000
2. How much did the following people think that leaving active duty was the best decision for you?					
a. Your CO (1063) b. Other officers you worked with (in general) (1064) c. Your spouse (1065) d. Friends and relatives (1066) e. Your detailer (1067)	00000	00000	00000	00000	00000
3. How much did each of these people go out of their way to make the transition to civilian life easier for you?					
a. Your CO (1068) b. Other officers you worked with (in general) (1069) c. Your spouse (1070) d. Friends and relatives (1071) e. Your detailer (1072)	00000	00000	00000	00000	00000
4. How much did these people make an effort to encourage you to reverse your decicion to leave active outy?					
3 Your 60 (1073) 5 Char off cers you worked with (in general: (1074)) 7 Your socuse (1075) 6 Friends and relatives (1076) 7 Your detailer (1077)	00000	00000	00000	00000	00000
5. How important was the support you received from coon of the following popula, while you were making the	Not at all moortant	Somewhat mportant	Consider- ably Important	Varv moortant	Of Dimner In corrancy
collision to submit your letter of resignation? 1 thour CO (1078) 2 Cities officers you worked with (in general) (1079) 3 Your spouse (1080) 4 Friends and relatives (1081) 5 Your detailer (1082)	00000	00000	00000	00000	00000

<u> </u>			<u> </u>	PAIVILI	WILD (JANE:	- 1.8			
The	se items refer	to the impact o	f your family on yo	ur Navy career.						
					Strongly Disagree	Disagree	Uncertain	Agree	Strongly Agree	N/A
			deployments, made		0	0	0	0	0	0
			work-ups and train		0	0	0	0	0	G
	-		added responsibili		0	0	O	0	0	0
		-	r involvement in or and/or children		0	0	0	0	0	0
	O I was <u>not</u> O Full-time	married homemaker	② y, how was your sp	③ ouse primarily en	~ 0 0 0 E 0 N	Ther profes Business/fir Lavy officer	nance	⑤		•
		homemaker			0 N	Business/fir	nance d			
	NurseSalesEngineer					other militar Other (pleas	ry, enlisted e specify be	low)		
<u>*</u>	ART A.	AVIAT		WARFAR	E SPE	CIAL	TY:	the first of the second		
he f	ollowing items	s pertain only (to ex-Navy aviators	. Ex-surface warfa	re officers s	hould compl	ete Part B.			
			scribes the warfard ne majority of your				-		st applied to	
(O VAL O VAM O VAQ O VAW O VC	O VF O VP O VQ O VS O HC	O HM O HS O HSL O Other su O Other	upport (e.g., VRC)	I was proofficer.I was areI was properties.	rimarily an a n equal bala rimarily a Na	aviator and nce of both avy officer	and second	/ a Na arily a
					7	I considerationforemose	•	a Navy off	ficer, first ar	:d

		1	2	3	4	5
		Very Negative		Neutral		Very Positive
a. Amount of flying time	(.351).	0	0	3	0	3
b. Quality of flying time	(.352)	0	0	<u> </u>	<u> </u>	<u> </u>
4. During your final year in the Navy, approximately how many hours a week did you fly? (58)		hat was your villan hiring (source of infores? (653		out
 Duty involved no flying Less than 5 hours 5-10 hours 11-15 hours 		O Fellow N O Mass me O Civilian a	dia aviators			
16-20 hoursMore than 20 hours	•	O Civilian 1 O FAPA inf O Other (pl	riends/fa ormation	mily		
THANK YOU FOR YOUR ASSIS	TANCE W	VITH TH	IS QUE	STIONN	AIRE	
,						
PART B. SURFACE WARFARE	OFFIC	CERS		•		
The following items pertain only to ex-surface warfare officers.						

Strongly Strongly Uncertain Disagree Agree Disagree Agree 1. More emphasis should have been placed on developing the technical competence of the division heads rather 0 0 С 0 2. It was the non-technical factors that differentiated the 0 0 0 0 3. As a division officer, technical competence was more important to my job performance than general 0 0 0 4. For department heads, general managerial skills were more important for good performance than technical competence. (757). 0 C 0 0 0 5. The best XOs/COs were officers who were generalists rather 0 0 0

THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONNAIRE

APPENDIX U GENERAL URL OFFICER RESIGNATION QUESTIONNAIRE

GENERAL URL OFFICER RESIGNATION QUESTIONNAIRE





NAVY PERSONNEL RESEARCH and DEVELOPMENT CENTER

San Diego, California 92152-6800



PRIVACY ACT

Under the authority of 5 USC 301, information regarding your background, attitudes and experiences in the Navy is requested to provide input to a series of studies on officer career processes and retention. THE INFORMATION PROVIDED BY YOU WILL NOT BECOME PART OF YOUR OFFICIAL RECORD, NOR WILL IT AFFECT YOU IN ANY WAY. It will be used by the Navy Personnel Research and Development Center for statistical purposes only. You are not required to provide this information. There will be no adverse consequences should you elect not to provide the requested information or any part of it. Return of the questionaire constitutes acknowledgement of these Privacy Act provisions.

A. BACKGROUND INFORMATION:

The following questions persain to your matus at the time you left the Navy as an active duty officer.

1.	Social Security Number	6. Number of children: (35)
2.	Your rank (32) () 0-1 () 0-2 () 0-3 () 0-4 () 0-5	a. () 0 d. () 3 b. () 1 e. () 4 c. () 2 f. () 5 or more
3.	Designator:	7. Generally speaking, were your fitness reports in the: (1186) a. () Top 1% b. () Top 5% c. () Top 10% f. () Bottom 50%
4.	How many years were you an active duty officer? (70 - 71) a. () Less than 5 b. () 5 c. () 6 h. () 11-12 d. () 7 e. () 8 j. () More than 14	8. Please list any sub-specialties you obtained while in the Navy.
5 .	Marital status (34) a. () Married d. () Divorced b. () Widowed e. () Never Married c. () Separated	b

B. GENERAL IMPRESSIONS REGARDING TURNOVER:

The following questions assess your general attitudes regarding your leaving active duty.

1.	When I le	ft active du (1149)	ry service, it	feli like a	big change:
	Strongly Duagree	Duagree	Uncertain	Agree	Strongly Agree
	(1)	(2)	(3)	(4)	(5)

2.	Taking everything	into account, how	satisfied are you with
	your decision to le		(1150)

		Neither		
Very		Satisfied Nor		Very
Dissertsfied	Dissetisfied	Dissatisfied	Satisfied	Satisfied
(1)	(2)	(3)	(4)	(5)

		Not at all Important	Somewhat Important	Considerably Important	Very kaportent	Of Unnost Importance
3.	Of all of your experiences since high school, how important a role has your Navy career played? (1153)	()	()	()	()	()
4.	How important was resignation from the Navy to you at the time you resigned? (1154)	()	()	()	()	()

C. THE TURNOVER DECISION:

This section contains questions associated with your decision to leave the Navy. In some places you will be asked to write in comments. Once again, what you write will be kept in the utmost confidence and the results will only be used to help better understand and manage the transition from the Navy to the outside world.

1. What is your evaluation of the following aspects of your Navy career?

			Very Negative		Neutral		Very Positive
			1	2	3	4	5
a.	Detailers	(335)	()	()	()	()	()
b.	Assignments received	(336)	()	()	()	()	()
¢.	Change of assignments at 2-3 year intervals	(337)	()	()	()	()	()
d.	Changes of geographic location with assignment chan	iges (338)	()	()	()	()	()
٤.	Commissary and Exchange benefits	(343)	()	()	()	()	()
f.	Medical benefits/care	(344)	()	()	()	()	()
8.	Amount of paperwork	(345)	()	()	()	()	()
h.	Crisis menagement	(347)	()	()	()	()	()
i	Fellow Navy officers	(348)	()	()	()	()	()
j.	Leadership provided to you	(349)	()	()	()	()	()
k.	Work hours	(350)	()	()	()	()	()

2. If you had to do it over again, would you leave the Navy prior to retirement? (356)

Definitely Would Not (1)		Uncertain (3)	Probably Would (4)	Definitely Would (5)	
₩ hy	?				

3.	During the year before you left, do you feel the Navy made a strong effort to have you continue your career as an active duty officer? (357)	 When you left active dary service to what degree did you have a new job kined up? (Please check all the appropriate responses).
	Definitely Probably Probably Definitely Did Not Did Did (1) (2) (3) (4)	 a. () I had no idea what I was going to do. (1629) b. () I had sought out relevant information (1630) about jobs. c. () I had decided the type of job and location(1631) I wanted.
4.	Thinking back to when you received your commission, approximately how long did you plan to be on active duty? (646) a. () Until my obligation was up. b. () Probably no more than 10 years. c. () Probably no more than 15 years. d. () Probably no more than 20 years. e. () More than 20 years. f. () I really had no firm time period in mind.	d. () I had held initial interviews with (1632) prospective employers. e. () I had held follow-up interviews with (1633) employers interested in me. f. () A realistic job offer had been made to me. (1634) g. () I had accepted a job offer. (1635) h. () Not applicable—I knew that I would be (1636) self-employed. i. () Not applicable—I had not looked for a job. (1637)
5.	When did you first decide to resign as opposed to retire from active duty service? (645) a. () Before I got my commission. b. () 1-2 years after I got my commission. c. () 3-4 years after I got my commission. d. () 5-6 years after I got my commission. e. () 7-8 years after I got my commission. f. () 9-10 years after I got my commission. g. () More than 10 years after I got my commission.	10. To what extent was your Navy experience and training useful in your civilian job(s)? That is, was there some continuity or was it like starting your career all over again? (655) To a Not To a Little To Some Consider. To a Great at all Extent Extent able Extent Extent (1) (2) (3) (4) (5)
6.	When you left active duty service, did you join the US Navy Reserves? (648) a. () Yes b. () No c. () No, but plan to join d. () Not eligible	12. What was your approximate gross income your first year our of active duty service (including any bonuses)? a. () Less than \$20,000 b. () \$20,000-\$27,500
7.	Are you still in the active reserves, if you joined up? a. () Yes b. () No c. () Not applicable	c. () \$27,501-\$35,000 d. () \$35,001-\$42,500 e. () \$42,501-\$50,000 f. () \$50,001-\$57,500 i. () \$57,501-\$65,000 h. () More than \$65,000
8.	Prior to submitting your letter of resignation did you have a civilian job "in hand"? (651) a. () Yes b. () No	13. What is your current job?

	ining them in your civilian cureer.	C	IVILL		istics in the Na		NAV	Y
	÷	Substantially Better 1	Much Better 2	Better 3	Comparable	Better 5	Much Better 6	Substantiali Better 7
	Turning and shallowing more	()	()	()	()	()	()	()
	Interesting and challenging work (373)	α	$\ddot{0}$	()	()	()	()	()
	Work hours (375)		()	()	\mathbf{O}	()	()	\mathbf{O}
	Minimal work stress (376)	()				()	()	()
đ.	Freedom from hassles (377)	()	()	()	()			
€.	Pay and allowances (379)	()	()	()	()	()	()	()
f.	Health benefits/care (380)	()	()	()	()	()	()	()
8.	Job security (381)	()	()	()	()	()	()	()
h.	Family stability	()	()	()	()	()	()	()
i.	(382) Desirable place to live	()	()	()	()	()	()	()
j.	(383) Desirable co-workers	()	()	()	()	()	()	()
k.	(384) Responsibility	()	()	()	()	()	()	()
1	(386) Chance for spouse to develop own interests	()	()	()	()	()	()	()
m	(387) Quality leadership	()	()	()	()	()	()	()
_	(388) Freedom from crisis management (394)	()	()	()	()	()	()	()

Nav	what extent way based on the property who will be seen to be a seen to be see	e decision	to here by	fellow Nevy
•	(638)		To a	
Not all	To a Little Extent			To a Great Extent
(1)	(2)	(3)	(4)	(5)
activ	that extent do t duty influer officers to be (639)	nced or will save the N	influence fo	
	To a Linke	To Some		To a Great
all	Extent (2)	Extent (3)	able Extent (4)	(5)

D. SOCIAL SUPPORT--Regarding the Turnover Decision:

These items refer to how supportive those around you were to your decision to resign from active duty.

		Doesn't Apply	Not at	A Little	Somewhat	Very Much
How much did each of these people accept your decis to leave active duty?						
 a. Your CO b. Other officers you worked with (in general) c. Your spouse d. Friends and relatives e. Your detailer 	(1058) (1059) (1060) (1061) (1062)	() () () ()	() () () ()	() () () ()	() () () ()	() () () ()
2. How much did the following people think that leaving active duty was the best decision for you? a. Your CO b. Other officers you worked with (in general) c. Your spouse d. Friends and relatives e. Your detailer	(1063) (1064) (1065) (1066) (1067)	() () () ()	() () () ()	() () () ()	() () () ()	() () () ()
3. How much did each of these people go out of their we make the transition to civilian life easier for you? a. Your CO b. Other officers you worked with (in general) c. Your spouse d. Friends and relatives e. Your detailer	(1068) (1069) (1070) (1071) (1072)	0 0 0	() () () ()	0 0 0	0	000000000000000000000000000000000000000
 How much did these people make an affort to encourage you to reverse your decision to leave active duty? Your CO Other officers you worked with (in general) Your spouse Friends and relatives Your detailer 	(1073) (1074) (1075) (1076) (1077)	() () () ()	() () () ()	() () () ()	() () ()	() () () ()

5. How important was the support you received from each of the following people while you were making the decision to submit your latter of resignation?

		Doesn't Apply	Not at all Important	Somewhat Important	Considerably Important	Very Important	Of Utmost Importance
L	Your CO (1078)	()	()	()	()	()	()
b.	Other officers you worked with (in general) (1079)	()	()	()	()	()	()
C.	Your spouse (1080)	()	()	()	()	()	()
đ	Priends and relatives (1081)	()	()	()	()	()	()
•	Your detailer (1082)	()	()	()	()	()	()

E. FAMILY AND CAREER:

These items refer to the impact of your family on your Navy career.

		Strongly Disagree	Disagree	Uncertain	Agree	Strongly Agree	N/A
1.	My spouse's career limited considerably the options available to me in my career decisions. (860)	()	()	()	()	()	()
2.	My spouse's career was more important to me than my Navy career. (861)	()	()	()	()	()	()
3.	Problems with colocation made my Navy career less attractive. (871)	()	()	()	\mathbf{O}	()	()
4.	I had to cut back on my career involvement in order order to meet the needs of my spouse and/or children. (863)	()	()	()	()	()	()
5 .	My career suffered due to the added responsibilities 1 had as a perent and/or spouse. (870)	()	()	()	()	()	()
6.	Counseling should be available to married couples to help them reduce the stress associated with dual career marriages. (864)	()	O	()	()	()	()
7.	Better support services (e.g. spouse employment in a new community and/or help in planning and coping with a transfer) should be provided for transferring couples.	()	()	()	()	()	()
8.	(865) A single female General URL has a greater opportunity to succeed in the Navy than does a married female General URL. (868)	()	()	()	()	()	()

F. GENERAL URL COMMUNITY:

	•	Strongly Disagree	Disagree	Uncertain	Agree	Strongly Agree
1.	As a General URL officer, I was frequently assigned to billets that career-oriented officers from other communities found unacceptable. (729)	()	()	()	()	O
2.	The billets for which General URL officers are eligible are some of the Navy's most important jobs. (734)	O	O	()	()	()
3.	The billets that I received were a good reflection of my past experience and performance. (334)	()	\mathbf{O}	\mathbf{O}	()	()
4.	General URL officers are held in high esteem by the rest of the Navy. (735)	()	()	()	()	()
5 .	General URL officers have a very strong feeling of community. (736)	()	()	()	()	()
6.	A good career counseling system for General URLs probably would have prevented me from leaving the Navy. (759)	()	()	()	()	()
7.	When contemplating whether or not to leave the Navy, I was aware of the possibility of switching designators (e.g. to Restricted Line, Staff, or Surface Warfare). (760)	()	()	()	()	()

G. PLANNING AND ADJUSTMENTS:

In retrospect, how prepared were you for civilian employment after you left the I If you fell you were relatively unprepared, what (if anything) could you have dor better prepare yoursels?					
	···				 .
					<u> </u>
	-				
	you were I	you were relatively unpri	you were relatively unprepared, what	you were relatively unprepared, what (if anything)	you were relatively unprepared, what (if anything) could you ha

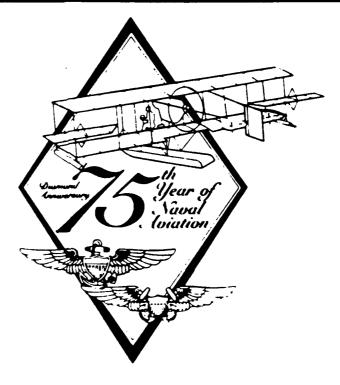
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time?

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THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONAIRE

APPENDIX V AVIATION CAREERS IN TRANSITION QUESTIONNAIRE

AVIATION CAREERS IN TRANSITION





NAVY PERSONNEL
RESEARCH and DEVELOPMENT CENTER

San Diego, California 92152-6800



NCS Mark Reflex® EH28480-001:321

REPORT CONTROL SYMBOL 1301-01 (OT)

MARKING INSTRUCTIONS



- Use a No. 2 pencil only.
- Read each question carefully. Make a HEAVY BLACK MARK that FILLS THE CIRCLE representing your answer.
- Please do not make stray marks of any kind.

INCORRECT MARKS

CORRECT MARKS

& 0 0

• 0 0



PRIVACY ACT NOTICE

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A. BACKGROUND INFOR

1.	Social	Security	No.
----	--------	----------	-----

(11-19)Print your Social Security No. in the boxes provided. Then fill in the appropriate bubble below each number.

		_	-	-	E			
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
2	②	2	2	2	@	②	2	②
3	3	3	3	3	③	3	3	3
(4)	•	@	②	0	0	•	0	0
(3)	⑤	⑤	③	③	3	⑤	(3)	③
6	6	6	0	6	0	6	6	6
0	0	0	0	0	0	⑦	0	0
0	®	(8)	®	0	0	®	③	®
9	0	9	9	9	0	9	9	9

2. Current designator:
(20-23)
2a. Aviator type:



1					
0	0	0	0		
	0	0	0		
	0	②	0		
	0	3	3		
	9	③	(4)		
	③	3	③		
	6	6	6		
	0	0	0		
	®	8	0		
	9	9	9		

Did you answer question 2	a?
---------------------------	----

3. Grade: (32)

0.0-1 \bigcirc 0-2 0.04

 \bigcirc 0-3

 \bigcirc 0-5 \bigcirc 0-6

0 0-7

4. Sex:

O Male

O Female

(33)

5. Family status:

(34)

- O Single
- O Married, with children
- O Single parent
- Separated/Divorced
- Married, without children
- O Other

B .	Date	questionnaire	completed:
------------	------	---------------	------------

(49)O Aug 86

O Nov 86 O Dec 86

O Sept 86 O 0ct 86

7. Year awarded wings:

(51-52)

O 86

O 76-77 O 74-75

O 84-85 O 82-83

O 72-73

O 80-81

O Before 1972

O 78-79

O Not applicable

8. Which of the following best describes your warfare specialty community?

(53-54)

O VAL O VAM O VF O VP O HM O HS

O VAW

O VQ

O HSL

O VAQ O VS O VC O HC Other support (e.g., VRC) O Other

9. How long have you been a member of the above warfare specialty community?

(55)

O Less than 1 year

O 6-9 years

O 1-2 years

O 10-14 years

O 3-5 years

O 15 or more years

10. How many other specialty communities have you been a member of?

(56)

O None

O 4 or more

 O_1

0 2 O_3

	(57) O None O Several but not O 00D (U) SW0 qualified O 0ne goal, not 00D (U) O Am SW0 qualified	O Duty involve O Less than 5 O 5-10 hours	5 hours	O 16-20		ours	
-	B. CURRENT BILLET	IND AS	SIGN	MEN	T S		
	e questions deal with different aspects of work. Please indicate <u>how of</u> ur job.	ten these aspec	ts appear				
a.	How often are you unsure about what your nonflying job responsibilities are?		(21.6)	1 Rarely Or Never	2 Some- times ②	3 Fairly Often ③	4 Very Often
b.	How often can you predict what others will expect of you on the job?			0	0	o	•
C.	How much of the time are your work objectives poorly defined	1?	(218)	0	②	3	•
d.	How often are you clear about what others expect of you on the job?		(219)	0	0	3	•
	ollowing statements deal with different aspects of work. How strongly	do you					
agree	or disagree with each statement?		1 Strongly Disagree	2 Dis- agree	3 Uncertain	4 Agree	5 Strongl Agree
a.	On my job, I know exactly what is expected of me	(220)	0	0	3	•	(5)
b.	Rarely do I know what I have to do on my job	(221)	0	0	3	•	(3)
C.	On my job there are procedures for handling everything that comes up.	(222)	0	2	3	•	⑤
d.	My job has rules and regulations concerning almost everythin I might do or say.	ig (223)	0	0	3	•	3
e.	My superior does not give me clear goals to achieve	(224)	0	2	3	•	(3)
f.	My superior makes it clear how I should do my work	(225)	0	2	3	•	(5)
g.	I don't know what performance standards are expected of me	(22 <u>6</u>)	0	②	3	•	3
	cts can occur in any job. <u>How often</u> do you face problems in your wo below?	rk like those					
a .	Persons who have equal rank over you ask you to do things which conflict.	(227)		1 Rarely Or Never	2 Some- times ②	3 Fairly Often ③	4 Very Often
b.	People who closely supervise your work give you things to do which conflict with one another.)		0	2	3	•
C.	Persons who do not have authority over you give you things t which conflict with other work you have to do.			0	0	3	•
	-3-			L			

V-3

11. Which of the below Surface Warfare qualifications

have you obtained?

12. Approximately how many hours a week do you fly?

4. Here are some items about how people may feel. When you think about your feelings during the past two weeks, how much of the time did you feel this way?

	<u> </u>	<u>~</u>	<u> </u>	<u>-</u>
	Never Or A	Some Of The	A Good Part Of The	Most Of The
	The Time	Time	Time	Time
a. I felt good	0	2	3	O
b. I felt nervous		· @	3	0
c. I felt angry	0	<u> </u>	3	\odot
d. I felt sad	0	Õ	Õ	ŏ
e. I felt jittery	0	· ②	3	0
f. I felt calm	.0	<u> </u>	Õ	\tilde{o}
	00	<u> </u>	3	\tilde{o}
g. I felt aggravated	0		_	- 1
h. I felt unhappy	. 0	2	③	<u> </u>
i. I felt irritated	(O	2	3	0
j. I felt depressed	0	2	③	② (
k. I felt fidgety	0	②	3	•
l. I felt blue	0	②	3	②
m. I felt cheerful	0	<u> </u>	<u> </u>	0
(2/2)	0	Õ	<u> </u>	Õ
n. I felt annoyed	•	9	9	~
	1			1

5. How strongly do you agree or disagree with these statements about yourself?

а	Sometimes I feel that I'm being pushed	Strongly Disagree	Dis- agree
σ.	around in life	0	2
b.	I have little control over the things that happen to me	0	0
C.	f can do just about anything I really set my mind to	•	@
d.	What happens to me in the future mostly depends on me	0	0
e.	There is little I can do to change many of the important things in my life. (248)	0	0

	1 Strongly Disagree	2 Dis- agree	3 Uncertain	4 Agree	5 Strongly Agree
	0	0	3	•	③
	.0	②	③	0	③
	0	0	③	•	⑤
	0	0	0	0	③
.	0	0	3	•	(5)

6.	Overall, how would you describe your adjustment to the leader-
	ship role of a Navy officer? Would you say you
	understand and accept the responsibilities the position entails?
	(249)

- O Very well adjusted
- O Adjusted
- O Somewnat adjusted
- O Not well adjusted
- O Don't know

7. Overall, how would you describe your adjustment to your present billet and assignment?

(250)

- O Very well adjusted
- Adjusted
- O Somewhat adjusted
- O Not well adjusted
- O Don't know

8. Most of us have in our minds an idea of an "ideal" career and work situation for ourselves. Would you say that your current career in the Navy is:

(251)

- O A very poor match with your ideal
- O A poor match with your ideal
- O Probably ok, but there are portions of it that are a poor match
- O A good match with your ideal
- O A very good match with your ideal
- O Uncertain at this time



1. How much say or influence do you think each of the following officers (A) presently have and (B) should have over the career

policies and practices within your community?

	A. PRESENTLY HAVE	B. SHOULD HAVE
	Quite Very None Little Some A Bit Much	Quite Very None Little Some A Bit Much
a. Yourself	0(7730) 0 0 0	Q782)O O O
b. Other officers you work with (in general) .	017740 0 0 0	Ø783)O O O
c. Your CO	0(7750) 0 0 0	Q 784) O O O
d. Other COs in your wing	07760 0 0 0	Ø785)O O O
e. The wing commander	0(7770) 0 0 0	Q 786) O O O
f. Detailers	07780 0 0 0	Q 787) OOOO
g. Placement officers	0(7790) 0 0 0	Q 788) O O O
h. The aviation community manager	0(7800) 0 0 0	Q 789) O O O
i. DCNO (Air Warfare)	Q(7810) O O O	Ø7901O O O

COMMUNITY CAREER MANAGEMENT

2. How much say or influence do you think each of the following officers (A) presently have and (B) should have over the direction of your career path in the Navy?

[A. PRESENTLY HAVE	B. SHOULD HAVE
	Quite Very None Little Some A Bit Much	Quite Very None Little Some A Bit Much
a. Yourself	Q791\(\text{Q}\) \(\text{O}\) \(\text{O}\) \(\text{O}\) \(\text{O}\) \(\text{O}\) \(\text{O}\) \(\text{Q}\) \(\text{O}\) \(\text{O}\) \(\text{Q}\) \(\text{Q}\) \(\text{O}\) \	Q800)D O O Q801)D O O Q802)D O O Q803)D O O Q804)D O O
f. Detailers	Q7969 O O O Q7979 O O O Q7989 O O O Q7999 O O O	Q805 O O Q806 O O Q807 O O Q808 O O

<u>curri</u>	w are several statements that relate to the way career policy is in ent extent that each statement is true for your community and then	n indicate	(B) your	prefer	red exter	nt that each	statemen	t be tru	B.
		A	CURREN	T EXT	ENT		B. PREFE	RRED EX	TENT
		Not At All	A Little Extent	Some Extent	Consider- able Extent	A	ot A At Little All Exten		
	Established career policies and practices make life difficult for the nonconformist in a squadron.	0	O (80	0	0	(၁ ၇	B21)	0
	It is clear as to which assignments will enhance an officer's career, although this information may not be explicitly stated in a manual somewhere	0	O (81	0)	o) O	O 822)	o
d.	order to be promoted		(81		O		(8	823)	. •
	determine their own career path	0	· (81	2)	0			324)	0
f.	There are a lot of written rules and regulations that	0	(81		0		(8	825)	0
g.	Very little information about which assignments will enhance an officer's career is explicitly stated in a	0	(81		0		(1	826)	0
h.	Written policy clearly states what assignments and billets are required in order to be promoted	0	(81 (0		0		(1	827)	0
i.	Promotion is obtained by learning and following standard work procedures.	0	(81 O		0		(1	828)	0
j.	Promotion is obtained by questioning well-established ways of doing things.	0	(81 O		0) O (829) O	0
k.	My community uses an "old boy" (informal) network to	0	(81 O	8)	0		-	830)	0
1.	keep tabs on officers for best assignments	0	(81 O (82	9) O	0		(1	B31) B32)	0
of the	n your community, how easy would it be to rotate officers same grade, so that each could do a good job performing hers' tasks—in non-operational assignments? (833)	coul	ers of the	same	periormi	nould be si ng the other. (83)	milarly tr	ained, so	that each
	Very difficult. Most members would need extensive retraining.		Strongly	•					rongly
	Quite difficult. Some members would need extensive retraining.		Disagree	Dis	agree	Uncertain	Agree	e <i>i</i>	Agree
0	Somewhat difficult. A few members would need retraining. Quite easy. Some members would need only minor retraining.								
0	Very easy. No members would need retraining.				`				
of the	n your community, how easy would it be to rotate officers same grade, so that each could do a good job performing hers' tasks—in operational assignments? (834)	coul oper		doj ba	pertormi	nould be sing the other (836)		– <u>iū</u>	that each
0	Very difficult. Most members would need extensive retraining.		Disagree	Dis	agree	Uncertain	Agree		Agree
0	Quite difficult. Some members would need extensive retraining.				•	<u> </u>			
0	Somewhat difficult. A few members would need retraining. Quite easy. Some members would need only minor retraining								
0	Very easy. No members would need retraining.								

N YOUR C	AREE	R 2			
·		 ,			
(1010)		Not At	3 A Little	4 Somewhat	· ·
(1018) (1019) (1020) (1021) (1022)	Apply O O O O	₹ 0 0 0 0 0	9 9 9 9	9 9 9 9	ľ
(1024) (1025) (1026)	00000	00000	③ ③ ③ ③	9999	
(1029) (1030) (1031)	00000	© © © ©	00000	00000	
(1034). (1035). (1036).	00000	00000	00000	$\Theta \Theta \Theta \Theta \Theta$	
	Not At All				
(1039) (1040) (1041)		© © © © ©	① ① ③ ③ ③	99999	;
	(1023) (1024) (1025) (1026) (1027) (1027) (1039) (1031) (1032) (1034) (1035) (1036) (1037) (1037)	(1023) ① (1024) ① (1025) ① (1026) ① (1027) ① (1028) ① (1029) ① (1030) ① (1031) ① (1032) ② (1032) ② (1035) ② (1036) ① (1037) ① (1038) ① (1039) ① (1040) ① (1041) ① (1042) ①	(1023) ① ② ② (1024) ② ② (1025) ① ② (1026) ① ② (1027) ① ② ② (1027) ① ② ② (1030) ① ② (1031) ② ② (1032) ② ③ ① ③ (1035) ② ③ (1035) ② ③ (1036) ① ③ (1037) ② ③ (1037) ① ③ ① ① ① ① ① ① ① ① ① ① ① ① ① ① ① ① ② ① ②	(1023) ① ② ③ ① (1024) ① ② ③ ① (1025) ① ② ① (1026) ① ② ③ (1027) ① ② ③ (1027) ① ② ③ (1029) ① ② ① (1030) ① ① ① ① (1031) ① ② ① (1032) ② ① ② ① (1035) ② ② ① (1036) ① ② ② ① (1037) ① ② ③ (1037) ① ② ③ (1040) ① ② ① ② (1040) ① ② ① ② (1042) ① ② ①	(1023)

E. MARRIAGE AND YOUR CAREER

1. How many years have you been married to your current spouse?

Married officers complete this section. Single officers please skip this section and go to Section F. on page 9.

3. How do you think your spouse feels toward your Navy career?

	00	77) Less than 1 year 1-2 years 3-5 years	O 6- O 11 O M	5 years	00	Completel Moderatel Neutral	y oppos	sed	O Com	erately sup pletely sup	portive	
2.	All li (87	•	Somewhat	Very Satisfied	Extremely Satisfied	(875 O O O O	s your spous 5–876) Full-time I Secretary Retail sald Teacher Nurse Engineer	homema /Clerica	aker	O Other O Navy O Navy	er profession y officer y enlisted er military, er military,	onal officer
5.	Pleas	se indicate your degree	e of agreement w	ith the belo	ow statements v	vhich relat	e to the fam		act on your	career.	5_	6
		Management and a	- 1::aa-a-ida				Strongly Disagree	Dis- agree	Uncertain	Agree	Strongly Agree	NA NA
	a.	My spouse's career my career decision	S	erably the	options availa	(860) pie ju	0	2	3	0	3	0
	b.	At the present time spouse's career.	, my career is	more impo	ortant to me th	(861) (861)	0	@	3	0	③	©
	C.	Family separation, career less attracti	because of dep ve to my spous	ployment, se	makes my Na	vy (872)	0	②	3	•	③	0
	d.	Family separation, career less attracti	because of derve to myself.	ployment,	makes my Na	vy (873)	0	2	3	•	⑤	6
	e.	Family separation, problem.	because of in-	port worki	ing hours, is a	(867)	0	2	3	4	3	6
	f.	I feel that my detail an area where my s					0	2	3	•	③	6
	g.	I have cut back on needs of my spous	my career invo e and/or childr	ilvement ir en	n order to mee	t the (863)	0	@	3	•	⑤	©
	h.	Counseling should reduce the stress a					0	@	3	•	⑤	©
	i.	Better support serv help in coping with transferring couple	relocation) sh	ould be pr	ovided for	(865)	0	0	<u> </u>	•	<u> </u>	©

F. RATING CAREER EVENTS

1. Please rate the magnitude of the following career events. Strive to give your opinion of the degree of personal change required by 1 "average" officer within your community to successfully adjust after the event.

		Little Or No Change	2	3 A Moderate Amount Of Change	4	5 A Great Deal Of Change	6 Don't Know
a.	Entering flight training	0	2	3	•	©	©
b.	Obtaining your wings	0	3	3	•	③	©
C.	Entering first operational squadron	0	2	3	•	3	6
d.	Leaving on first deployment	0	2	3	•	⑤	6
e.	Entering first shore assignment	0	2	3	•	⑤	©
f.	Approaching end of obligation – the continuation decision (1088)	0	2	3	•	⑤	6
g.	Voluntarily resigning from active duty	0	2	3	•	(5)	6
h.	Entering a ship's company tour (disassociated) (1090)	0	2	3	•	(5)	6
i.	Entering second operational squadron	0	2	3	•	(3)	6
j.	Entering a full-time education program (War College, NPGS, etc.) (1092)	0	2	3	•	3	6
k.	(1093)	0	2	③	•	⑤	6
1.	Screening for Test Pilot school (omit if not applicable)	0	2	3	•	(5)	6
m.	Becoming department head	0	2	3	•	3	6
n.	Screening for a proven subspecialty (1096)	0	2	3	②	3	©
0.	Screening for command	0	2	3	④	3	€
p.	Failing to be selected for command	0	2	3	④	(5)	©
q.	Becoming squadron XO	0	2	3	③	3	©
r.	Becoming squadron CO	0	2	3	•	(5)	©
S.	Leaving CO tour	0	@	3	④	(3)	6
t.	Coming upon 20 years – the retirement decision (1102)	0	2	3	③	(5)	6
u.	reciding to retire or not to retire as soon as eligible (1103)	0	2	3	•	3	•
٧.	Being selected for 0-6	0	@	3	④	3	6
w.	Being selected for fiag rank	0	2	3	3	(3)	6
X.	Retiring from active duty	0	2	3	•	③	6

2. Now, please rate the desirability of these same events. That is, provide your impression of how desirable each of these potential events are to you, regardless of the effect they possibly may have on advancement in your Navy career.

		1 Not At All Desirable	2	3 Moderately Desirable	4	5 Extremely Desirable	6 Don't Know
a .	Entering flight training	0	0	3	•	3	0
b.	Obtaining your wings	0	2	3	•	3	•
Ç.	Entering first operational squadron (11.09)	0	0	3	•	3	•
d.	Leaving on first deployment	0	@	3	•	⑤	•
e.	Entering first shore assignment (11.11)	0	2	③	•	③	•
f.	Approaching end of obligation – the continuation decision(1112)	0	@	3	•	③	•
g.	Voluntarily resigning from active duty (1113)	0	@	3	•	③	•
h.	Entering a ship's company tour (disassociated) (1114)	0	@	3	•	⑤	6
i.	Entering second operational squadron (1115)	0	@	3	•	⑤	6
j.	Entering a full-time education program (War College, NPGS, etc.)	0	@	3	•	⑤	6
k.	Screening for department head (VP community only) (1117)	0	@	3	•	⑤	•
l.	Screening for Test Pilot school (omit if not applicable) . (1118)	0	@	3	•	③	0
m.	Becoming department head	①	@	3	•	③	6
n.	Screening for a proven subspecialty	0	2	③	•	③	6
· O.	Screening for command	0	@	3	•	③	6
p.	Failing to be selected for command	0	2	③	•	③	©
q.	Becoming squadron X0	0	2	3	•	③	©
r.	Becoming squadron CO	0	@	3	•	⑤	6
S.	Leaving CO tour	•	@	3	•	③	©
t.	Coming upon 20 years – the retirement decision (1126)	0	@	9	•	③	6
u.	Deciding to retire or not to retire as soon as eligible (1127)	0	@	3	•	(3)	6
٧.	Being selected for 0-6	0	2	③	•	3	6
W.	Being selected for flag rank	0	@	③	•	③	6
X.	Retiring from active duty	0	0	3	0	⑤	6

Question 2.	(1131-1	132)							
0 0 0	@ @ O	<pre></pre>	$\Theta \Theta \Theta \Theta$	$\Theta \Theta \Theta \Theta$	0 0	0 0	⊙ ⊙	• •	
b. Where are y		ess of this ever	nt?						
O I have re	(1133) cently gone th	nrough this ev	vent.						
		igh this event							
c. What was/l	s the approxim	ate month and	year of the event?				(1136	6-1137)	
		•	4-1135)			_	7	YEAR	_
O JAN O FEB	O APR O MAY	O JUL O AUG	O OCT O NOV		19811982	_	1984 1985	19871988	00
O MAR	O JUN	O SEP	O DEC		O 1983	_	1986	O 1989	ŏ
d. Does this ev		relocation (PCS)?						
○ Yes	(1138)								
O No									
O Uncertair	1								
			1105110			/= N 13			
	nis section all marked in que	pertain to the destion 3a of the How eager of (1014) Urgon Very relu	career event you mose previous Section, just reluctant were/are	it recently comple st above. you to go through th the change	ted or the or	ne you ar		o go through.	This sh
	nis section all marked in que	pertain to the destion 3a of the (1014) ① Very relu ② Somewh ③ Indiffere ② Somewn	career event you mos previous Section, ju or reluctant were/are	it recently complest above. you to go through the change through the change ge ugh the change	ted or the or	ne you ar		o go through.	This sh
	nis section all marked in que	pertain to the destion 3a of the (1014) ① Very relu ② Somewh ③ Indiffere ① Somewh ③ Very eag	career event you mose previous Section, just reluctant were/are section to go through at reluctant to go that toward the channat eager to go through the country of the cou	t recently complest above. you to go through the change through the change ugh the change thange to change	ted or the or this event?	ne you ar	e about t	hat you had/v	
the same event you The sa	nis section all procession and procession in question	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of	career event you mose previous Section, just reluctant were/are uctant to go through at reluctant to go that toward the channat eager to go through the for the worse?	t recently complest above. you to go through the change through the change ugh the change thange to change	ted or the or this event? age	did/do yo	e about t	hat you had/v (1140)	
he same event you ?. For you, was/is (1139)	nis section all production in que	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of the worse	career event you mose previous Section. Justin reluctant were/are section to go through at refuctant to go through the channest eager to go through the for the worse?	t recently complest above. you to go through the change hrough the change ugh the change e change 3. How mught the complest the complest the change all the complest the complexity the complest the complest the complexity the comp	ted or the or this event? age	did/do yo	e about to ou feel th is event?	hat you had/v (1140)	vill have
t. For you, was/is (1139) Definitely for the	nis section all parties and pure this a change Probably for the	pertain to the destion 3a of the (1014) ① Very relu ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of	career event you mose previous Section, just reluctant were/are uctant to go through at reluctant to go that toward the channat eager to go through the for the worse?	t recently comples st above. you to go through the change hrough the change ugh the change e change 3. How must all the complete Complet	ted or the or this event? ge uch control lifferent aspi	did/do yo	e about to	hat you had/v	vill hav
P. For you, was/is (1139) Definitely for the better	this a change Probably for the better a the real or anticoner.	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of the worse ③	career event you mose previous Section, justin reluctant were/are section to go through at refluctant to go through the channel to go through the cager to go the cager to go the cager to go through the cager to go through the cager to go through the cager to go through the cager to go through the cager to go through the cager to go through the cager to go through the cager to go through the cager to go the cager to go through the cage	trecently comples stabove. you to go through the change hrough the change ugh the change e change 3. How mu all the complete Co	ted or the or this event? ge uch control different aspent	did/do yo ects of thi	ou feel ti is event? e Control	hat you had∕v (1140) ⊙	vill hav No
P. For you, was/is (1139) Definitely for the better O Looking at all the same event you	this a change Probably for the better a the real or anticoner.	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of the worse ③	career event you mose previous Section, justin reluctant were/are fuctant to go through at refluctant to go through the channel eager to go through the cor for the worse? Definitely for the worse?	trecently comples stabove. you to go through the change hrough the change ugh the change e change 3. How mu all the complete Co	ted or the or this event? ge uch control of the c	did/do you acts of this	e about to see the second of the control of the con	hat you had/v (1140) ③ y, etc.) provido	No (
P. For you, was/is (1139) Definitely for the better O Looking at all the same event you	this a change Probably for the better a the real or anticoner.	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ② Somewh ③ Very eag for the better of the worse ③	career event you mose previous Section, justin reluctant were/are fuctant to go through at refluctant to go through the channel eager to go through the cor for the worse? Definitely for the worse?	trecently comples stabove. you to go through the change hrough the change ugh the change e change 3. How mu all the complete Co	ted or the or this event? ge uch control different aspiration (2)	did/do yo ects of thi	e about to	hat you had/v (1140) ③ y, etc.) provido	No Rost
P. For you, was/is (1139) Definitely for the better Col. Looking at all the how much your p	this a change Probably for the better the real or anticitand to gain:	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ④ Somewh ③ Very eag for the better of the worse ③ cipated effects	career event you mose previous Section, justice previous Section, justice previous Section, justice previous to go through at refluctant to go through the cager to go through the previous for the worse Of this event (response)	trecently complest above. you to go through the change through the change ugh the change to change. 3. How multiple complete Co	ted or the or this event? The control of the contr	did/do you are some some some some some some some som	e about to see about to see the see to see the see to see the see to see the see to see the see to see the see to see the see to see the see to see the see th	that you had/v (1140) (3 y, etc.) provide Moderate bunt To Gain (3) (4)	No No
Por you, was/is (1139) Definitely for the better Col. Looking at all the how much your policy for your policy.	this a change Probably for the better a change better better can anticitand to gain:	pertain to the destion 3a of the (1014) ① Very relue ② Somewh ③ Indiffere ④ Somewh ③ Very eag for the better of Probably for the worse ③ cipated effects	career event you mose previous Section, justing reluctant were/are section to go through at refluctant to go through the changer to go through the cor for the worse Of this event (response)	trecently complest above. you to go through the change through the change the change to change to change to complete Co	ted or the or this event? this event? ge uch control illiferent aspiration friends. fam Very To 141) 142)	did/do you are sets of this some	e about to see about to see the see to see the see to see the see to see the see to see the see to see the see to see the see to see the see to see the see th	that you had/v (1140) (1) (1) (2) (3) (4) Moderate bunt To Gain	No (

					en estimate d
		Very Litt To Lose		3 4 foderate nt To Lose	5 A Great Dea To Lose
a. In your personal life	(114)	6) 0 7) 0	② ② ② ②	9 0 9 0 9 0	(3) (6) (6) (9)
If you have recently completed a career event (the one marked on page 11, how easy or difficult was it for you to adjust to your job after the change? If you have not yet gone through the career event (on page 11), how easy or difficult do you anticipate it will be for you to adjust to your job after making the change?	was it for you	our family to a gh the caree	adjust after the er event, how	r event, how ea e change? If you r easy or diff to adjust after	u have not yo licult do yo
(1151)	(1152)			
	O Very di				
O Very difficult	O Difficu	lt			
O Difficult	O Uncert	ain			
O Uncertain	O Easy				
O Easy	O Very ea	•			
O Very easy	O Not ap	plicable			
H. CAREER	ATTITU	DES 🔆			
How certain are you that you will continue your career as a Navy [vour Navy car	reer measur
officer, at least until you are eligible for retirement?				n you joined ac	
(934)	(1012)			· • -	
O I am virtually certain that I will continue my career	,	uch like the o	career i wante	ed.	
until I am eligible for retirement.	O Somev	vhat like the	career I wan	ted.	
 I am <u>almost certain</u> I will continue my career if possible. I am <u>confident</u> that I will continue my career until I can retire. 	O Very m	luch like the	career I wan	ted.	
Total C.					
O I probably will continue until I am eligible for retirement. O I probably will not continue until I can retire.	5. All in all, ho (1013))w satisfied w	ould you say y	you are with yo	ur career?
O I probably will continue until I am eligible for retirement.		ow satisfied w	yould you say y Somewhat	you are with yo Very	
 I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am 	(1013)				Extreme
 I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. 	(1013) Not At All	Not Too	Somewhat	Very	Extreme
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next	(1013) Not At All Satisfied	Not Too Satisfied ②	Somewhat Satisfied ③	Very Satisfied ④	Extreme Satisfie
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next year? (636)	(1013) Not At All Satisfied ①	Not Too Satisfied ②	Somewhat Satisfied ③	Very Satisfied ④	Extreme Satisfie
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next year? (636) Very likely	(1013) Not At All Satisfied ① 6. All in all, h days?	Not Too Satisfied ② now satisfied v	Somewhat Satisfied ③ would you say	Very Satisfied ② you are with	Extreme Satisfie © your life th
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine elfort to find a job outside the Navy within the next year? (636) Very likely Somewhat likely	(1013) Not At All Satisfied ①	Not Too Satisfied ②	Somewhat Satisfied ③	Very Satisfied ④	Extreme Satisfie (5) your life th
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next year? (636) Very likely Somewhat likely Not at all likely Knowing what "ou know now, if you had to decide all over again	(1013) Not At All Satisfied	Not Too Satisfied ② now satisfied to (1010)	Somewhat Satisfied 3 would you say Somewhat	Very Satisfied you are with	Extreme Satisfic (3) your life th
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next year? (636) Very likely Somewhat likely Not at all likely Knowing what "ou know now, if you had to decide all over again whether to be a naval officer, what would you decide? (1011) Decide definitely not to join the Navy.	(1013) Not At All Satisfied 6. All in all, h days? Not At All Satisfied	Not Too Satisfied ② now satisfied v (1010) Not Too Satisfied	Somewhat Satisfied 3 would you say Somewhat Satisfied	Very Satisfied you are with Very Satisfied	Extreme Satisfie (3) your life the Extreme Satisfie
I probably will continue until I am eligible for retirement. I probably will not continue until I can retire. I am confident that I will leave as soon as possible. I am almost certain that I will leave as soon as possible. I am virtually certain that I will not continue until I am eligible for retirement. Taking everything into consideration, how likely is it that you will make a genuine effort to find a job outside the Navy within the next year? (636) Very likely Somewhat likely Not at all likely Knowing what "ou know now, if you had to decide all over again whether to be a naval officer, what would you decide? (1011)	(1013) Not At All Satisfied 6. All in all, h days? Not At All Satisfied	Not Too Satisfied ② now satisfied v (1010) Not Too Satisfied	Somewhat Satisfied 3 would you say Somewhat Satisfied	Very Satisfied you are with Very Satisfied	Extreme Satisfie (3) your life the Extreme Satisfie

I. CAREER DECISION MAKING

Listed below is a series of statements representing how individuals go about making important career decisions. Please indicate your level of agreement with each statement.

		1 Strongly Disagree	2 Disagree	3 Not Sure	4 Agree	5 Strongly Agree
1.	I plan my important career decisions carefully	0	0	3	•	3
2.	My career decisions are based on facts, not opinions (.665).	0	0	3	•	©
3.	I consider the positive and negative outcomes of any important career decision to be made	0	@	3	•	③
4.	I have benefited from my past mistakes in that I make better decisions today about my career	0	②	3	•	9
5.	When making career decisions, I analyze my past career decisions. (668).	0	2	3	•	⑤
6.	I consider my options before making career decisions	0	2	3	•	3
7.	I make important career decisions in a logical and systematic way. (.670)	0	@	3	•	9
8.	My career decision making requires careful thought	0	2	3	•	3
9.	I double-check my information sources to be sure I have the right facts before making career decisions	0	②	①	•	⑤
10.	Often I see each of my career decisions as stages in my progress toward a definite goal	0	@	3	•	⑤
11.	I often make important career decisions without hesitation (674)	0	0	3	•	6
12.	When making career decisions, I rely upon my instincts (675)	0	@	3	•	⑤
13.	When I make career decisions, I tend to rely on my intuition (676)	0	②	3	•	(5)
14.	I rarely consider my options before making career decisions (677)	0	@	3	•	(3)
15.	I am often unable to give a rational reason for my decisions about my careek 678	0	②	3	•	3
16.	I generally make career decisions which feel right to me (679)	0	0	3	(3
17.	My career decisions are often made spontaneously (680)	0	0	3	(⑤
18.	When I make a career decision, it is more important to me to feel the decision is right than to have to have a rational reason for it	0	2	3	4	⑤
19.	When I make a decision about my career, I trust my inner feelings and reactions	0	@	3	•	③
20.	I don't really think about a career decision; it's in the back of my mind for awhile, then suddenly it will hit me and I know what I will do (683)	0	@	3	0	(5)

		1 Strongly Disagree	2 Disagree	3 Not Sure	4 Agree	5 Strongly Agree
21.	When making a career decision, I consider the various options in terms of reaching a specific goal	0	②	③	•	•
22 .	I find it difficult to make important career decisions alone (685.).	0	0	③	•	⑤
23 .	I never postpone making important career decisions (686)	0	②	3	•	9
24.	I am concerned about the popularity of my career decisions (687).	0	0	3	•	⑤
25.	l often need the assistance of other people when making important decisions about my career	0	②	3	•	3
	I rarely make important career decisions without consulting other recole (689)	0	0	3	•	⑤
27.	If I have the support of others, it is easier for me to make important career decisions	0	②	3	•	3
28.	I avoid making an important career decision until it must be done. (691).	0	②	3	•	⑤
29.	I use the advice of other people in making my important career decisions. (692)	0	②	3	•	⑤
30.	I am influenced by the opinions of friends when I am making important decisions about my career	0	0	3	•	③
31.	l often make career decisions based on what other people think, rather than on what I would really like to do	0	②	3	0	③
32.	I like to have someone to steer me in the right direction when I am faced with important career decisions	0	0	3	•	3
33.	I would rather do just about anything than make an important decision about my career	0	0	3	•	③
34 .	I avoid making important career decisions until the pressure is on. (697)	0	@	3	•	3
35.	I postpone career decision making whenever possible	0	2	3	•	(3)
36.	l often procrastinate when it comes to making important decisions about my career	0	@	3	•	⑤
37.	I generally make important career decisions at the last minute	0	0	3	•	(5)
38.	I put off making many career decisions because thinking about them makes me uneasy	0	0	3	•	3

· - ·			_	J. I	PERF	ORN	MANC	E				
The following q	uestions ard	e designed	l to measu	re your pe	rceptions o	of your eff	ectiveness a	s a leader — Ir	your cui	rrent a	ssignmen	in the Navy.
1. How effective leadership ro			g out your	r duties in	your pres		Overall, hou abilities?	w much conf (1183)	idence de	o yo u	have in	your leader
O Very et O Effectiv O Holdin O Ineffec O Very in O Don't k	ve g my own tive effective						O A great O Some O Little O None O Don't k					
2. How effective		n carrying	g out your	duties in	your pres			history of per hink you can a		in the	Navy, wi	nat is the hig
managerial r	_ (11	82)					O LT	(1184)			ADM, Lov	
O Very et O Effectiv O Holding O Ineffec O Very in O Don't k	re g my own tive effective						O LCDR O CDR O CAPT			O R. O V. O A		oer half
the Evaluatio	n and Sumi	mary rank	ings. The	first line	is filled in	as an ex	ample. Sinc	most recent fi e this is privi No information	ileged inf	ormati	on, y <mark>ou a</mark>	e not requir
the Evaluatio	n and Sum below, but	mary rank your help	ings. The	first line al to our a	is filled in bility to pr	as an ex ovide use	ampie. Sino iful results.	e this is privi	ileged inf	ormati Indivi	on, y <u>ou a</u> dual will	e not require be reported.
the Evaluatio	n and Sum below, but	mary rank your help	ings. The	first line al to our a	is filled in bility to pr	ovide use	ample. Since ful results.	e this is privi No information	ileged inf from an (block 6	ormati Indivi Ea	on, you a dual will rly Prom	e not require the reported.
Complete the	n and Sum below, but	mary rank your help	ings. The	first line al to our a	is filled in bility to pr	ovide use	ample. Since ful results.	e this is privi	ileged inf from an	Indivi	on, y <u>ou a</u> dual will	e not require the reported.
the Evaluatio	n and Sum below, but	mary rank your help	ings. The is essenti	first line al to our a on and Su	is filled in bility to pr mmary (b	ovide use	ample. Since ful results.	e this is privi No information	(block 6 RECMI EARLY	Ea	on, you aidual will	e not require be reported. otion (block 6
the Evaluation complete the DATE Block (13) **3 **3 **3 **3 **3 **3 **3	n and Sum below, but	mary rank your help	eings. The is essenti	first line al to our a on and Su	mmary (b	ovide use	ample. Since ful results.	ethis is priving information i	(block 6 RECMI EARLY	Ea	on, you aidual will	e not requir be reported. Otion (block (NUM RE)
DATE Block (13) 5/26 2 11887	n and Sumbelow, but	5% 3 1196-1198	Evaluation 10% 1201 what degree rayed on your perform or perform	on and Su 30% 1 1202- 1204 ee do you to your most mance wanance wa	mmary (b TYPIC EFFEI 50% 1205- 1207 think your recent fitn s conside s somewhat s accurate	performa ess repor	& 52) & 52) B0 30% MA 1211 1213 nce was ina 17 (118) ther than report tha	ethis is priving information i	(block 6 RECMI EARLY	Ea	on, you aidual will rly Prom (block 66) RANKING	otion (block NUM RE

DATE	ore*			Evaluatio	n and Su	mmary (t	locks 51	& 52)			Early Promot	tion
Block (13)	Sea/Sh						CALLY CTIVÉ	ВО	TTOM	(block 62) RECMD	(block 66) RANKING	(block 65) NUM RECM
	S	1%	5%	10°°	30%	50%	50%	30% MA	ARG UNSAT	EARLY	HANKING	TOW TIECH
5/86	2	1	3		1			1	Field Circled	No		of
1187-		1193- 1195	1196- 1198	1199- 1201	1202- 1204	1205- 1207	1208- 1210	1211 1213	1192	1214	1215- 1217	of 1218- 1220

6.	To what degree do you think your performance	was inaccurately
	portrayed on your most recent fitness report?	(1185)

- O Performance was considerably higher than reported
- O Performance was somewhat higher than reported
- O Performance was accurately reported
- O Performance was somewhat lower than reported
- O Performance was considerably lower than reported



-	K. COMMENT	rs
1.	. What more can the Navy do that may help officers like yourself expediently adju are about to go through?	est to the career event you have most recently gone through, or
2.	What personal skills could you develop that would help you to expediently adjusted about to go through?	st to the career event you have most recently gone through, or
	THANK YOU FOR YOUR ASSISTANCE WI	TH THIS QUESTIONNAIRE.
-	NOTE: Would you like to receive feedback on the ge	neral findings of this questionnaire?
	○YES	ONO
	If yes, please provide name, SSN, and address:	
	Name:	
	SSN:	-
	Address:	

APPENDIX W DESIGNATOR CHANGE QUESTIONNAIRE

DESIGNATOR CHANGE QUESTIONNAIRE









NAVY PERSONNEL
RESEARCH and DEVELOPMENT CENTER
San Diego, California 92152-6800



REPORT CONTROL SYMBOL

1301-01 (OT)

PRIVACY ACT

Under the authority of 5 USC 301, information regarding your background, attitudes and experiences in the Navy is requested to provide input to a series of studies on officer career processes and retention. THE INFORMATION PROVIDED BY YOU WILL NOT BECOME PART OF YOUR OFFICIAL RECORD, NOR WILL IT EFFECT YOU IN ANY WAY. It will be used by the Navy Personnel Research and Development Center for statistical purposes only. You are not required to provide this information. There will be no adverse consequences should you elect not to provide the requested information or any part of it. Return of the questionnaire constitutes acknowledgement of these Privacy Act provisions.

A. BACKGROUND INFORMATION

1. Social Security Number: (11 - 19)	7. I changed to my current designator: (28-29) / (30-31) month year
2. Current Designator: (20 - 23)	8. Date questionnaire completed: (49)
3. Grade: ()0-1 ()0-2 ()0-3 (32)()0-4 ()0-5 ()0-6 ()0-7	() Mar 87 () May 87 () July 87 () Apr 87 () Jun 87 () Aug 87
4. Sex: () Male () Female (33)	9. Year awarded warfare device (previous designator (previous designator (51 - 52) () 86 () 76-77
5. Family status: (34) () Single () Married with children () Married, no children () Other	() 84-85 () 74-75 () 82-83 () 72-73 () 80-81 () Before 1972 () 78-79 () N/A
6. Previous designator:	

B. INFORMATION USE

to how much you use them, how accurate, honest and available they were in providing career planning information 1. Regarding your docision to change designator, evaluate each of the following source of information according and guidence as well as how much influence each source had in your decision. Respond using the scale below.

Very	High	٢
		•
ş		∽
Anderate		•
Ž		~
		~
Væy	3	

	Š		USE	6. 3		INPLUENCE	ACCURACY	Ž	AVAILABILITY	BILITY	_	HONESTY	>
INFORMATION SOURCE		1 2		5 6 7	-	234567	1 2 3 4 5	5 6 7	1 2 3 4	5 6 7	7	2 3 4 5 6	-
V-] =		(73)	000	2	0 00 (671)		000		000) (C)		0 0 0
	0	- -	(74)		С	(150) (0 (0 (1)	(63) ((131)	000			
c. Department Head	=	<u> </u>	(72)	000		(151) 0 0 0			() (132)		C	(113)	
d. Other seuler officers	5	3	(87)			(163) () ()							000
e. Peers in my previous designator	: :		(88)		C	0 00 (791)	(101) (000	(145)) C	(179)	
f. Senior officers from my	0		(84)		C							(127)	000
Current ocasguation	: :	: C	(06)		C								
P. Detailers	=	0	(42)		0								
l. "Parmective"	C :	C :	(80)		C	(156) 000 0			(151)				
J. Navy Times			(84) (85)				(701) (
L. Publications put out by my	5		(86)		0	(162) (100 (100)	(105)		(143)	000	0	(124)	0 0 0
cerrent community m. "Officer Billet Semmany"	c	c	(83)		C	(159) (10 (1	(102)	000	(140)				
a. "URL Officer Career Planning. Headbook"	C	C	(81)	000	C	(157) (10 (1	(100)	0 0 0	(138)	000	5	(611)	000
e. OPNAV leatractions regarding	0		(16)	000	0	(167) (10 (1	(0110)	0 0 0	(148)		C :	(129)	
p. "Commanding Officer's Addendum"	: C		(82)	000		(158) 0 0 0	(101)	000	(139)	C C C			

	•			4.	What eve	nu led you to first think at	out changli	ng design	nators?
made	ore I think about a bad move change (475)	•		_				Yes	No
•	ongly	Strongly		a.	Saw moti	ce by current community			
Dist	agree Neutral	Agree			for applic	cation	(459)	()	()
		_		b.	CO/ISIC	suggested It	(460)	()	()
(0000	$\mathbf{O}(\mathbf{O})$				alor officer in my			
					previous	community			
	•				suggested	it	(461)	()	()
2. I shou	ld have spent mor	time thinking	about	d.	Detailer	suggested it	(462)	()	()
	ng my designator:	•		€.	Sought o	ut by new community	(463)	()	()
•	476)				_	nts in area	(464)	()	()
•	ongly	Strongly			Family p		(465)	()	()
Disa	igree Neutral	• •		ħ.	One of m	ny peers changed	(466)	()	()
(0000) () ()		i.	Other (pl	case explain):			
	indicate the impor age designator. (Pi Not Important	Somewhat	owing s	Extremely Important	N/A	5. Indicate the year yabout changing de (467 - 468)	signator: 19		
	1 2	3	4	5	6	= (40/ - 400)			

	1	2	3	4	5	6
a. More shore duty	()		(44	-	()	()
b. Prepare for career outside of the Navy	()	()	(44	1)	()	()
c. Greater geographical stability	()	()	(44	2)	()	()
d. Greater opportunity for promotion	()	()	(44	3)	()	()
e. To utilize technical education	()	()	(44	4)	()	()
f. More time with family	()	()	(44	5)	()	()
g. More interesting and challenging work	()	()	(44	6)	()	()
h. Develop greater technical skill	()	()	(44	7)	()	()
i. Failure to progress in previous community	()	()	(44	8)	()	()
j. Physically unable to continue in previous						
community	()	()	(44	9)	()	()
k. Clearer career path	()	()	(45	(0)	()	()
I. Minimal work stress	()	()	(45	1)	()	()
m. Chance for spouse to develop own			•			
interests	()	()	-	52)	()	()
a. Recognition for technical accomplishments	()	()	(45	33)	()	()
o. Greater freedom from bassle		()	(45	54)	()	()
p. Enjoy being a specialist	()	()	(45	55)	()	()
r. Amount of crisis management.	()	()	(45	56)	()	()
s. Technical control of work	()		(45	57)	()	()
t. Chance to solve technical problems	$^{\circ}$	()	(4	58)	()	()

6.		imately how many months did it take yo	
	to decid	e to change your designator:	•
	(469 -	470)	

. ANDICE OF THE TOTION THE GIG ?	ou do specifica	n, m
prepare to change designator	?	
	W	N.

	Yes	No :
a. Obtain a master's degree	()	()
b. Obtain a subspecialty	()	()
c. Post-graduate education	()	()
d. Seek specific assignment	()	\mathbf{C}

		D. P.	RESE	INT	<u>ASSIG</u>	NMEN	1			
1. How long have you been in you (180) () Less than 1 month at () 1 month, but less the () 3 months, but less the () 6 months, but less the () 9 months, but less the () 1 year or more ago	ngo an 3 monti han six mo han 9 mon	hs ago nths ago ths ago	ent?			•	179) () Less than () 1 month, () 3 months () 6 months	but less the but less to but less to but less to more from	an 3 months fr han 6 months han 9 months han 1 year fro	from now from now
2. What is your evaluation of the and related duties? Mark on	e response Very Negative	for each i	al l	Very Positive	•	l. Overall, l	·	evaluate th Highly Unfavor- able	is tour in term Neutral	ns of: Highly Favorable
a. Challenge b. Separation from family/friend c. Use of skills & abilities d. Working environment e. Hours of work required f. Work pressure g. Interesting duties h. Ability to plan and schedule activities L. Adventure Sense of accomplishment Opportunity to grow professionally L. Doing something important		(182) (183) (184) (185) (186) (187) (188) (189) (190) (191) (192) (193)	0 0	0 0 0 0 0 0 0 0 0 0 0 0		L Superior	ies hip with CO	() () () () () () () () () () () () () ((196) () (197) ()	() () () () () () () ()
1. When I completed my most rec (254) () Put down choices I personally of how they might affect my I () Put down primarily what I we a little with what I thought mi () Put down choices wich I wans would want me to have, been my interests are alike. () Put down choices which I thought my interests are alike. () Put down choices which I though they were, but tempered with my () Put down choices which though career even though they were. 2. Assess the acceptability of your comparison with what was expected.	wanted, re Navy caree anted, but ight belp m ted, and I (ause Navy (aught would personal ight would 'nt person current a	ence card agardless r. tempered by Navy co fett the No requirement belp my desires. belp my ally desire asignment	I: them areer. avy ents and Navy Navy able.		3. Where are a fully pre- ava fully pre- d. Which is obtained to the control of t	rerence car liable billet y competiti efinitely to Not () () th one of the mining you en't been t fied to run t relatively ded to run ertainty an	(or should it d, do you hat so for which ive? (3 Somewhat () () () e following a reurrent an amoothly-my quickly. smoothly, bd discussion	Definit Do () () statements signment? signment is y detailer in there we with my detailer in the signment i	idea o' be ely	eptable nount of the way.
a. Location b. Type Billet c. Type Activity Paor Neutr 1 2 3 4 () ()(255) () () (256) () () (257)	s 6 7 () () () () () ()	d 8 ()	-		I ev () Ten thre did () Ten effo	entually re- fied to be a ugh the int I have any fied to be a	ceived a sati frustrating, tervention of influence on completely	sfactory or anxiety-pi senior off the assign hopeless si	acceptable as roducing experi icers or extres ament I receive ituation. No as accessful in ini	signment. richec. Only ne effort ed. mount of

reantignment? (Use the following scale to respond to items a through h). 5. When Jid you begin the fellowing activities in regard to your last

5. 3 to 6 months of my PRD 1. Systematically throughout my tour

2. More than 14 months before my PRD 3. 11 to 14 months before my PRD

6. Within 3 months of my PRD

7. I didn't do this 8. Not applicable

4. 7 to 10 months before my PRD

• • 1 2 3

(262)(261) **C C C C** b. Specifically seeking the advise of a sealor officer a. Contacting your detailer

c. Speckally neeking the advice of a peer

d. Discussing possible assignments with my spouseflunity

f. Conddering choices of types of billets e. Considering choices of location

B. Commissioning chokes of types of duty h. Contacting a placement officer

6. If you have formed an opinion of your current detailer, evaluate your detailer in the following areas. If not, please evaluate your former detaller. Very N/A Posttre 1 Negadive

a. Knowledge of current policy trends b. Knowledge of which billets are c. Knowledge of requirements and duties of

d. Knowledge of my career development ovallable billets

e. Knowledge of my personal desires f. Returns telephone calls

h. Knowledgeable of previous co g. Shares information

k. Listens to my problems, desires, J. Looks out for my best interests 1. What (s)be says can be trusted

1. Provides unclui correr councils meeds, etc.

m. Responds to correspondence e. Avsitability e. Provides useful carrer conneffig Milk tets darks pondant

a Priviles serful seres connectine

() (307) () () () () ()

C

C

()(584)() (X295) () ()(962)()

 \Box

C C **-**

0

C

C **-**C 0 \Box C C 0 0 0(284)0 0 0 0 0(283)0 0 0 C ()(582)()() ()(586)() ()(388)() O(292) O ()(293)()()(287)() ()(583) O(290) O(162)() 0 **=** C

7. Which detailer did you evaluate?

(588)

() Former detaller () Current detailer 8. If you evaluated your former detailer, was (s)be from your current or previous community?

() Current community () Former, detailer

9. I cannot depend on the detailing system to find a Job I want.

(307)

(263)(564) (265)(366)

C C

 \mathbb{C}

 \mathbb{C} \mathbb{C}

2 2 2

Strongly Y Strongly Disagree

> > (267)

 \mathbb{C}

(268)

C C

19. Please indicate your degree of agreement with each of the following statements regarding the detailer who amigned you to your current command.

a. I was favorably impressed with the way my detailer handled our interactions b. My detailer tended to have a closed saled. c. My detailer made a slacere effort to smeet my meds or to explain why (a)be couldn't () () () () () () () () my meds or to explain why (a)be couldn't (310) (310)						5	
my detailer handled our interactions b. My detailer tended to have a closed subst. c. My detailer stands or influence blanker c. My detailer stands or to explain why (s)be couldn't my meds or to explain why (s)be couldn't () () () () () () () my meds or to explain why (s)be couldn't (309) my meds or to explain why (s)be couldn't (310) (310)		Semenary Control	~	Ę	_		Ę
my detailer handled our interactions 3. My detailer tended to have a closed miled, (308) and thus I could not influence blasher 3. My detailer made a sincere effort to meet (309) my needs or to explain why (sibe couldn't () () () () () () () 3. The detailer located for me the best biller (310) (s) he could, given the circumstances () () () () () () () ()	. I was favorably impressed with the way	4	4	+	~	•	-
and thus I could not influence blanker () () () () () () () () My detailer made a sincere effort to meet (309) my needs or to explain why (s)be couldn't () () () () () () () () (s)be could, given the circumstances () () () () () () () ()	my detailer handled our interactions. My detailer tended to have a closed maked						=
my needs or to expinin why (s)be combin't () () () () () () () () () () () () ()	and thus I could not influence blucker. My detailer made a sincere effect to most			0			
(s)he could, given the circumstances () () () () () () ()	my needs or to explain why (a)be comida's. The detailer located for me the best with			C	0	C	
	(s)he could, given the chrumstances		0	2	0	0	0

F. CAREER A. J MARITAL STATUS

Married officers are to complete Part A. Married and single officers are to complete Part B.

PART A. MARRIED OFFICERS

Please indicate your degree of agreement with the below statements which relate to the family's impact on your career.

7	Z	_	
Strongh	1	6 7	
7		~	
Zentra		•	
ž			
		ຕ	
•	•	~	
Strongh	Disagre	-	

- 1. My spouse's career Basks considerably the options available in my career decisions
- At the present time, my cureer is more important to me than my spouse's career ત
- 3. Family esparation, because of working bears, is a problem
- 2.4. I feel that my detailer will make an honest effort to co-locate my spouse and use

5. I have to cut back on my carver involvement in

- to bely them reduce the stress associated with dand Counciling about he available to married comples order to meet the needs of my spouse/family career marriages
- information about a new community, and/or help 7. Better support services (e.g. spouse employment is pheeing and coping with transfer) should be provided for transfering couples
- L. Her is your spouse primarily employed? (Chosse hest response) (875 - 876)
- () Full-thue bomemaker () Secretary/clerical
- (Prefesson
 - () Englater
- () Burdaces/Basice
 - () Navy effect
- () Nevy callated

9. How involved was your spouse in your decision to change designator?

alone N/A I decided Equal input I defered to spouse

10. How involved is your spouse when you are making career decidons such as staying in the Navy, choosing a second career, retiring, etc? (882)

alone N/A I decide Equal Input to apouse

C

C

11. How do you think your spouse feels toward your Navy career? (883)

() Moderately supportive () Completely opposed

0

0000000

(862)

0

C

() Completely supportive

() Neutral

() Moderately opposed

12. Rate the Items below with regard to the extent of their impact on your most recent PCS move.

T	Greet Extent	S
To some	Extent	m
		~
To 8	Ertent	-

C

0000000

- Me anome's employment			(884)	
h Dieruptions in children's schooling	:	: =	(882)	
c. My out-of-pocket expenses	:	:	(988)	C
d. Digraptions in secial relations	=	=	(887)	0
e. The moving process itself	=	0	(888)	C
f. My manyallability to help the family				
(en route training for example)	0	C	(888)	C
. Obtains child care	C	C	(880)	С

= \$

0

C

Part B. MARRIED AND SINGLE OFFICERS

Please indicate your degree of agreement with the below statements which relate to marital status and its impact on your career.

	Str ong Disagr	riy ree	P	ieutr	a l	-	trongly Agree
	1	2	3	4	5	6	7
1. Single officers work the same number of	T						
hours as married personnel	10		() 191)		()	()	()
2. Single officers are unable to obtain assignments to a							
desired geographical location, because many available billets							
have been filled in support of spouse co-location	10		() (92)		()	()	()
3. Marital status should be taken into consideration in							
the assignment process			() (93)		()	()	.()
4. I believe there is a disparity in the entitlements/allowances]						
between married and single personnel	()	()	()	()	()	()	()
	1	(8	94)				
5. There is too much concern for the family, particularly children, and too little for issues concerned with the single officer, such							
as recreation/entertainment	O	() (8	() 95)	()	()	()	()
6. The Navy treats its single personnel as fairly as it does its married personnel	O	() (8	() 96)	()	()	()	()

G. CAREER MANAGEMENT

1. How important are each of the following in determining whether you will remain on active duty after you become eligible to retire after 20 years?

	Not Important		Somewhat Important		Extremely Important	N/A
	1	2	3	4	5	6
a. Opportunity for flag rank	10	()	(609)	()	()	()
b. Opportunity for major command	Ιö	()	(610)	()	Ö	Ö
c. Desire to retire as 0-6	Ιö	$\ddot{0}$	(611)	()	Ö	$\ddot{0}$
d. Opportunity for rewarding assignment		Ö	(612)	Ö	Ö	Ö
e Enjoyment of naval service	Ιö	Ö	(613)	Ö	Ö	Ö
f. Opportunities for civilian employment	łö	$\ddot{0}$	(614)	ö	Ö	Ö
. Financial benefits	lö	ö	(615)	ö	$\ddot{0}$	Ö
a. Opportunity to develop as specialist	lő	$\ddot{0}$	(616)	ö	$\ddot{0}$	\ddot{o}
. Command duties	18	\ddot{o}	(594)	ö	$\ddot{0}$	$\ddot{0}$
. Family separation	16	$\ddot{0}$	(595)	$\ddot{0}$	\ddot{o}	$\ddot{0}$
L Spouse's attitude toward Navy	16	$\ddot{0}$	(617)	\ddot{o}	\ddot{o}	$\ddot{0}$
. Retirement benefits	18	$\ddot{0}$	(596)	$\ddot{0}$	\ddot{o}	$\ddot{0}$
m. Geographical stability	18	$\ddot{0}$	(597)	$\ddot{0}$	$\ddot{0}$	$\ddot{0}$
a. Basic salary	18	$\ddot{0}$	•	$\ddot{0}$		$\ddot{0}$
. Esprit de corps	18	$\ddot{0}$	(598) (500)	$\ddot{0}$	()	• •
. Recognition for acccomplishments	1		(599)		()	()
. Status of my community in the Navy	()	()	(600) (608)	()	()	()

L Looking at your career, for approximately how m	ADY		
years from now do you have a relatively clear idea of what your path (billets, promotions, etc.)	(641	-	642)
will be?years.			

3. How attractive does your present career path seem to you?

Very Attractive	
Neutral	
Very Unantractive	

0000000

4. If you are resigning from the Navy, do you plan to Join () Yes () No () Uncertain () N/A the naval reserve?

S. If you are planning to resign from the Navy (or have submitted year letter of realgnation) do you have a civilian job walting?

() Yes () No () Uncertain () N/A

6. How many years from now do you plan to remain THE ! (330 - 331)

7. Do you feel the Navy waste you to continue your carter as an active duty maval afficer? (332)

Definitely

Des :

Definitely

0000000

reflected your experience and past performance? Somewhat Definitely **2.80**

8. Do you feel the billets you have received have

0000000

9. If you were to seek civilian employment bow brepared are yes to do no? (353)

Prepared Totally

Nestra

Totally

Usprepared

10. Rate the importance of each of the following for making ting rank:

	Of No	•	Of Moderate Importance	,	Of Utmost Importance
	-	7		•	~
a. High specialization	C	С	(194)	0	0
b. Generalist (not over specified)	=	С	(765)	0	0
c. Superb performance	C	=	(992)	=	: C
d. Have the right contacts	=	С	(292)	С	Э
e. Have penched the right tickets	C	=	(168)	C	0

characteristics in the Navy versus your expectations of obtaining them in a 11. Phone indicate the relative apportunity of obtaining each of the following civilian career if you left the Navy.

7	1
LIA	
ご	١

NAVY

Effect a. Intervating and challenging work b. Ability to plan work c. Work bours d. Minimal work stress ()		Better 2	•	, '	•	Better 6	Petter
a. Interesting and challenging work b. Ability to plan work c. Work bours d. Minimal work stress ()		7	•	•	•	•	
a. Interceting and challeaging work b. Ability to plan work c. Work bours d. Minhant work stress ()			•	•	N		-
a. Interceting and challenging work b. Ability to plan work c. Work bours d. Minhael work stress ()							
b. Ability to plus work c. Work hours d. Minimal work stress ()	_	C	C	(373)	C	C	C
c. Work bours () d. Minimal work stress ()	_	C	C	(374)	C	C	0
d. Minhael work stress ()	_	=	C	(375)	C	C	C
	_	C	C	(376)	=	-	=
e. Freedom from hamk ()	_	=	0	(272)			C
f. Own inkindve ()		0	C	(378)			: 0
B. Pay and allowances ()	_	=	=	(976)			: 0
h. Health benefits/care ()	_	=	0	(380)		: C	: 0
L. Job meurity ()	_	=	=	(381)			: 0
J. Franky stability ()	_	=	C	(301)	:		: C
k. Destrable place to live ()	_	C	C	(387)	0	0	C
1. Destrable co-morkers ()	_	=	С	(303)	0	=	0
m. Recognition ()	_	=	=	(304)	0	0	C
n. Responsibility ()	_	=	=	(385)	0	C	0
o. Chance for spouse to develop interests ()	_	C	C	(386)	=	C	C
p. Quality of superfors ()	_	=	C	(387)	=	C	C
4. Retirement program ()		=	C	(388)	C	C	C
r. Variety of natignments ()	_	C	C	(384)	0	C	C
s. Educational opportunities ()	_	=	=	(390)	0	0	C
t. Promotten opportunities ()	_	=	0	(391)	0	C	C
e. Sectal relationships ()		0	C	(392)	C	С	=
			::	(363)	:	:	

H. CAREER ATIITUDES

I am virtually certain that I will not voluntailly tomme in me Navy Committee of the Commit

41.000 C

Complete only if your a member of the MP community					
1. Your current assignment is in the area of: (1163) () Acquisition () Logistics () Planning and Policy () Fleet Support () Test and Evaluation	6. How did you in (1178) () I applied an () Even though () Other (pless	and was ac gh I didn'	rcepted by	was select	
() Research and Development					
2. What is your present billet classified as?	7. Compared to a			• •	
(1164)	•	SMIR CO.	WII CILL	er paus:	
() It is an MP billet	(1179)				
() Don't know if it is an MP billet or not () It is not an MP billet	Very A	PETER	Very	N/A	
() It s not an Mr bust	Poor		Good		
3. How long have you been in your present assignment (1165)	000	() ()	() ()	()	
() On way to new assignment	1				
() 2 months or less	8. How many M	P essign m	ents bave	you had?	•
() 3-4 months	(1180)				
() 5-6 months	() 1				
() 7-8 months	() 2				
() 9-10 months	() 3				
() 11-12 months	() 4				
() More than a year	() 5				
•	() 6 or more				
I. My next assignment is:					
6. My next assignment is: (1166)					
(1166)					
(1166) () An MP billet					
(1166) () An MP billet () Not an MP billet () Don't know	he following items.	Strongly Disagree		Strongly Agree	Ñ/A
(1166) () An MP billet () Not an MP billet () Don't know	he following items.	Disagree			N/A 6
(1166) () An MP billet () Not an MP billet () Don't know . Please indicate your level of agreement with each of the second seco	_	Disagree 1	Sure	Agree 4 5	
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second	my present work	Disagree 1	Sure 2 3	Agree 4 5	6
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second	my present work	Disagree 1	Sure 2 3 () (1167	Agree 4 5	6
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second	o my present work present work er or (G)URL, rather	1 () (Sure 2 3 () (1167	Agree 4 5 7) () (3) ()	6
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second	o my present work present work er or (G)URL, rather nt assignment	1 () (Sure 2 3 () (1167 () (1168	Agree 4 5 7) () (3) ()	()
(1166) () An MP billet () Not an MP billet () Don't know Don't know Don't know My undergraduate education is directly applicable to my present was my management experience as a warfare office than my MP experience, that is essential to my present.	o my present work present work er or (G)URL, rather nt assignment	Disagree 1 () (() () (Sure 2 3 () (1167 () (1168	Agree 4 5 7) () (3) () () ()	()
(1166) () An MP billet () Not an MP billet () Don't know Description: My undergraduate education is directly applicable to my graduate education is directly applicable to	o my present work present work er or (G)URL, rather nt assignment edge in my present	Disagree 1 () (() () (2 3 () (1163 () (1168 () (1169	Agree 4 5 7) () (3) () () ()	() () ()
(1166) () An MP billet () Not an MP billet () Don't know Description: My undergraduate education is directly applicable to my graduate education is directly applicable to	o my present work present work er or (G)URL, rather nt assignment edge in my present	Disagree 1 () ((() () () () () () () () () () ()	2 3 () (1163 () (1168 () (1169	Agree 4 5 7) () () () () () ()	() () ()
(1166) () An MP billet () Not an MP billet () Don't know Description of agreement with each of the second	o my present work present work er or (G)URL, rather nt assignment edge in my present liets experience that	Disagree 1 () ((() () () () () () () () () () ()	() (1168 () (1169 () (1170	Agree 4 5 7) () () () () () ()	6 () () ()
(1166) () An MP billet () Not an MP billet () Don't know Description of agreement with each of the second	o my present work present work er or (G)URL, rather nt assignment edge in my present liets experience that	Disagree 1 () (() () () () () () () ()	() (1168 () (1169 () (1170	Agree 4 5 7) () () () () () () () () () ()	6 () () ()
(1166) () An MP billet () Not an MP billet () Don't know Decrease indicate your level of agreement with each of the second sec	o my present work bresent work er or (G)URL, rather nt assignment edge in my present liets experience that een MP and non-MP	Disagree 1 () (() () () () () () () ()	() (1165 () (1168 () (1170 () (1170 () (1170	Agree 4 5 7) () () () () () () () () () ()	6 () () () ()
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second secon	o my present work bresent work er or (G)URL, rather nt assignment edge in my present liets experience that een MP and non-MP	Disagree 1	() (1168 () (1168 () (1179 () (1179 () (1179 () (1179	Agree 4 5 7) () () () () () () () () () () () () ()	6 () () () ()
(1166) () An MP billet () Not an MP billet () Don't know Please indicate your level of agreement with each of the second secon	o my present work oresent work er or (G)URL, rather nt assignment edge in my present liets experience that en MP and non-MP s essentall to	Disagree 1	() (1165 () (1168 () (1170 () (1170 () (1170	Agree 4 5 7) () () () () () () () () () () () () ()	6 () () () () ()
(1166) () An MP billet () Not an MP billet () Don't know Description of agreement with each of the second of the	o my present work oresent work er or (G)URL, rather nt assignment edge in my present liets experience that en MP and non-MP s essentall to	() () () () () () () () () () () () () (() (1168 () (1168 () (1179 () (1179 () (1179 () (1179	Agree 4 5 7) () () () () () () () () () () () () ()	6 () () () () ()
() An MP billet () Not an MP billet () Don't know 3. Please indicate your level of agreement with each of the second sec	o my present work oresent work er or (G)URL, rather nt assignment edge in my present liets experience that en MP and non-MP s essentall to n mastery of current	O) () () () () () () () () () () () () ()	() (1168 () (1168 () (1170 () (1170 () (1170 () (1170 () (1170 () (1170 () (1170	Agree 4 5 7) () () () () () () () () () () () () ()	6 () () () () () ()
(1166) () An MP billet () Not an MP billet () Don't know Description of agreement with each of the second of the	o my present work oresent work er or (G)URL, rather nt assignment edge in my present liets experience that een MP and non-MP s essentall to n mastery of current g an MP	O () () () () () () () () () () () () ()	() (1168 () (1168 () (1168 () (1170 () (1170 () (1170 () (1170 () (1170 () (1170 () (1170	Agree 4 5 7) () () () () () () () () () () () () ()	6 () () () () () () ()

J. COMMENTS

If you would like to comment on any asspect of your Navy career as it affected your decision to change designator, please use this space. NOTE: Written comments may be used to support statistical summaries of data, but your commentswill be used only if your annonymity can be assured. If your comments extend—to additional pages, please add your SSN to those pages.

THANK YOU FOR YOUR ASSISTANCE WITH THIS QUESTIONNAIRE

Rank: () 0-1 () 0-5 () 0-6

() 0-3 () 0-7

()0-4

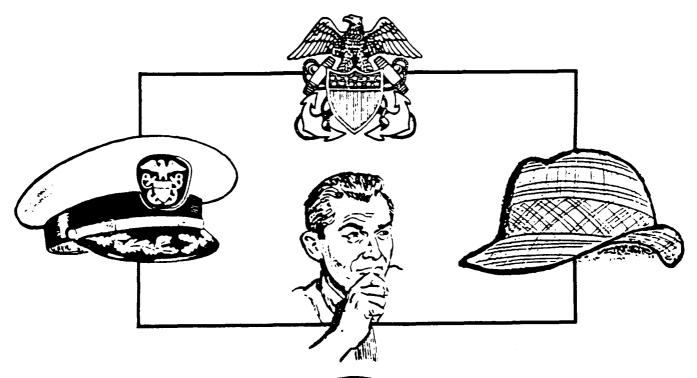
()1

Sex:

() Male () Female

APPENDIX X RETIREMENT FROM NAVY LIFE QUESTIONNAIRE

RETIREMENT From NAVY LIFE





NAVY PERSONNEL
RESEARCH and DEVELOPMENT CENTER

San Diego, California 95152-6800



REPORT CONTROL SYMBOL 1301-01 (OT)

PRIVACY ACT

Under the authority of 5 USC 301, information regarding your experiences in the Navy, and your post-Navy experiences, is requested to provide input to a series of studies on officer career processes and retirement. THE INFORMATION PROVIDED BY YOU WILL NOT BECOME PART OF YOUR OFFICIAL RECORD, NOR WILL IT AFFECT YOU IN ANY WAY. It will be used by the Navy Personnel Research and Development Center for statistical purposes only (i.e., it will be combined with the responses of other officers to make recommendations to the Navy). You are not required to provide this information. There will be no adverse consequences should you elect not to provide the requested information or any part of it. Return of the questionnaire constitutes acknowledgment of these Privacy Act provisions.

Δ	BA	CK	CR	()	INI	
~•	\Box	\sim	U I 1	\sim	JI 41	_

	Social Security Number (11 - 19) Sex: M F (33)	7.	Are there children or other dependents that you are partially or totally responsible for financially (878) (yes/no)?
			(763/110).
3.	Grade at retirement: O (32)	8.	•
4.	Marital status (34)		located since you retired from the Navy? (662 - 663)
	Married	9.	If applicable, place a check
	Single or widowed		mark next to <u>your</u> income:
	Separated or divorced		(657)
			Not applicable Less that \$20,000
5.	If you are married, is your wife		\$20,001 - \$27,500
	employed(yes/no) (874)		<u>\$27,501 - \$35,000</u>
,			\$35,001 - \$42,500
6.	Do you have any children that live at horne with you at least part of the		\$42,501 - \$50,000
	time (36) (yes/or)? How many (35)? What		\$50,001 - \$57,500 \$57,501 - \$65,000
	are their ages(37 - 48) ?		More than \$65,000
			The state of the s

INDIVIDUALS WHO ARE NOT EMPLOYED (FULLTIME OR PARTTIME) SHOULD ANSWER QUESTIONS I AND 2 IN THE NEXT SECTION AND PROCEED TO SECTION C. INDIVIDUALS WHO ARE EMPLOYED SHOULD PROCEED TO SECTION B AND COMPLETE THE REST OF THE QUESTIONNAIRE.

B. JOB SITUATION AND HISTORY

1.	(72) Retired	g fulltime,Working parttime, ,Looking for fulltime work, g for parttime work
2.	MRA), formal degrees, retraining	would you please list any types of courses (e.g., experiences, or jobs you have had/obtained since Include the starting and finishing dates for these
	<u>Items</u>	<u>Dates</u>
	c.	
	b.	
	c.	
	d.	
	e.	
	f.	
	g.	
	h.	
	i.	
	j.	
	΄ ι ,	
	1.	
3.	Please use the following scale to in the blank provided.	answer "a" and "b". Record your numerical response

Not At All Somewhat Moderately Wery Much Extremely Subspecialty

1 2 3 4 5 6

If you obtained a subspecialty(ies) in the Navy, did it (they) help you

(354)a. Find a job, (355)b. Perform on this job.

(655) 4. To what extent were you able to take your Navy experiences, education, and training and immediately use them in your civilian job(s)? That is, to what extent was there some continuity (or was it like starting your career over again)?

Like Starting	A Little	Some	Moderate	A Lot of	
a New Career	Continuity	Continuity	Continuity	Continuity	
I _.	2	3	4	5	_

5. If you are currently employed, what is your job title and what are your primary responsibilities?

6. Rate the following items according to how you feel about your current work situation? Record an "8" if an item is not applicable to you.

Strongt Disagre			Neutral	Neutral		
	2	3	4	5	6	7

- (935) a. The more I think about it the more I feel I made a bad move entering my career.
- (936) b. I am very satisfied with my occupation.
- (937) c. I talk up my organization to my friends as a great organization to work for.
- (938) d. I am fortunate to be located where I am.
- (939) e. I throughly enjoy my career.
- (940) f. I throughly enjoy my field of work.
- (941) g. I am proud to tell others that I am part of my organization.
- (942) h. I throughly enjoy my location.
- (943) i. I take great pride in my career.
- (944) j. I would feel happier with a different occupation.
- (945) k. I am extremely glad that I chose to work for this organization.
- (946) I. I am satisfied with my present location.
- (947) m. I feel very good about my career.
- (948) n. I definitely feel that I am in the right field of work.
- (950) o. I would be more satisfied in a different location.
- (956) p. On the whole, I am satisfied with myself.
- (951) q. I definitely feel that I am in the wrong career.
- (952) r. I am very sorry I chose my occupation.
- (953) s. I take a positive attitude toward myself.
- (949) 1. For me this is the best of all possible organizations for which to work.

7. What are your reactions to your current work situation, and what were your reactions to your last Navy assignment? Various aspects of work are present below such as job characteristics. Respond using the following scale:

Extremely Favorable		1	Neutral			xtremely Infavorable	Not Applicable
1	2	3	4	5	6	7	8

Job Situation

Navy	Current		
(201)	(205)	a.	Job Characteristics (variety, importance, pressure, interpersonal relationships, clarity of demands, feedback on performance, autonomy, etc.)
(202)	(206)	b.	<u>Supervisor characteristics</u> (supportive, facilitates work, plans and coordinates activities, trustworthy, relies on performance and judgments of subordinates. etc.)
(203)	(207)	c.	Workgroup characteristics (workgroup is cooperative, effective, takes pride in work; has open communication, trust, and friendly relations among members, etc.)
(204)	(<u>208)</u>	d.	Organizational characteristics (openness of expression, personnel kept informed, interdepartmental cooperation, consistent application of organizational policies, opportunities for growth and advancement, etc.)

8. These items refer to how supportive your immediate supervisor and others are in your current job and in your last Navy assignment (inapplicable = 5).

L	Not at All		A Little	e	Moderately	Very Much
-	ı		2		3	4
Supe	rvisor	<u>Othe</u>	rs			
Now	In Novy	Now	In Novy			
(1018)	(1043)	(<u>104</u> 8)	(1053)	a.	Go/went out of their life easier for you.	way to make your work
(1 <u>023</u>)	(1044)	(1049)	(1054)	b.	Is/was easy to talk to issues/work.	them about career

(1 <u>033</u>) (<u>1045</u>)	(<u>105</u> 0) <u>(105</u> 5)	c.	Are/were willing to listen to your personal problems
(1028) (1046)		d.	Are/were helpful
$(1\overline{038})$ $(\overline{1047})$	$(\overline{1052})$ $\overline{(1057)}$	e.	How important is/was it that these people support/supported you?

9. Compare your present job with your last Navy assignment in the following areas. For example, if the prestige of your current job is "much more" than was your last Navy assignment, put a "1" next to "Prestige" below.

Much Moře	Somewhat More	About the Same	Somewhat Less	Much Less
	2	3	4	5

(209) a. Prestige, (210). Level of skills and knowledge

(211) c. Authority over people, (212). Income level,

 $(2\overline{13})$ e. Importance

10. Indicate whether your current job activities are the same or different from your last Navy assignment (circle the appropriate numerical response):

		The Same	Similar	Somewhat Different		Nothing in Common
a.	The actual work you perform (214)	ŀ	2	3	4	5
b.	Knowledge and skill you use on the job (215)	1	2	3	4	5

11. Most of us have in our minds an "ideal" career for ourselves.

 $\frac{(252)}{(251)}$ To what extent would you say this ideal existed in the Navy? (Use scale below.)

I = A very poor match with my ideal

2 = A poor match with my ideal

3 = A moderately good match

4 = A good match

5 = A very good match

6 = Uncertain/too early to tell

12. Please indicate the relative opportunity of obtaining each of the following characteristics in the Navy versus obtaining them in a civilian career.

		Navy		-				Civilia	n
Substan Better	tially	Much Better	Bett	er	Com	parable	Better	Much Better	Substantially Better
1		2	3		4		5	6	7
(373) a. (374) b. (375) c. (376) d. (377) e. (378) f. (379) g. (380) h. (381) i. (382) j.	challe Abilit Work Minin Freed Own Pay of Healt Job se	esting and enging work to plan wo hours nal work street dom from had initiative and allowance to benefits/cecurity ly stability = 8)	ess ssie es	(383) (384) (385) (386) (387) (388) (389) (390) (391) (393) (393) (395)	I. m. n. o. p. q. r. s. t. u.	Desirab Recogn Respons Chance own into Quality Retiren Variety Educati Promot Social r	sibility	e to develo A = 8) ors am nents tunities rtunities	P

13. PLEASE GO BACK TO QUESTION 12 AND CIRCLE THOSE 5 CHARACTERISTICS THAT ARE MOST IMPORTANT TO YOU AND CROSS OUT THOSE 5 CHARACTERISTICS THAT ARE LEAST IMPORTANT TO YOU.

(396) a. (397) b. (398) c. (399) a. (400) e. (401) f. (402) g. (403) h. (404) i. (405) j.	Interesting and challenging work Ability to plan work Work hours Minimal work stress Freedom from hassle Own initiative Pay and allowances Health benefits/care Job security Family stability (IN/A = 8)	(406) k. (407) l. (408) m. (409) n. (410) o. (411) p. (412) q. (413) r. (413) r. (414) s. (415) t. (416) u.	Desirable place to live Desirable co-workers Recognition Responsibility Chance for spouse to develop own interests (N/A = 8) Quality of superiors Retirement program Variety of assignments Educational opportunities Promotional opportunities Social relationships
		(417) v.	Leadership opportunities

Upon retiring from the Navy, what was your attitude toward civilian life? (1014) 3.Very reluctant to go through the change Somewhat reluctant b. Indifferent c. Somewhat eager d. Very eager retirement from the Navy was voluntary, how quickly, from an (1162) 4.If your administrative standpoint, did your request to retire proceed? (Put "8" if your retirement was mandatory.) Neither Quickly Extremely Extremely Nor Slowly Slowly Quickly 5 7 6 ı 2 3 In retrospect, how adequately do you feel that you prepared for your life after (1015) 5. the Novy? Extremely Extremely So-So Poorly Well 5 7 ı 2 3 4 6 Please use the following scale to answer the next two items. 6. Extremely Extremely Mixed Unfavorable Favorable Feelings ı 2 3 5 6 7 (1016) a. What was your attitude toward the Navy when you retired? $(10\overline{17})$ b. What is your attitude toward the Navy now?

INDIVIDUALS WHO HAVE NOT PURSUED, OR NOT HAD THE OPPORTUNITY TO PURSUE, A CIVILIAN JOB SINCE RETIRING FROM THE NAVY SHOULD SKIP TO SECTIONS E AND F. INDIVIDUALS WHO HAVE BEEN INVOLVED IN CIVILIAN JOB-HUNTING SHOULD COMPLETE THE REST OF THE GUESTIONINAIRE, STARTING WITH SECTION D.

D. JOB HUNTING AND CAREER TRANSITION

1. Listed below are a number of factors that can affect the career change process. Do you agree that these factors were (are) present as you decided (decide) which civilian career or job type to pursue? Use the following scale to respond.

Strongly Agree			Neutra		Strongly Disagree	
1	2	3	4	5	6	7

Free of worry about meeting financial obligations. (359)Spouse and/or family supportive of career change plans (N/A = 8). ь. (360)c. Friends supportive of career change plans. (361)d. Access to others making career changes. (362)Confidence in my ability to make a successful career change. e. (363)f. Confidence in my ability to make the "right" decisions. (364)A willingness to take the risks necessary to change careers. g. (365)Control of my life. h. (366)_ i. A job market that accepts individuals who are middle age. (367)Confidence in my ability to handle the stresses associated with a career change. j. (368)Skills necessary for meeting civilian job requirements. k. (369)1. Sufficient formal education for a career change. (370)Physical health. m. $(37\overline{1})$ n. No major personal problems. (372)No major family problems.

2. To what extent have you used the following resources to plan or develop your civilian career?

Great		Modero	ite	Little or No			
Extent		Extent		Extent			
1	2	3	4	5	6	7	

(168) a. Interest/aptitude tests
(169) b. Books and publications on civilian careers
(170) c. Interviews/conversations with people in a particular field to learn more about that field
(171) d. Help from professional contacts, fellow workers, friends, and/or family to learn about job openings
(172) e. Want ads

Placement agencies (173) f.

(174) g. Resumes

(175) h. Professional meetings

Job interviews $(176)^{-}$ j.

> 3. If you have used some of the resources mentioned in Question 2, over what time period have you used them? (For example, "I started 8 months before I retired from the Navy, and I am still using these resources.")

E. ADJUSTMENT

1. How difficult has it been to adjust to civilian life since you retired from the Navy?

Very			Moderately	Very
Difficult			Enjoyable	Enjoyable
1	2	3	4	5

Answer for each point in time presented below (N/A = 8):

(1155) a. 6 months after retiring from the Navy.

(1156) b. I year after retiring.

(1157) c. 1½ years after retiring.

(1158) d. 2 years after retiring.

3 years after retiring.

(1159) e. (1160) f. 4 years after retiring.

 $(116\overline{1})$ q. 5 years after retiring.

> 2. How satisfied were you in the following areas during your last year in the Navy ("Navy sat"), and how satisfied are you now in these areas ("civilian sat")?

	Extremely Satisfied			Neutral Extremely Dissatisfie					
	1	2	3	4	5	6	7		
		AR	<u>EA</u>					Navy <u>Sat</u>	Civilian <u>Sat</u>
a. b. c. d. e. f. g. h.	Certainty about the purpose and meaning of my life My physical health My relationship with my spouse (N/A = 8) My relationship with my child or children (N/A = 8) Personal relationships and friends My own worth as a person My feeling about how I conducted my life in the past The opportunity to make the world a better place for coming generations							(958) (959) (979) (960) (961) (962) (963)	(9 <u>80)</u> (9 <u>81)</u> (8 <u>79)</u> (9 <u>82)</u> (9 <u>83)</u> (9 <u>84)</u> (9 <u>85)</u>

	Extremely Satisfied		Neutral			remely satisfied			
	ı	2	3	4	5	6	7		
		ARI	<u>EA</u>					Navy Sat	Civilian <u>Sat</u>
i. j. k. I. m.	The time left to achieve my personal goals The fairness with which people treated me in the past My competence at work (N/A = 8) The validity of my personal values My physical vigor or stamina The extent to which my job matched/matches my (N/A = 8):							(965) (966) (967) (968) (969)	(987) (988) (989) (990) (991)
	(i) (ii) (111) (iv)	Interes Values Persona Abilitie	olity					(9 <u>70)</u> (9 <u>71)</u> (9 <u>72)</u> (9 <u>73)</u>	(9 <u>92)</u> (9 <u>93)</u> (9 <u>94)</u> (9 <u>95)</u>
o. p. q. r.	Effecti Ability Ability	to meet	f my le my fil my m	my life eisure tin nancial of edical an	bligation			(974) (975) (976) (977) (978)	(9 <u>96)</u> (9 <u>97)</u> (9 <u>98)</u> (9 <u>99)</u> (1 <u>000)</u>

3. Here are some words which we would like you to use to describe how you feel about your present life. For example, if you think your present life is extremely boring, put an X in the space right next to the word "boring". If you think it is extremely interesting, put an X in the space right next to the word "interesting". If you think it is somewhere in between, put an X where you think it belongs. PUT AN X IN ONE SPACE ON EVERY LINE.

	Extremely	Wite	Somewhat	Both/ Neither	Somewhat	Quite	Extremely	
	i	2	3	4	5	6	7	•
(1001)BORING								INTERESTING
(1002)ENJOYABLE								MISERABLE
(1003)EASY								HARD
(1004)USELESS								WORTHWHILE

	Extremely	Pule	Se la company de	Remy Krima	Somewhat	Bule	Esthermely.	
	ŧ	2	3	4	5	6	7	
(1005) FRIENDLY								LUNELY
(1006) FULL			-					EMPTY
(1007) DISCOURAGIN	G							HOPEFUL
(1008) TIED-DOWN								FREE
(1009) DISAPPOINTIN	ر							REWARDING

4. How satisfied are you with your life at the present time?

Extremely Satisfied			Neutral	!	Extremely Dissatisfied		
;	2	3	4	5	6	7	

F. RETIREMENT SYSTEM

1. Please comment on the Navy's retirement system (it's strongpoints, weakpoints, ways it could be changed, recent improvements, erosion of benefits, etc.).

2. Would you like to receive a summary of the results of this survey?

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